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URBAN MUNICIPAL

AGENDAS/MINUTES
CITY FINANCE AND
ADMINISTRATION COMMITTEE
JAN. 18, 2000 ...





AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE
SERVICES COMMITTEE/CITY FINANCE
AND ADMINISTRATION COMMITTEE URBAN MUNICIPAL

Tuesday, January 18, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

JAN 18 2000

GOVERNMENT DOCUMENTS

Susan K. Reeder Legislative Assistant

CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 2. General Manager, Finance Region of Hamilton-Wentworth Temporary Borrowing By-Law (FIN2000-002)
- 3. General Manager, Finance 2000 Proposed Reduction in Sinking Fund Levy (FIN2000-003)
- 4. General Manager, Transportation, Operations and Environment Request for Approval to hire Bus Operators (TRA00003)
- 5. Nominations of Members Hamilton Health Sciences Corporation
- 6. Nomination of one member of Council and one appointed official future members, Board of Directors, Ontario Property Assessment Corporation
- 7. Correspondence Canadian Urban Transit Association request for support Provincial Capital Funding for Transit Infrastructure
- 8. General Manager, Social and Public Health Services & Medical Officer of Health Approval to hire a temporary contracted Public Health Dietitian for Hamilton-Wentworth Perinatal Nutrition and Support Program (HEA00004)
- 9. General Manager, Transportation, Operations and Environment External Postings (ENV00001)

* FOR COMPLETE AGENDAS SEE RECIDIAL
COMMITTEE CAZ ON HW ADS CSIFZA

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URBAN MUNICIPAL

URBAN MUNICIPAL

AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE
SERVICES COMMITTEE/CITY FINANCE
AND ADMINISTRATION COMMITTEE

Tuesday, February 1, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

> Susan K. Reeder Legislative Assistant

CALL TO ORDER

DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 2. General Manager, Finance Collection of Regional Interim Levies from the Area Municipalities (FIN00008)
- 3. General Manager, Finance Regional Development Charges Public Meeting regarding By-law Amendments (FIN00006)
- 4. Correspondence Hamilton Region Conservation Authority 2000 Budgets
- OTHER BUSINESS

- 6. Referral from City Council Review of the Mandate and Operations of the Hamilton Downtown Partnership (tabled from previous meeting)
 - 6.1 Delegation Representatives Hamilton Downtown Partnership
- 7. Minutes of the Joint Meeting Session held on Tuesday, January 18, 2000
- 8. CONSENT ITEMS
 - 8.1 Information Items (previously distributed)



Urban/Municipal Librarian Hamilton Public Library



AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

URBAN MUNICIPAL

FEB 15 2000

Tuesday, February 15, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton GOVERNMENT DOCUMENTS

Susan K. Reeder Legislative Assistant

CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 2. General Manager, Finance Tile Drainage Debenture 00-01, Township of Glanbrook (FIN00009)
- 3. General Manager, Finance Renumeration and Expenses as required under Section 247(1) of The Municipal Act (copy to follow)
- 4. Other Business

- 5. Minutes of the Joint Meeting Session held on Tuesday, February 1, 2000
- 6. Other Business
- 7. Adjournment of Regional Business





AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

URBAN MUNICIPAL

MAR 0 7 2000

Tuesday, March 7, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

GOVERNMENT DOCUMENT

Susan K. Reeder Legislative Assistant

CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 3. General Manager, Finance Information Statutory Report on Regional Cash Balances (FIN00021)
- 4. Referral from Regional Council Correspondence Township of Glanbrook Recommendation to appoint Glanbrook Councillor Brown as the replacement for Councillor Dinney on the Wentworth Library Board
- 5. Police Services Board Fee Increase Sale of Motor Vehicle Accident and General Occurrence Reports By-law amendment
- 6. Police Services Board Approval of Police Services By-law To impose fees for the sale of accident reconstruction reports
- 7. General Manager, Finance Metered Water Penalty and Interest Rates (FIN00016)
- 8. PRIVATE AND CONFIDENTIAL ITEMS
 - 8.1 Acting General Manager, Human Resources ONA72 Collective Bargaining Negotiations (HUR00003)
- 9. OTHER BUSINESS

Urban/Municipal Librarian Hamilton Public Library



AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

URBAN MUNICIPAL

MAR 2 7 2000

Tuesday, March 21, 2000 9:30 a.m. council Chambers, Hamilton City

GOVERNMENT DOCUMENTS

Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

Susan K. Reeder Legislative Assistant

CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

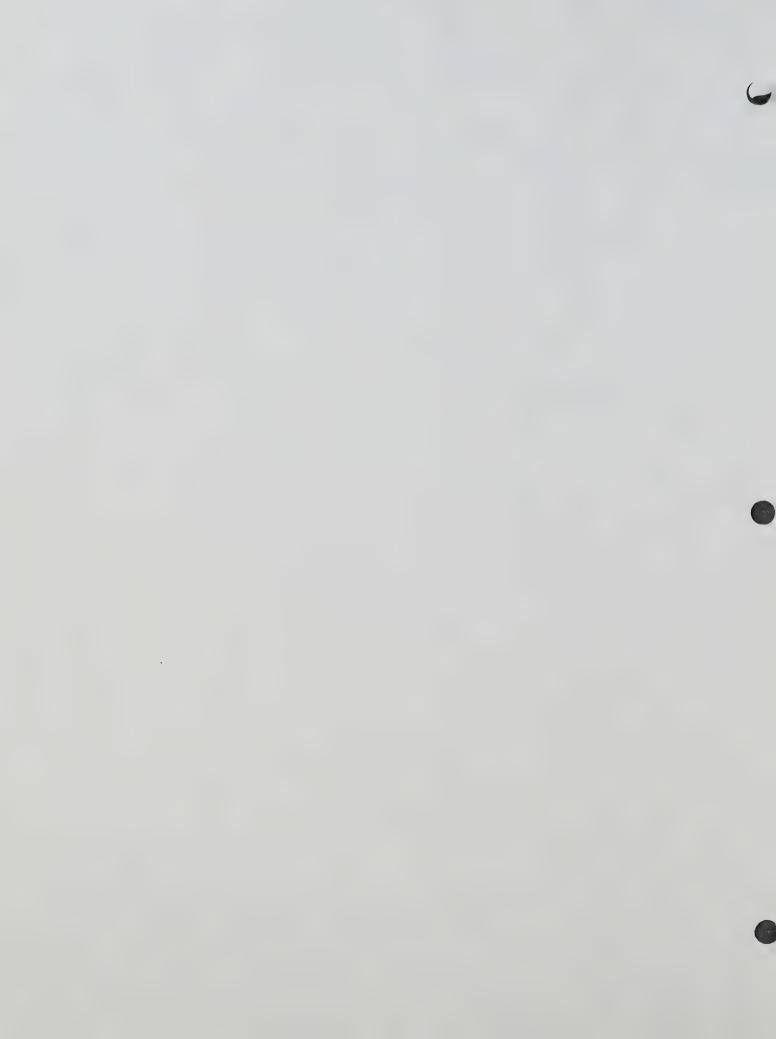
- 2. Corporate Counsel Commerce Place, 1 & 21 King Street West, Hamilton Revisions to James Street South and King Street West Highway Encroachment Agreements
- 3. Regional Development Charges Residential Development Charges Rates Appeal by the Hamilton-Halton Homebuilders Association (FIN00033)

4. CONSENT AGENDA

4.1 Information Items

That the following items distributed under separate cover, be received:

- (a) Correspondence Hamilton Region Conservation Authority Year 2000 Approved Budgets dated March 13, 2000
- (b) Correspondence Grand River Conservation Authority General Levy dated February 25, 2000
- (c) Correspondence Grand River Conservation Authority 2000 Budget and Supporting Information - dated March 8, 2000



URBAN MUNICIPAL



AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

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APR 10 3-69

Tuesday, April 4, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

GOVERNMENT SUCCESSES

Susan K. Reeder Legislative Assistant

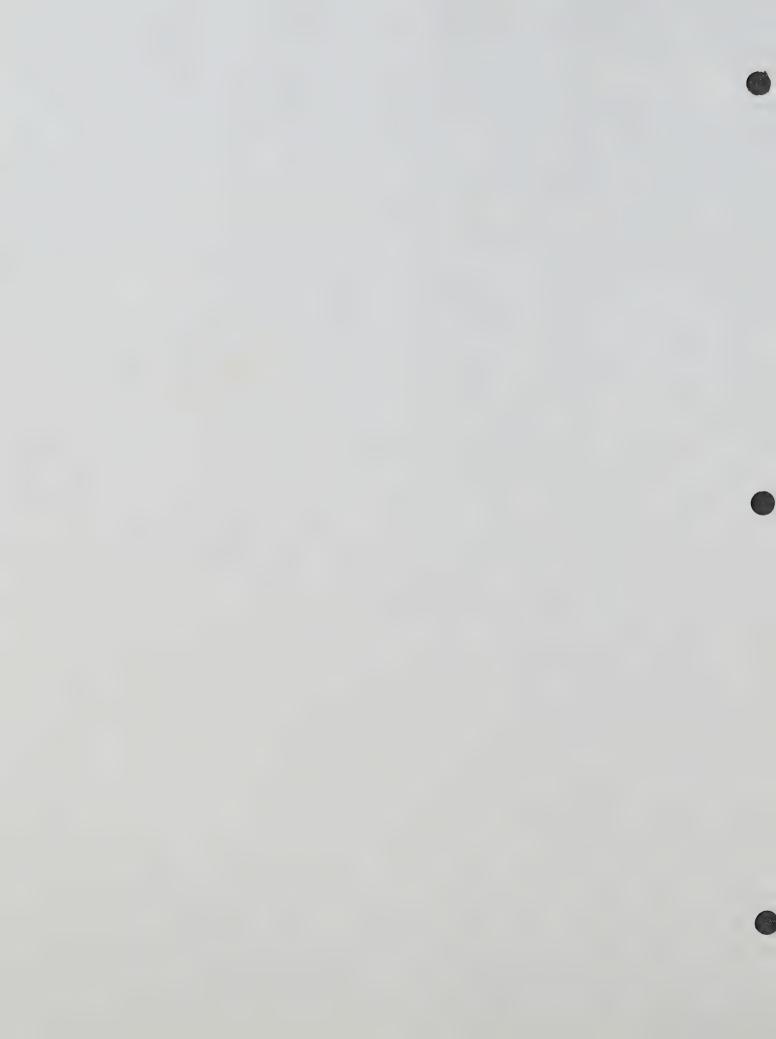
CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 2. Police Services Board Lease Agreement: J. Beaume Real Estate Ltd.; Store #4, Spartan Square, Highway #8, Stoney Creek, Ontario (PSB00034a)
- 3. General Manager, Finance Funding Source to Increase Brownfields and Airport Development Budget (FIN00036)
- 4. General Manager, Finance Funding Source for Battlefield Park Information Centre (FIN00037)
- 5. General Manager, Finance Funding Source for the Expansion of Film Liaison and a Tourism Development Study (FIN00035)
- 6. General Manager, Corporate Services Provincial Offences Act Court Administration (CS000017)
- 7. OTHER BUSINESS

- 8. Minutes of the Joint Meeting Session held on Tuesday, March 21, 2000
- 9. HECFI Board Grant request Canadian Figure Skating Association 2002 Canadian Figure Skating Championships



Urban/Municipal Librarian Hamilton Public Library





REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

URBAN MUNICIPAL

APR 1 7 2000

Tuesday, April 18, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

GOVERNMENT DOCUMENTS

Susan K. Reeder Legislative Assistant

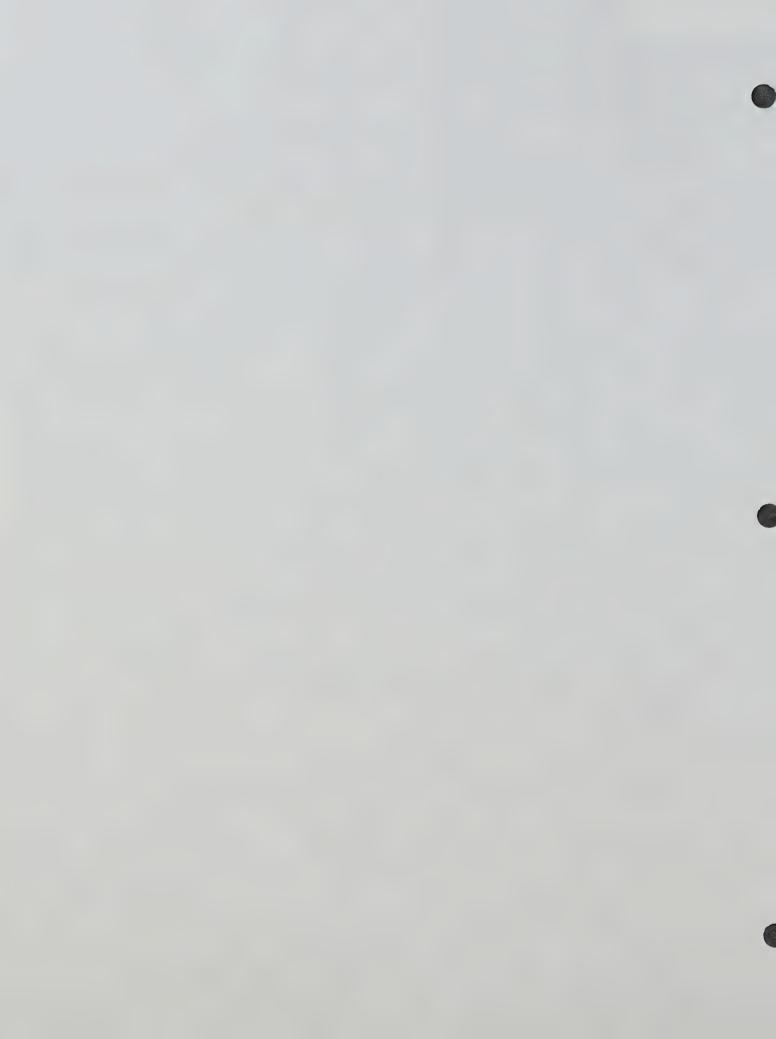
CALL TO ORDER

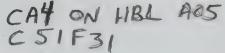
1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

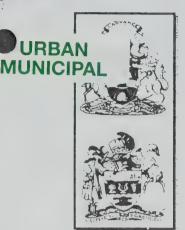
- 2. General Manager, Finance Adventure Golf Inc. Confederation Park Lease Agreement (FIN00045)
- 3. General Manager, Finance Tile Drainage Debenture 00-02 Township of Glanbrook (FIN00-040)
- 4. General Manager, Finance Cutoff Date for Assessment Roll Changes affecting the calculation of capping or clawback rates (FIN00050)
- 5. OTHER BUSINESS

- 6. Minutes of the Joint Meeting Session held on Tuesday, April 4, 2000
- 7. Acting General Manager, Human Resources Retirement Eligibility Extension (HUR00006)
- 8. OTHER BUSINESS
- 9. ADJOURNMENT OF REGIONAL BUSINESS









AGENDA

Urban/Municipal Librarian Hamilton Public Library

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

URBAN MUNICIPAL

Tuesday, May 2, 2000 9:30 a.m. Council Chambers, Hamilton (

Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton



URBAN MUNICIPAL

Susan K. Reeder Legislative Assistant

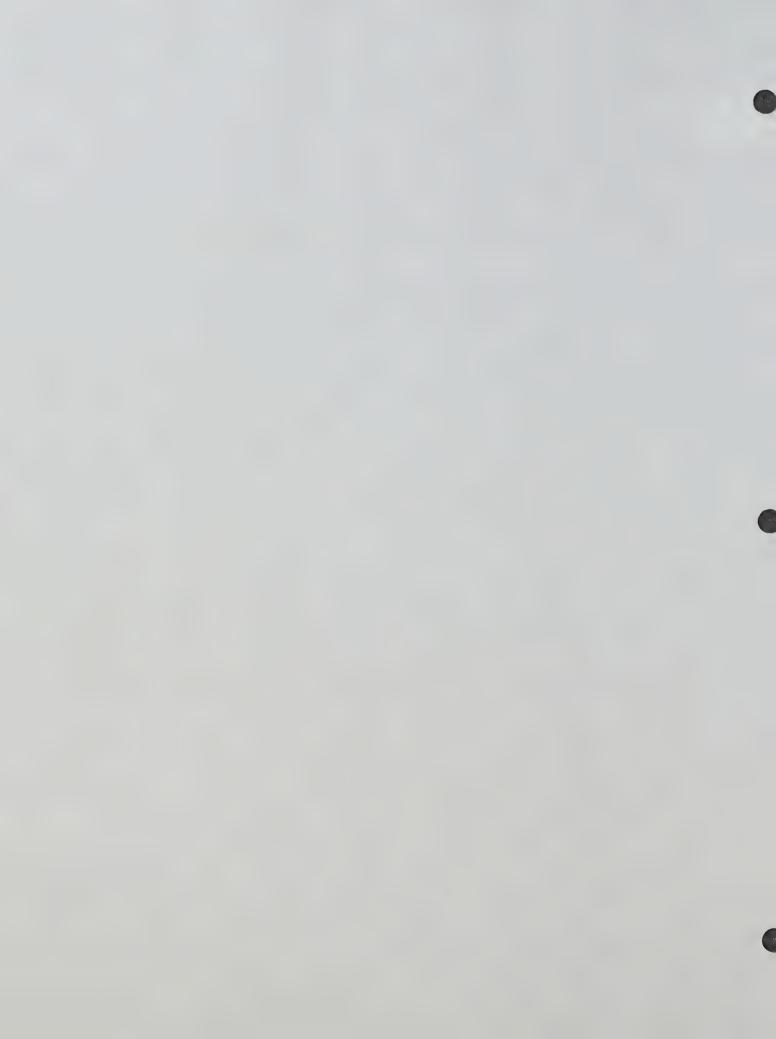
CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 2. Delegation Creative Arts Inc. Funding Big Band Showdown
- 3. Community Grants Committee Grant Request Hamilton Wentworth Creative Arts Inc.
- 4. General Manager, Finance Reconstruction of Upper Wentworth Street, from Stone Church Road to Rymal Road (FIN00057)
- OTHER BUSINESS

- 6. Minutes of the Joint Meeting Session held on Tuesday, April 18, 2000
- 7. INFORMATION ITEMS
 - 7.1 Resolution Township of Glanbrook Animal Control Services for the New City of Hamilton
 - 7.2 Resolution Township of Glanbrook Agricultural Sub-Committee of the New City of Hamilton



Urban/Municipal Librarian Hamilton Public Library



AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

URBAN MUNICIPAL

JUN 0 2 2000

Tuesday, June 6, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

GOVERNMENT DOCUMEN

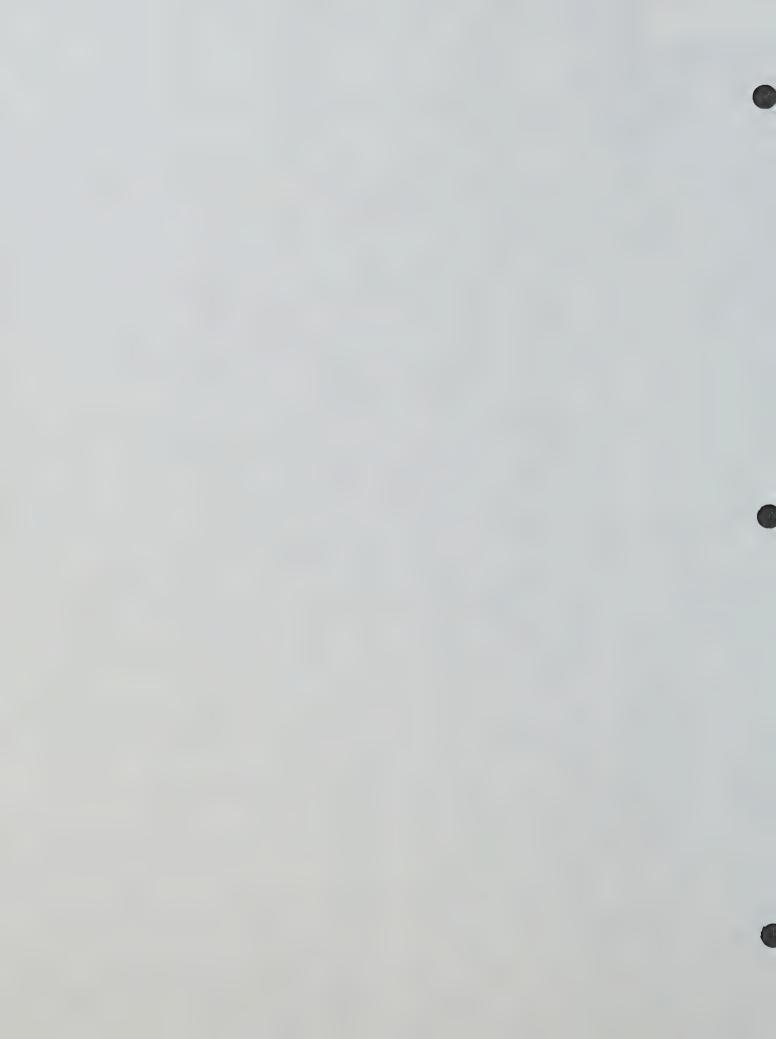
Susan K. Reeder Legislative Assistant

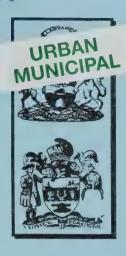
CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 2. Presentation Hamilton Region Conservation Authority Adventure Golf Inc. Confederation Park Lease Agreement (no copy)
 - 2.1 General Manager, Finance Adventure Golf Inc. Confederation Park Lease Agreement (FIN00045)(previously tabled for the above presentation)
- 3.. Police Services Board Court Security Staffing Increase Proposal (PSB00053a)
 - 3.1 General Manager, Finance Funding Court Security Staffing Increase Proposal (FIN000)(copy to follow)
- 4. General Manager, Finance Funding Source for Determining a Site for Ambulance Administration (FIN00063)
- 5. General Manager, Finance Requested Information Report Metered Water Penalty and Interest Rates (FIN00064)
 - 5.1 General Manager, Finance Metered Water Penalty and Interest Rates (FIN00016)(previously tabled for additional information as provided above)





AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

Tuesday, June 6, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

URBAN MUNICIPAL

Susan K. Reeder Legislative Assistant

JUN 0 9 2000

CALL TO ORDER

GOVERNMENT DOCUMENTS

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- Presentation Hamilton Region Conservation Authority Adventure Golf Inc.
 Confederation Park Lease Agreement (no copy)
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- 3.. Police Services Board Court Security Staffing Increase Proposal (PSB00053a)
 - 3.1 General Manager, Finance Funding Court Security Staffing Increase Proposal (FIN000)(copy to follow)
- 4. General Manager, Finance Funding Source for Determining a Site for Ambulance Administration (FIN00063)
- 5. General Manager, Finance Requested Information Report Metered Water Penalty and Interest Rates (FIN00064)
 - 5.1 General Manager, Finance Metered Water Penalty and Interest Rates (FIN00016)(previously tabled for additional information as provided above)



- 6. General Manager, Finance 1999 Regional Year End Operating Surplus (FIN00068)(copy to follow)
- 7. OTHER BUSINESS

AGENDA - JOINT MEETING SESSION

- 8. Minutes of the Joint Meeting Session held on Tuesday, May 2, 2000
- 9. Requested Report Back and Presentation Hamilton Downtown Partnership
- 10. General Manager, Finance City/Region Budget Variance to April 30, 2000 (FIN00069)(copy to follow)
- 11. INFORMATION ITEMS
 - 11.1 Information Report General Manager, Finance Finance Department Staff Relocations (FIN00066)
- 12. OTHER BUSINESS
- 13. IN CAMERA AGENDA
 - 13.1 Personnel matter
- 14. ADJOURNMENT OF REGIONAL BUSINESS

AGENDA - CITY

- 15. General Manager, Community Services Tiered Response (no copy)
- 16. General Manager, Corporate Services Underground Parking Garage Lighting Retrofit (FAC00002)
- 17. General Manager, Corporate Services Sale of Alleyway between Glenfern Avenue and Amelia Street, Parts 7, 9 and Part of Part 6, Plan 62r-14l34 (CS00022)
- 18. General Manager, Corporate Services Declaration of Surplus Lands Hamilton Beach (CS00024)
- 19. General Manager, Finance Funding of Conference Attendance Committee of Adjustment (FIN0062)



- 20. General Manager, Finance Funding Source for Canadian Open Wheelchair Tennis Championships June 21 25, 2000 (FIN00060)
- 21. Acting Municipal Clerk Policy respecting use of Cell Phones in meetings
- 22. General Manager, Finance City of Hamilton 1999 Distribution of Year End Operating Surplus (FIN00070)(copy to follow)
- 23. Requested Report back Acting City Manager Comparison of fees and charges for Special Events Operators (copy to follow)
- 24. Requested Report back General Manager, Community Services Lakeland Pool (copy to follow)
- 25. IN CAMERA AGENDA
 - 25.1 General Manager, Community Services Personnel matter
- 26. OTHER BUSINESS
- 27. ADJOURNMENT



REGION OF HAMILTON-WENTWORTH

- RECOMMENDATION -

DATE:

2000 March 31

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Adventure Golf Inc. - Confederation Park Lease Amendment

(FIN00045)

RECOMMENDATION:

- a) That, the Regional Municipality of Hamilton-Wentworth enter into an amending agreement with the Hamilton Region Conversation Authority and Adventure Golf Inc. providing for a ten (10) year extension of the term from December 15, 2005 to December 15, 2015, providing for the existing scale of guaranteed minimum rents or percentage of profits, and providing for the lease of Part 1, (Plan 62R-15225).
- b) That the Chairman, Municipal Clerk, and General Manager, Finance be authorized and directed to execute the amending agreement, said agreement being in a form satisfactory to the Corporate Counsel and Director of Real Estate.
- c) As per the Regulation made under the City of Hamilton Act, 1999, the amending agreement be referred to the Transition Board for consideration.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The present lease with Adventure Golf provides for rent based on five percent (5%) of gross sales, with a minimum yearly guarantee of \$24,000 in the first year (1991), escalating by four percent (4%) per year over the term of the lease to \$41,559 in the final year (2005).

It is recommended that the rent for the ten (10) year extension period continue at five percent (5%) of gross sales, and the minimum yearly guarantee continue to increase by four percent (4%) per year as set out in the present lease. The minimum annual guarantee would be \$43,221 in the first year of the extension period (2006), escalating by four percent (4%) per year to \$61,517 in the final year (2015) of the proposed agreement.

Under the terms of the lease, Adventure Golf is responsible for payment of all realty taxes in respect of carrying on the business. Realty taxes are approximately \$74,000 for 1999.

App'd by Council

BACKGROUND:

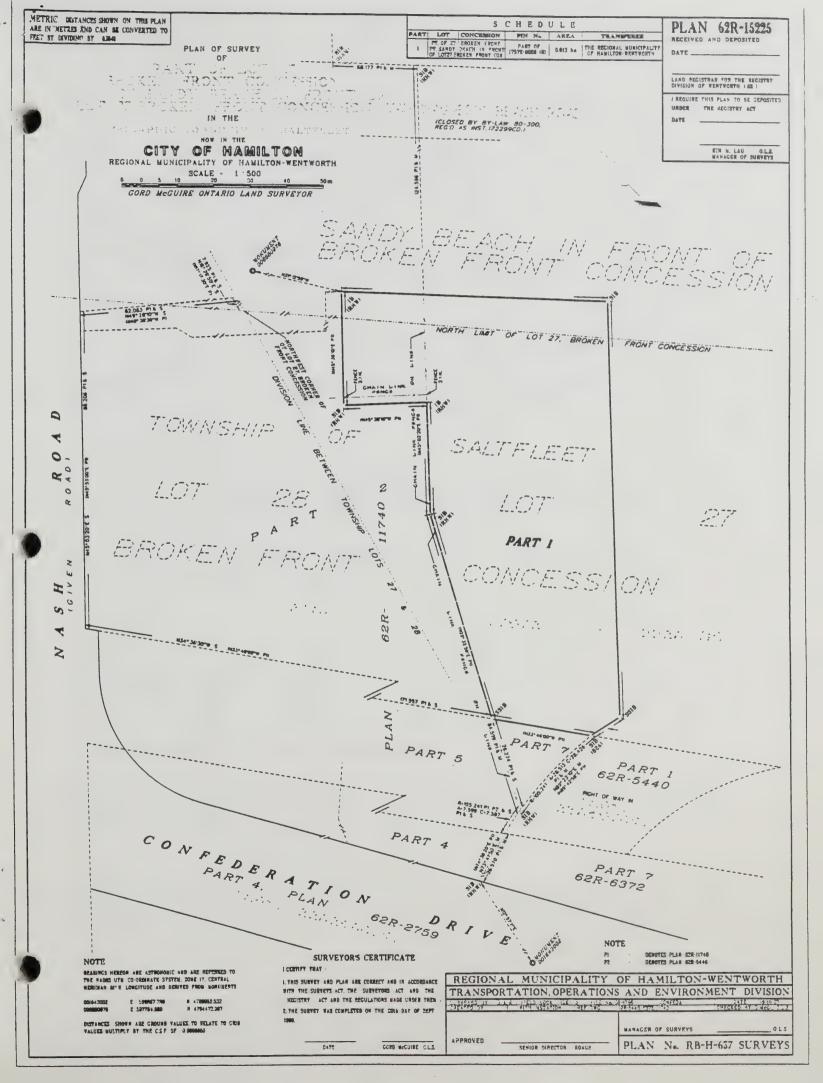
In 1991, the Region entered into a lease agreement with HRCA and Adventure Golf Inc. The term of the lease commenced on January 1, 1991 and ends December 31, 2005. The lease provides for two (2) lease extensions of five (5) years each subject to the terms and conditions to be agreed upon by the parties and subject to the approval of Regional Council. Adventure Golf is further provided the option of leasing an additional four (4) acres of land.

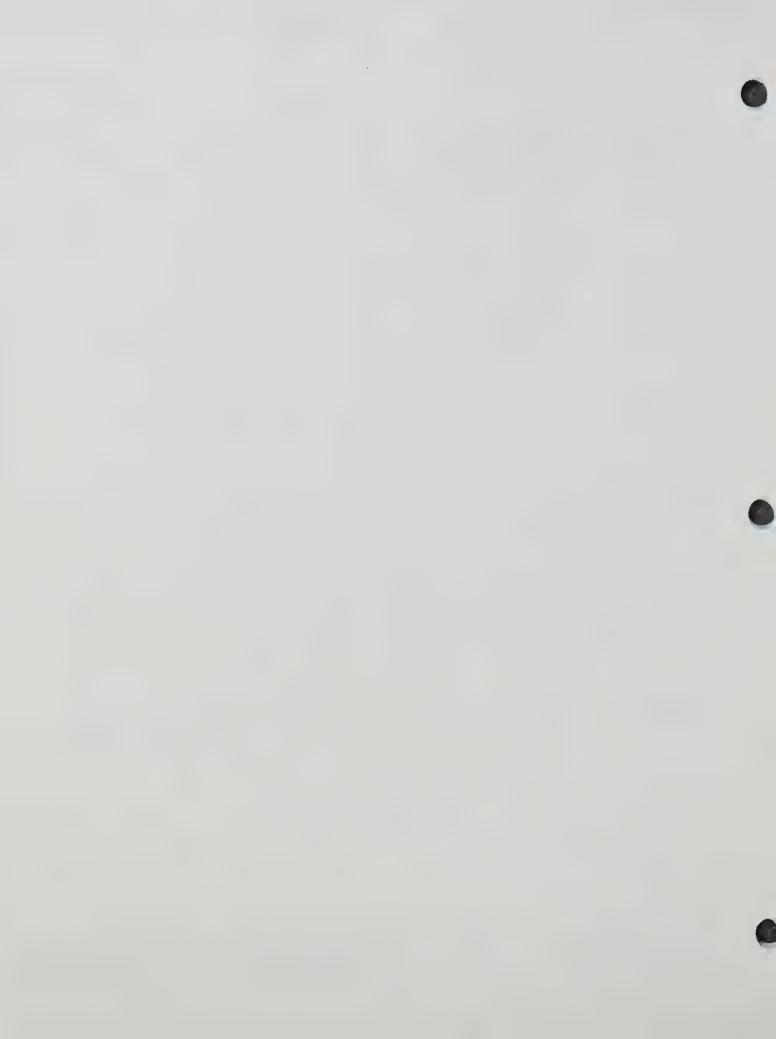
Adventure Golf has approached the Hamilton Region Conservation Authority (HRCA) and in contemplation of expansion plans has made the following requests:

- 1. That the leased premises be increased by an approximate 1.5 acre parcel, indicated as Part 1 of Plan 62R-15225 attached, in order to facilitate the following expansion plans:
 - (a) Construct an addition to the existing building (washrooms, indoor golf simulators, office space, birthday party room, etc.); and,
 - (b) An additional 9-hole challenge miniature golf course
- 2. That the two (2) lease term extensions of five (5) years each be granted at this time, in order that Adventure Golf Inc. be able to secure required financing. The term would therefore be extended from December 15, 2005 to December 31, 2015.

The HRCA, The Region's manager of Confederation Park, has reviewed the request of Adventure Golf and supports the proposal. HRCA advises that the proposed expansion would allow for a year round operation, rather than a seasonal one only. The HRCA recommends that the rent continue for the ten (10) year extension period at 5% of gross sales with a minimum yearly guarantee which escalates by four percent (4%) per year as set out in the present lease.

The HRCA also supports the location of the proposed expansion, as it moves new development away from the Lake Ontario shoreline, being in the best long-term interest of Confederation Park.





REGION OF HAMILTON-WENTWORTH



- RECOMMENDATION -

DATE:

May 30, 2000

REPORT TO:

Chairman and Members

Finance and Administrative Services Committee

FROM:

Carolyn A. Biggs

Acting Secretary

Hamilton-Wentworth Region Police Services Board

SUBJECT:

Court Security Staffing Increase Proposal (PSB00053a)

RECOMMENDATION:

a) That Regional Council finance the hiring of five additional Special Constables, Court Services Security Branch, to meet immediate security needs within the John Sopinka Courthouse;

b) That the Finance and Administrative Services Committee be requested to determine a method of financing.

Carolyn Biggs

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The net budget increase for year 2000 is \$206,110. This amount reflects the cost of hiring five full-time Special Constables to provide court security, offset by a concurrent reduction in part-time Special Constables salaries.

SUSTAINABLE DEVELOPMENT IMPLICATIONS:

(Vision 2020, adopted by Regional Council as their vision for the future of Hamilton-Wentworth, embodies the concept of a sustainable community which is an equal balance of the economy, the environment, and social/health factors in all regional decision-making)

BACKGROUND:

The Police Services Board, at its meeting held on Monday, April 17, 2000, approved the following recommendations:

- (a) That, subject to paragraph (d) below, the Board approve the hiring of five additional Special Constables, Court Services Security Branch;
- (b) That, subject to paragraph (d) below, the Board approve a net budget increase of \$206,000.00 to the Court Services Year 2000 Budget;
- (c) That the Board direct the Secretary to refer the matter to the Transition Board appointed under the *City of Hamilton Act* for approval, as required by Regulation 101/00; and
- (d) That the Board direct the Secretary to prepare and forward a report to the Regional Finance and Administrative Services Committee, and subsequently to Regional Council, requesting that Regional Council finance the hiring of five additional Special Constables, Court Services Security Branch, to meet immediate security needs within the John Sopinka Courthouse, and suggesting that revenues generated through the Provincial Offences Notice (PON) Program be allocated and utilized for this purpose."

Attached for your information and reference is PSB Report 00-053 which was considered by the Police Services Board on April 17, 2000.

cab. Attach.

c.c. Chief K. Robertson, Hamilton-Wentworth Region Police Service Laurie Vechter, Legal Counsel

REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH POLICE SERVICES BOARD

- RECOMMENDATION -

DATE:

2000 April 11

REPORT TO:

Chairman and Members

Regional Municipality of Hamilton-Wentworth

Police Services Board

FROM:

Kenneth D. Robertson

Chief of Police

SUBJECT:

Court Security Staffing Increase Proposal

(PSB 00-053)

RECOMMENDATION:

- a) That the Board approve the hiring of five (5) additional Special Constables, Court Services Security Branch.
- b) That the Board approve a budget increase of \$206,000.00 in the Court Services 2000 Budget.
- c) That the Board direct the Secretary to refer this matter to the Transition Board appointed under the City of Hamilton Act for approval, as required by Regulation 101/00.

Kenneth D. Robertson

Chief of Police

PFINANCIAL / STAFFING / LEGAL IMPLICATIONS:

FINANCIAL -

The new proposed salary budget includes a total of 133 weeks of annual leave coverage.

The additional financial increase is in relation to the Public Access positions. The 2000 Budget allots for \$219,000.00 contractual funding for private security. This figure was the projected costs of private contracted security. As previously stated, the private contracting proposal was turned down by the Ministry of the Solicitor General. As a result court security has under budgeted and will be in a deficit position of \$98,000 for the year 2000.

The court security function is a 7-day a week operation. At the time of the existing budget, weekend and holiday bail hearings were held at Central Police Station. The Justices of the Peace withdrew their services of attending at the Police Station. The rationale was that the Police Station was not open to the public. All weekend and holiday bail hearings are now conducted at the John Sopinka Court House. The cost of staffing the court house on the weekends and holidays based on a 4-hour minimum for 8 special constables is \$80,000 per year.

Financial Impact

The fixed financial increase for court services for the year 2000 is:

Public Access Positions		\$98,000.00
Weekend and Holiday Part time wages Bail Court (1.75 full time equivalent)		\$80,000.00
Holiday and Sick Time Relief		\$28,110.00
Total	:	\$206,110.00

Court Services Security Budget increase of \$206,000.00

The increase in court services costs should be funded from increased revenue from the POA transfer. Court security costs are part of the real expenses and should be charged back to POA revenue,

OR

any surplus in the 2000 Operating Budget.

STAFFING – That 5 full-time Special Constables be hired.

LEGAL – Health and Safety

BACKGROUND:

The Hamilton-Wentworth Regional Police Service began operations at the John Sopinka Court House located at 45 Main St. East, Hamilton in June 1999. The facility has in excess of 320,000 square feet occupying 7 floors. During the planning stages, staffing levels were determined on the basis that private security would be contracted to monitor the public access areas of the Court House. This progressive initiative was submitted to the Solicitor Generals Office for approval but was denied. This government

decision left the court security operation compromised due to the fact staffing levels had already been established.

The Court Security Branch has been operating at a reduced staffing level since June 1999. As a result of this government decision, the staffing problems have led to employee dissatisfaction, grievances and abuse of sick time. The overall morale of the security staff is low but the main nucleus of core staff are committed and dedicated personnel. This situation can be improved with the posting of career opportunities for Special Constables Public Access positions with the expectation that this will help the situation.

On Friday, December 10th, 1999, the court security staff operated at an all time low having 28 Special Constables available to meet assigned security assignments. The staffing level on this date was 13 personnel short of the 41 assigned security positions. Efforts were made by supervisors to compliment essential assignments by:

- Reducing public access personnel (45 Main St and 55 Main St.).
- Retiring one of the security vans.
- Calling the Special Constable part-time and full-time staff at Central.
- All supervisors went operational.

As a result of these staffing level shortages, the Health and Safety Committee contacted management and a meeting between Deputy Chief Elwood and the Health and Safety Committee took place on Friday, December 17th, 1999. Further, on Friday April 7th the Health and Safety re-addressed the original staffing concern with Deputy Chief Bruce Elwood.

The Court Services Management Team held a meeting on Monday Dec 20th and reviewed staffing levels. The committee reviewed the court security operation and recommended special constable security staffing levels. As a result of a Courts Management Team meeting we are recommending that the authorized full-time Special Constables strength be increased by 5 positions. This recommendation will increase the total number of full-time Special Constables to 34 positions. The total number of Special Constables required to operate at a full security compliment and meet the security mandate at the John Sopinka Court House and Unified Family Court is 41 personnel. This staffing figure includes the 7 positions in the public access areas.

Task Analysis

There are 18 operational court rooms at 45 Main St. East. A 4-month review of the day-to-day operations of the courtrooms show an average of 12 courts operating per day. These courts consist of Youth Court, Bail Court, Ontario Court, Superior Court and new Provincial Offence Courts

There are an additional 3 Special Constables assigned to Unified Family Court located at 55 Main St. East. These positions include two Public Access Special Constables and one at a monitoring position.

The total number of prisoners transported to the security area at 45 Main St. East averages 18,170 prisoners per year. In 1999 there was a prisoner transportation increase of 12 % amounting to 19,600 prisoners. The average number of daily prisoners transported to the custody area of the courthouse is 80 prisoners. These numbers vary from as low as 70 prisoners to as high as 120 prisoners per day. The total number of criminal charges laid in the Region of Hamilton Wentworth has increased 92 % between 1995 - 1999.

The total number of assigned staffing positions dedicated to the court security operations is 41 staff. This number reflects security required for Unified Family Court and the John Sopinka Court House located at 45 Main St. The court branch security section and public access has been operating with a maximum of 36 special constable security staff.

The new proposed salary budget includes a total of 133 weeks of annual leave coverage. The additional financial increase is in relation to the Public Access positions. The 2000 Budget allots for \$219,000.00 contractual funding for private security. This figure was the projected costs of private contracted security. As previously stated, the private contracting proposal was turned down by the Ministry of the Solicitor General. As a result court security has under budgeted and will be in a deficit position of \$98,000 for the year 2000. This risk was reported in the 2000 budget submission to the Police Services Board.

The Provincial Offence Courts were opened on Feb 8th 2000. The region of Hamilton Wentworth has hired 3 Provincial prosecutors to operate two full time court room. This has caused an increase in people attending at the John Sopinka Court House. Some of the revenue from the POA transfer should be dedicated to offset the costs of court security.

Staffing Variance

There are outside agencies (Met Force Escorts, Arrell Youth Centre, Hamilton Psychiatric Hospital, Penetanguishene and Maplehurst Correctional Centre) that require court transportation, therefore, affecting the day to day operations of court security staff. There are also out-of-Province escorts that are required on a monthly, ad hoc basis that draw on assigned staffing levels.

Staffing Levels

Special Constables

Authorized Full Time	Actual
29	29

Authorized Part Time	Actual
24	16

Authorized Public Access	Actual
7	7

Proposed Staffing Level Increase

Authorized Full Time Strength	Proposed Full Time Strength
36	41

Court Services Variances Report

1998 Budget

	Budget '	Actual 1998	Variance
Salaries	\$1,298,400.00	\$1,277,451.71	\$20,948.29
Wages PT	\$286,870.00	\$379,584.79	-\$92,714.79
Overtime	\$9,120.00	\$13,247.00	-\$4127.00
Total	\$1,594,390.00	\$1,670,283.50	-\$75,893.50

1999 Budget

	Budget	Actual 1999	Variance
Salaries	\$1,595,720.00	\$1,297,834.68	\$297,885.32
Wages PT	\$327,090.00	\$616,570.07	-\$289,480.07
Overtime	\$9,340.00	\$29,283.55	-\$19,943.55
Total	\$1,932.150.00	\$1,943,688.30	-\$11,538.30

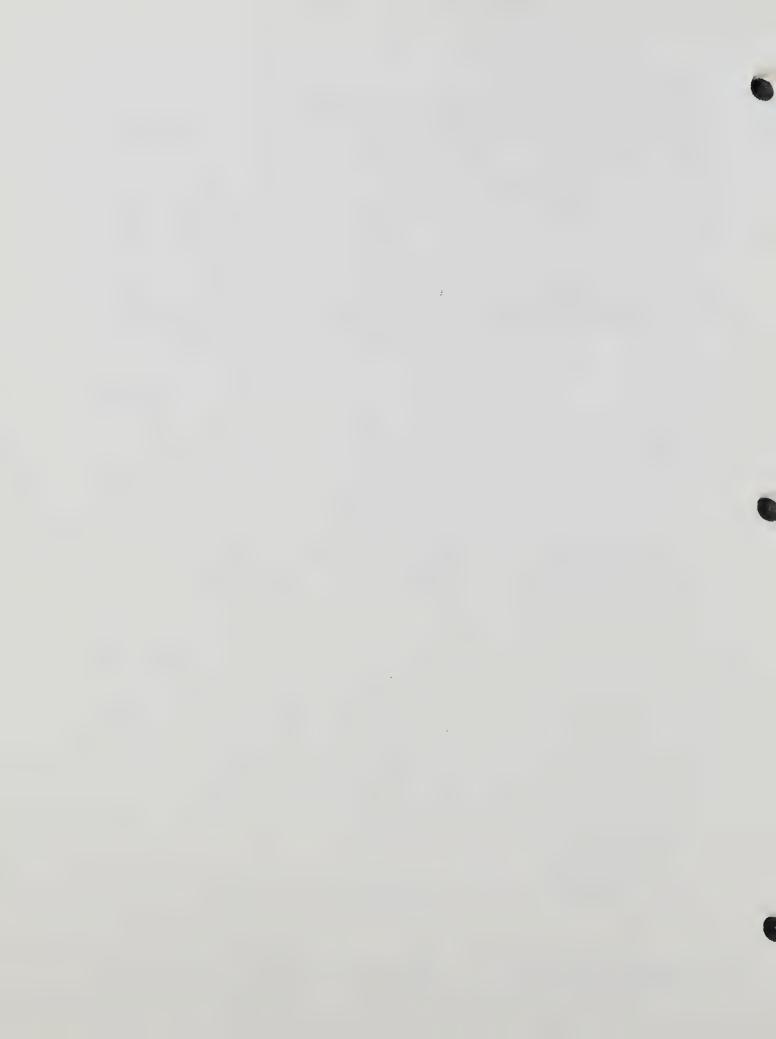
2000 Budget

	Budget2000	Proposed	Variance .
Salaries	\$1,364,250.00	\$1,802,790.00	\$438,540.00
Wages PT	\$327,090.00	\$226,860.00	-\$100,230.00
Overtime	\$9,340.00	\$9,340.00	\$0
Benefits	\$232,710.00	\$320,420.00	\$87,710.00
Contractual	\$219,910.00	\$0	-\$219,910.00
Total	\$2,153,300.00	\$2,359,410.00	\$206,110.00

2000 Budget Variance Proposal

Total Budget Increase		\$206,110.00
New Salaries		\$1,802,790.00
Proposed new hiring costs 5	\$256,320.00	
Wages Part-time Budget	Actual	\$327,090.00
Salaries Full-time Budget	Actual	\$1,364,250.00

KDR:S/Sgt Graham



REGION OF HAMILTON-WENTWORTH - RECOMMENDATION -



DATE:

23 May 2000

REPORT TO:

Chairman and Members of the

Finance and Administrative Services Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Funding Source for Determining a Site for Ambulance

Administration (FIN00063)

RECOMMENDATION:

a) That a maximum of \$250,000 be allocated from the Tax Stabilization Reserve (RHWEN110046) to fund the site for ambulance administration and

b) That this request is subject to approval by the Transition Board.

Allan C. Ross

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

There are sufficient funds within the identified account for this one-time expenditure.

BACKGROUND:

Regional Council at its meeting February 15, 2000 approved Item 7 of Report 02-00 of the Community Services and Public Health Committee (CSR0004). Community Services and Corporate Services staff have been authorized to determine a site for ambulance administration within the assets currently owned by the City/Region. An upset limit of \$250,000 has been established for this purpose. Finance and Administrative Services Committee has been requested to identify a source of funding for this.

Transition Board Approval is required for the recommendations contained in this report.



REGION OF HAMILTON-WENTWORTH

- INFORMATION -

DATE:

2000 May 26

REPORT TO:

Chairman and Members

Finance & Administrative Services Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Metered Water Penalty and Interest Rates (FIN00064)

SUSTAINABLE DEVELOPMENT IMPLICATIONS:

(Vision 2020, adopted by Regional Council as their vision for the future of Hamilton-Wentworth, embodies the concept of a sustainable community which is an equal balance of the economy, the environment, and social/health factors in all regional decision-making)

BACKGROUND:

With respect to report FIN00016, which was tabled by the Finance & Administrative Services Committee March 7, 2000, Metered Water Penalty and Interest Rates, staff reiterates that the recommended 4.5% late payment change is designed to recover a similar amount of revenue as was derived from the existing penalty and interest policy. Other utilities currently impose 5% late payment charges, including Hamilton Hydro.

Staff was asked to clarify what the late payment charge and interest adjustments would mean to the average metered water account in the region. The attached, schedule 1, illustrates the potential differences arising from the proposed policy changes. These amendments will have no impact on those customers that continue to pay their accounts on a timely basis.

TB:jc Att.

Region of Hamilton Wentworth Metered Water Comparison of the Recommended Penalty and Interest Charges to the Existing Application

		Cumulative Difference		\$ 1.20	\$ 0.73	\$ 0.27	\$ (0.20)	
		Current Application Cu	3.00%	Cumulative Charge 2.40 2.40	0.47 2.87	0.47 3.33	0.47 3.80	
		Proposed Option Cul	4.50%	Cumulative <u>Charge</u> 01-May 3.60 3.60	01-Jun - 3.60	01-Jul - 3.60	01-Aug - 3.60	
Average quarterly bill \$ 80.00	Prime Rate @ 5% Interest Rate @ 7%		Late payment charge rate	Late payment charge 0	nonth thereafter			

REGION OF HAMILTON-WENTWORTH



DATE:

2000 February 23

REPORT TO:

Chairman and Members

Finance & Administrative Services Committee

FROM:

Allan C. Ross

General Manager of Finance

SUBJECT:

Metered Water Penalty and Interest Rates (FIN00016)

RECOMMENDATION:

- a) That effective January 1, 2000, accounts outstanding longer than twenty one (21) days after billing be charged a late payment penalty of 4 1/2%; and,
- b) That effective January 1, 2000, the interest charge of 2% above prime currently being levied on outstanding accounts over thirty (30) days and each subsequent thirty (30) days be eliminated; and,
- c) That the relevant by-laws R2-75, R84-026 and R89-049 be amended accordingly.

Allan C. Ross

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

n/a

BACKGROUND:

The new Sierra Metered Water billing system went into production in November 1999 brings about the consolidation of penalty and interest on past due accounts. These amounts were separately calculated in the old system.

App'd by Council....

The recommendation is to eliminate the monthly interest charge aspect of the arrears process and recover a similar amount by raising the late payment charge from 3% to 4 ½%. Staff have checked both Hamilton Hydro and Union Gas and have confirmed that their existing late payment charges are 5%.

This change in rates will have no impact on customers who continue to pay their accounts by the due dates.

SUSTAINABLE DEVELOPMENT IMPLICATIONS: N/A.

(Vision 2020 adopted by Regional Council as their vision for the future of Hamilton-Wentworth, embodies the concept of a sustainable community which is an equal balance of the economy, environment, and social/health factors in all regional decision making.)





MINUTES

CITY OF HAMILTON FINANCE AND ADMINISTRATION COMMITTEE **REGION OF HAMILTON-WENTWORTH** FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE

Tuesday, May 2, 2000 9:30 a.m. Council Chambers, Hamilton City Hall

71 Main Street West, Hamilton

Present:

City Finance and Administration Committee

Alderman D. Wilson (Chairman), Alderman D. O'Sullivan (Vice-Chairman), Aldermen M. Caplan, A. Horwath, C. Collins, D.

Haining, B. Charters, B. Kelly

Regrets:

Mayor R. Morrow - City Business

Region Finance and Administrative Services Committee

Councillor B. Charters (Chairman), Councillor G. Eitherington (Vice-Chairman), Councillors D. O'Sullivan, R. Powers, M. Caplan, A.

Sloat, F. D'Amico, B. Kelly, A. Bain, D. Wilson

Regrets:

Councillor M. Kiss – personal business

Also present:

Councillors B. Morelli, F. Eisenberger, R. Corsini,

J. Bruzzese, A. Ross, R. Male, L. Bourns, R. Fair, A. Zuidema, B.

Desnoyers, H. Kayal, T. Whitehead, S. Reeder

Councillor B. Charters, Chairman called the meeting to order.

THE FOLLOWING ITEMS WERE RECOMMENDED TO REGIONAL COUNCIL:

Community Grants Committee – Grant Request – Hamilton Wentworth 1. Creative Arts Inc. (Item 3)

That the grant requests from Hamilton Wentworth Creative Arts Inc. for Buskingfest and Big Bands, in the amounts of \$25,000 and \$10,000 respectively, be approved.

- 2. General Manager, Finance Reconstruction of Upper Wentworth Street, from Stone Church Road to Rymal Road (FIN00057) (Item 4)
 - (a) That the cost of construction of Upper Wentworth Street between Stone Church Road and Rymal Road in the amount of \$1,500,000 be funded from the Development Charge Roads Reserve (Growth Related = \$1,465,016, Dept. ID 110120) and the Unallocated Capital Levy Reserve (\$34,984, Dept. ID 108020); and,
 - (b) As per the Regulation made under the City of Hamilton Act, 1999, the project be referred to the Transition Board for consideration since it was not included in the approved 2000 Budget for capital projects.

FOR THE INFORMATION OF REGIONAL COUNCIL:

(a) **Declarations of Interest** (Item 1)

None declared.

(b) **Delegation – Creative Arts Inc. – Funding – Big Band Showdown** (Item 2)

The Committee was advised that a representative of Creative Arts Inc. was in attendance to answer questions.

(c) Adoption of Minutes – April 18, 2000 (Item 6)

The Minutes of the meeting of the Joint Meeting session of the Region Finance and Administrative Services Committee and the City Finance and Administration Committee held on Tuesday, April 18, 2000, were adopted.

(d) Information Items Listing (Item 7)

The Committee approved the receipt of the following Information Items:

- (i) Resolution Township of Glanbrook, Animal Control Services for the New City of Hamilton
- (ii) Resolution Township of Glanbrook Agricultural Sub-Committee of the New City of Hamilton
- (iii) Acting City Manager Information Report Transition Board Secondments (CM0014)
- (iv) General Manager, Finance Information Report Conference, Travel Report (FIN000051)

THE FOLLOWING ITEMS WERE RECOMMENDED TO CITY COUNCIL:

- 1. Purchase of Engine Exhaust Extraction Equipment City of Hamilton Fire Stations (CSC00081) (Item 11)
 - (a) That a purchase order be issued to Nederman Canada Limited, Mississauga, for the purchase and installation of Exhaust Extraction Equipment in an amount not to exceed \$237,540 inclusive of all applicable taxes, PST exempt; and,
 - (b) That the General Manager of Community Services be authorized to expend up to \$20,000 in project contingency to resolve unforeseen site conditions, if required; and,
 - (c) That the Mayor and the Acting Municipal Clerk be authorized and directed to execute the necessary contract for this purchase in a form satisfactory to Corporate Counsel.
- 2. Authorization to investigate various financing options, including issuing Request for Proposals, to obtain financing for the Multi-pad Arena and Sports Complex Project (CSC00066) (Item 12)
 - (a) That staff be authorized to investigate financing options, including issuing Request for Proposals to obtain financing for the development and construction of the Multi-pad Arena and Sports Complex with a view to finding the most advantageous source of funds; and,
 - (b) That staff report back on the results within the context of the report on the final negotiations with the preferred proponent, Arena Corp/JBK Development.
- 3. Hamilton Municipal Retirement Fund Changes (FIN00056) (Item 13)
 - (a) That the Hamilton Municipal Retirement Fund plan be amended to reflect a 66 2/3% spousal benefit for post 1981 retired fire fighters and surviving spouses; and,
 - (b) That pensioners who have elected a spousal benefit of at least 60% at retirement or as a result of a re-election have their benefit increased to 66 2/3% effective June 1, 2000; and,
 - (c) That any remaining spousal benefits under payment of at least 60% are increased to 66 2/3%.

4. Hamilton Municipal Retirement Fund Pension Equity with OMERS (FIN00055) (Item 14)

That guaranteed pension indexing within the Hamilton Municipal Retirement Fund commence January 1, 2000 as follows:

- (a) The guaranteed inflation increase will be 100% of the Consumer Price Index (CPI) up to a maximum guaranteed increase in any year of 6%; and,
- (b) An additional ad hoc "top up" increase may be granted to coincide with OMERS "top up" increase by the H.M.R.F. if the H.M.R.F. Plan surplus allows any rise in the CPI greater than 6%, the excess will be carried forward to future years until it can be applied; and,
- (c) Pensions under payment will receive the greater of the percentage increase or the increase calculated under the service method (\$1 x the number of years service (to a maximum of 35) x the number of years on pension); and,
- (d) The increase is effective January 1 each year.

5. Taxi Plate Transfer upon death of Plate Owner (Item 15)

That the Licensing By-law 98-203, as amended, Schedule 4, respecting Taxicabs be amended to provide that on the death of a taxicab owner, the plate or licence sticker shall be returned to the licensing section and after filing documentation sufficient to prove that the licence is an asset of the estate, the licence may be transferred to the estate of the deceased taxicab owner and may be held in the name of the estate until disposition to a person qualified under this By-law:

- (a) That the following must be filed to effect transfer of an owner's licence to the estate:
 - (i) Proof that the person disposing of the property has legal status to make the transfer; and,
 - (ii) Proof of insurance in the name of the estate; and,
 - (iii) Proof of ownership of vehicle in the name of the estate; and,
- (b) That the transfer of the licence to the estate of the deceased can only be held for one year and if not disposed in that time period, it shall be revoked by Council.

6. Cafeteria/Food Services at Hamilton City Hall (FAC00003) (Item 16)

- (a) That the City of Hamilton exercise its final option to renew the Lease Agreement with Carmen's Catering Ltd. for the provision of Cafeteria/Food Services at City Hall for a term of one (1) year from April 6, 2000 to April 6, 2001 with an option to extend the agreement for an additional year to expire April 6, 2002 if so decided by the City on the following terms and conditions:
 - (i) That the business and realty taxes be reassessed by the Ontario Property Assessment Corporation based on the square footage of space that Carmen's is exclusively using (kitchen/counter area); and,
 - (ii) Royalties (5% of gross sales) be excluded from the terms and conditions of this Agreement; and,
- (b) That the Director of Facilities Management report back to the Finance and Administration Committee on alternative Food Services for the "New" City of Hamilton, City Hall; and,
- (c) That the Mayor and the Acting Municipal Clerk be authorized and directed to execute an Agreement with Carmen's Catering Ltd. in a form satisfactory to Corporate Counsel; and,
- (d) That this report be forwarded to the Transition Board for their approval.

7. Message of Support - Kinsmen Kinette Publication (Item 18.1)

- (a) That the City provide a message of support for the Kinsmen Kinette Publication at a cost of \$250; and,
- (b) That funding for this expenditure be charged to the COHAM-55401-345400.

8. Grant - First Unitarian Church, 170 Dundurn Street South - Outstanding 1998 taxation year

(a) That the City provide a grant to the First Unitarian Church of Hamilton, in the amount of \$2,430 for payment of the City's portion of outstanding taxes on the property at 170 Dundurn Street South for the 1998 year; and,

- (b) That this be funded from Contingency Reserve COHAM 104015; and,
- (c) That the Region and the School Boards be requested to provide the same grant funding for their portion of the outstanding 1998 taxes.

9. Bill

That the following Bill be adopted, signed, sealed and enrolled as a By-law:

D-023 A By-law to Confirm the Proceedings of the Council of the Corporation of the City of Hamilton.

FOR THE INFORMATION OF CITY COUNCIL:

(a) **Declarations of Interest** (Item 1)

None declared.

(b) Adoption of Minutes - April 18, 2000 (Item 6)

The Minutes of the meeting of the Joint Meeting session of the Region Finance and Administrative Services Committee and the City Finance and Administration Committee held on Tuesday, April 18, 2000, were adopted.

(c) Information Items Listing (Item 7)

The Committee approved the receipt of the following information items:

- (i) Resolution Township of Glanbrook, Animal Control Services for the New City of Hamilton
- (ii) Resolution Township of Glanbrook Agricultural Sub-Committee of the New City of Hamilton
- (iii) Acting City Manager Information Report Transition Board Secondments (CM0014)
- (iv) General Manager, Finance Information Report Conference, Travel Report (FIN000051)
- (d) Delegation Hamilton Professional Firefighters Association New Medical Response Protocol for the Fire Department (Item 10)

The Committee received a delegation from the H.P.F.A. Copies of their presentation dated May 2, 2000 were circulated. Copies of a report from the General Manager, Community Services (CSC00082) were circulated.

The Committee agreed to table this matter until the June 6th meeting and directed that the General Manager, Community Services and Fire Chief report back to that meeting with an analysis of the statistics on the tiered response.

(e) Financing – Rennie Street Closed Landfill (FIN00059) (New Business #1)

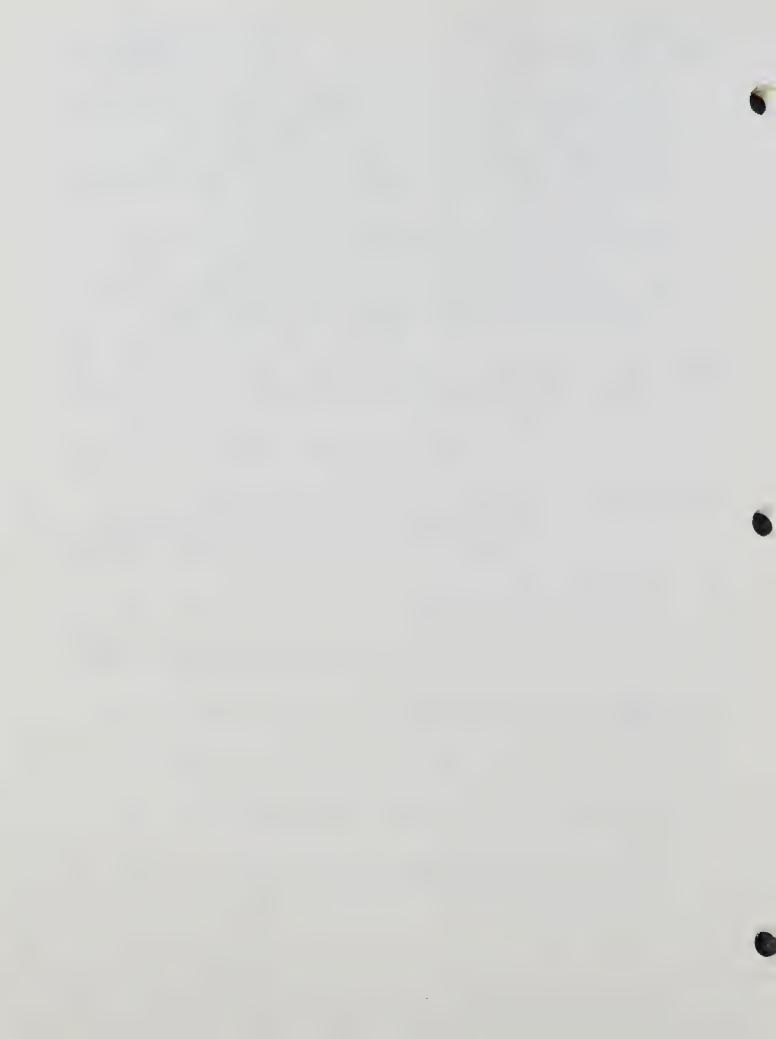
The Committee was in receipt of the above-noted matter and agreed to forward this matter to the Special meeting of City Council scheduled for May 2, 2000 to consider the main issue respecting the Rennie Street Closed Landfill.

Note: The meeting of the Joint Meeting Session of the Region Finance and Administrative Services Committee and the City Finance and Administration Committee adjourned at 11:45 a.m.

Councillor B. Charters, Chairman Region Finance and Administrative Services Committee

Alderman D. Wilson, Chairman City Finance and Administration Committee

Susan K. Reeder, Legislative Assistant May 2, 2000





Hamilton Downtown Revitalization Community Corporation Hamilton Downtown Partnership

9.

loard of Directors

Is. Monique Arbour Johawk College

As. Denise Arsenault arnihon Health Sciences Corporation

1r. Tom Atterton
amilton and District Labour Council

Regional Chair Terry Cooke the Reg'l Mun. of Hamilton-Wentworth

Ir. Jose Geada amilton-Halton Home Builders' Assoc.

Councillor Andrea Horwath

Ir. Bob Jones

Is. Helen Kirkpatrick entral Neighbourhood Association

Mayor Robert Morrow

Al Peckham

oyal Bank

Ir. Don Pether

Is. Shelley Rempel ousing Help Centre

1r. Ken Robertson amilton-Wentworth Reg'l Police

As. Gil Simmons ay Area Restoration Council

Ar. Gord Thompson hompson Pawn Brokers iternational Village BIA

fr. Roger Trull

Is. Kathy Wiegand ragon Development Corporation amilton Downtown BIA

Ionorary Directors

Ir. Jim Alfano

or. Peter George

1r. Wayne Marston
amilton and District Labour Council

hn Mayberry

1s. Catherine Rellinger
Iohawk College

May 25, 2000

Alderman Wilson and Councillor Charters Finance and Administration Committee(s) City of Hamilton / Region of Hamilton-Wentworth City Hall, 71 Main Street West Hamilton, ON L8N 4Y5

Your File Subject: Hamilton Downtown Partnership

Dear Sirs:

As you know, the Hamilton Downtown Partnership has been asked to report to your committee(s) on its "mandate and operation" prior to the end of May, 2000.

Attached is a copy of the Hamilton Downtown Partnership's report based on an analysis of its mandate and operation. In order to maximize the revitalization effort, the Hamilton Downtown Partnership has put forth considerable effort developing a revised mandate and arriving at consensus regarding future direction of the Partnership. Please refer to pages 1 through 3 in particular with supporting documentation in Appendixes "A" through "D".

Members of the Hamilton Downtown Partnership Board will therefore come before the Finance and Administration Committee(s) as a delegation at your next meeting on June 6th to report as requested. The Hamilton Downtown Partnership will be asking for City and Regional Council's support of the revised mandate by July 6, 2000.

Trusting this is satisfactory,

HAMILTON DOWNTOWN PARTNERSHIP EXECUTIVE

President (position currently vacant)

Mallie loffing per

Bob Jones, Vice President Don Pether, Treasurer

Andrea Horwath, Ward Representative

Marlene Coffey, Secretary

Hamilton Downtown Partnership

Analysis of Mandate and Operation

Report for City / Region Finance and Administration Committee(s)

A. MANDATE

Given the history of the Hamilton Downtown Partnership, as noted in supporting documentation Appendix "A" Background and Appendix "B" Issues, the Board of Directors agrees that the mission needs to be converted from a long-term mission to a short-term mandate. As the result of the Board's half-day workshop on May 4, 2000, the Hamilton Downtown Partnership's mandate is revised to three points:

• Promote Downtown Hamilton

For example:

Implement an advertising campaign for Downtown

Hamilton's promotion.

Action to date:

The Hamilton Downtown Partnership is leading a "downtown branding" program by developing a consistent image and message as delivered through the *Summer in the City 2000* advertising campaign. Community partners include the Downtown BIA, International Village BIA, Kelley Advertising, Allegra Printing, Jackson Square, Municipal Economic Development and Municipal Culture and Recreation. Delivery Date is May 31st with promotions continuing through the summer.

Promoting business opportunities through the *Downtown Hamilton Community Profile and Investment Prospectus*.

Promoting recreational opportunities though the Made in Hamilton 19th Century Industrial Trail.

Subsequent initiatives may include promoting the idea of living in Downtown Hamilton.

• Advocate and be a catalyst for changes to policy and regulatory adherence.

For example: Continue to advocate for lower taxes in Downtown Hamilton.

Identify and make recommendation to Council for improved

Municipal By-law enforcement.

Action to date: Taxation and policy recommendations as delivered to the

Province of Ontario, Minister of Finance and Office of Urban

Economic Development, in 1998 through to present.

• Facilitate the affective and timely implementation of the approach, process and philosophy of the <u>Downtown Secondary Plan</u>.

For example: Continue to facilitate and further implement the plan as it

relates to the community's vision.

Action to date: Bring attention to opportunities through residential developers,

urban planners and architects. Venues have included the

Ontario Planning Journal, Downtown Living Design Charrette,

and the Ontario Home Builders Magazine.

Some examples of "action to date" by means of printed material are attached in Appendix "C", Public Awareness and Communications.

B. ORGANIZATIONAL STRUCTURE / OPERATION

Also as a result of the half-day workshop, the Hamilton Downtown Partnership Board reviewed its organization structure and agreed that:

- There is no organizational change as constituted.
- There is a need for improved operational linkages with key stakeholders, including:
 - Existing Community Groups
 - Bureaucratic System (Planning / Economic Development)
 - Elected Representatives

C. TIME FRAME

Through research in both Canada and the USA there are examples of downtown "partnerships" which demonstrate strong and affective revitalization efforts over years of commitment and implementation. Experts such as Mr. Joe Berridge, of Urban Strategies Inc., have researched and published literature on urban revitalization. In Mr. Berridge's recent work on "Reinvesting in our Cities: What the Competition is Doing", he identified

that the Golden Horseshoe is the third largest metropolitan area within Canada and the USA and that comparatively, Canadian cities are greatly <u>under-supported by "urban policy" and "regeneration programs"</u>. A community the size of Hamilton-Wentworth should be allocated \$24.4 million annually in downtown regeneration funding; in the year 2000 downtown Hamilton is slated for \$4.4 million in municipal improvements. Mr. Berridge also confirmed that the only successful urban revitalization efforts in both the USA and Europe have been through private and voluntary sector leadership. "Partnerships" among all levels of government, business and the community is key and it takes at least five years to begin seeing positive impact from "partnerships".

The Hamilton Downtown Partnership believes that the need in Downtown Hamilton is apparent, valuable and the revitalization can be accomplished. However, the Hamilton Downtown Partnership's experience indicates that affective outcomes require sustained commitment over time. The success of Downtown Hamilton's revitalization will therefore depend on the municipality taking a realistic approach in its expectations throughout the political arena.

D. SUMMARY

The Hamilton Downtown Partnership has **reaffirmed and believes** in the revitalization opportunities that Downtown Hamilton holds. Based on this commitment, the Partnership has met, reviewed and developed a **revised mandate** under the existing organizational structure from what is believed to be a successful and affective partnership among business, community and government.

The revised mandate reads as follows:

- Promote Downtown Hamilton
- Advocate and be a catalyst for changes to policy and regulatory adherence.
- Facilitate the affective and timely implementation of the approach, process and philosophy of the Downtown Secondary Plan.

In order to determine its future and next steps, the Hamilton Downtown Partnership would like a very clear and timely response from both City and Regional Council indicating support for the Partnership's revised mandate. The Hamilton Downtown Partnership has its next scheduled Board Meeting on July 6th at which point the Board will determine its future and next steps in light of Council's response.

Members of the Board and Marlene Coffey, Downtown Coordinator, are available to speak to any Alderman or Councillor wanting further clarification. Please contact the Hamilton Downtown Partnership's office for contact information.

APPENDIX "A"

BACKGROUND

The Hamilton Downtown Revitalization Community Corporation, more commonly referred to as the Hamilton Downtown Partnership is the organization commissioned by the City of Hamilton and the Region of Hamilton-Wentworth in partnership with business and the community to lead the revitalization effort for Downtown Hamilton. The Hamilton Downtown Partnership was incorporated on June 30, 1998 as a Non-Profit Corporation and operates under a Board of Directors and set of By-laws. Members of the Board include:

Board Members

Mayor Robert Morrow City of Hamilton

Regional Chair Terry Cooke
The Reg'l Mun. of Hamilton-Wentworth

Councillor Andrea Horwath (Ward Rep.) City of Hamilton

Mr. Al Peckham Royal Bank

Mr. Bob Jones (Partnership's Vice President)
Stelco

Mr. Don Pether (Partnership's Treasurer)

Dofasco

Ms. Denise Arsenault Hamilton Health Sciences Corporation

Ms. Monique Arbour Mohawk College

Mr. Tom Atterton Hamilton and District Labour Council

Ms. Helen Kirkpatrick Central Neighbourhood Association

Ms. Shelley Rempel Housing Help Centre Mr. Jose Geada

Hamilton-Halton Home Builders' Assoc.

Mr. Gord Thompson Thompson Pawn Brokers International Village BIA

Mr. Roger Trull McMaster University

Chief Ken Robertson H-W Regional Police

Ms. Gil Simmons

Bay Area Restoration Council

Ms. Kathy Wiegand Aragon Properties Downtown BIA

Honorary Directors

Mr. John Mayberry

Dofasco

Mr. Jim Alfano Stelco

Dr. Peter George McMaster University

Ms. Catherine Rellinger Mohawk College

Mr. Wayne Marston

Hamilton and District Labour Council

Members of the Staff include the Downtown Coordinator, Marlene Coffey, who operates in a full-time position and acts as the Partnership's Secretary of the Board.



Both the City of Hamilton and the Region of Hamilton-Wentworth guaranteed three-years of funding to the Hamilton Downtown Partnership in matching amounts of \$75,000 each per year. The possibility of a two-year extension has also been considered and is to be determined accordingly.

Putting the downtown revitalization effort into action originally came from a concept identified within a municipal document written in 1996 entitled, "Strong Medicine...A prescription for the Heart of Hamilton-Wentworth". The creation of an independent body to lead the revitalization effort for Downtown Hamilton was identified at that time. Subsequently, two public meetings were held in February 1998. The first was designed to review downtown Hamilton issues. The following day, a stakeholders consensus-building meeting was held to determine the Partnership's role and mission and design the vision and goals for downtown Hamilton. Both public forums were led by Mr. Gianni Longo, Principal Planner, American Communities Partnership, who specializes in downtown revitalization. The document "Downtown: Market Place for Ideas" was published as the template for the Downtown Hamilton's revitalization efforts. Revitalization efforts to be concentrated in the areas between Queen, Victoria, Cannon and Hunter Streets.

Through the public integration process, it was determined that the Hamilton Downtown Partnership will work within the margins of the following **Mission**:

The Hamilton Downtown Partnership will be one voice that will lead the implementation of our community's vision for downtown. Through a process of building alliances and outcome based activities, the group will lead the revitalization process.

Consequently, the $\underline{\text{Vision}}$ for downtown Hamilton has been expressed in the following way:

The downtown of the future will be a vibrant focus of attraction where all our diverse people can live, work and play. The future downtown must be built on a human scale, with streetscapes offering comfort, access and safety for pedestrians. The future downtown will combine the best of our heritage with the new commercial and domestic architecture and use. The future downtown will redirect our gaze from the urban core to the surrounding neighbourhoods, the waterfront, and the escarpment, seamlessly linking commerce, housing and recreation.



The long-term plan for Downtown Hamilton's revitalization effort, being 7 Strategic Goals and 39 Implementation Strategies, were designed by the community and are condensed from the "Downtown: Market Place for Ideas" report as follows:

A) 1. 2. 3.	Built Environment Appoint Downtown Coordinator Amend Property Standards By-law Expand Grant Programs	4. Establish Tax Incentive Program5. Create Economic Development/Marketing Plan
B) 6. 7.	Culture and Recreation Create Loan/Investment Fund for Cultural Industries Increase Support for Existing Downtown Cultural Facilities	 Support Use of Non-traditional Spaces for Special Events Market the Core's Facilities, Activities, Services Clean and Green Downtown Develop Year Round Programs
	Economic Development Public Relations – Economic Strategy Create Redevelopment of Under-utilized Properties	 14. Encourage Redevelopment of Targeted Under-utilized Properties 15. Develop an Entertainment Strategy 16. Consider Public Parking Lots for Housing Re-development
18.	Hamilton Harbour Establish Access Along the Harbour Shore Develop Pedestrian and Bicycle Linkage Investigate Destination Attractions	20. Acquire CN Lands Along the Harbour Shoreline21. Realize Development Potential for the West Harbour Waterfront
23. 24.	Housing Close the Gap of Market and Affordable Rents Restrict New Suburban Residential Development Restructure Tax System Review Development Charges; Enhance Loan Program	 26. Support Funding for Housing Corporation 27. Assess and Propose Development for Key Vacant Buildings 28. Encourage Residential Development/Redevelopment 29. Replace Zoning Requirements/ Development Process
	Public Safety and Image Identify "Niche" Retail Markets Market Safety and Image – Make Physical Improvements to the Environment	 32. Develop a Plan for Empty Storefronts and Buildings 33. Remove Parking Meters; Establish Free Parking 34. Establish Green Corridors
	Transportation and Parking Convert to Two-way Streets Redevelop Arterial Street Network	 37. Improve Pedestrian Links; Accommodate Pedestrians 38. Reduce Motor Vehicle Speeds 39. Alleviate Truck Through-Traffic

In November 1998, the Hamilton Downtown Partnership gathered for a one day long retreat to evaluate its goals, strategies and subsequent projects. As a result, the following goals were **prioritized as top priority**:

Priority	Strategy	Reference #
1. Economi	ic Development	
1-1 Create R 1-1 Encoura 1-1 Develop	Relations – Economic Strategy Redevel. of Under-Utilized Properties ge Redevel. of Targeted Under-Ut. Prop. o an Entertainment Strategy or Public Lots for Housing Redevel.	(strategy 12) (strategy 13) (strategy 14) (strategy 15) (strategy 16)
2. Culture	and Recreation	
2-2 Downton 2-3 Support 2-4 Market I	Year Round Programs wn Harbour Connection Existing Facilities Facilities/Activities/Services vestment Fund	(strategy 11) (relocated) (strategy 7) (strategy 9) (strategy 6)
3. Housing		
	and Develop Key Vacant Buildings age Residential Development/Redevel.	(strategy 27) (strategy 28)

Note: A large component of these goals included the integration of efforts among the Partnership, Planning Department's Secondary Plan and Economic Development Office.



APPENDIX "B"

ISSUES

While operating within a long-term revitalization plan, the Hamilton Downtown Partnership has prioritized 12 strategies for implementation in the first 3 years. The *First Year in Review* indicates that the Hamilton Downtown Partnership has in fact addressed all 12 of the 12 priorities and has accomplished success as summarized below:

- gathered wide community support for downtown revitalization
- developed a community vision, goals and strategies
- taken inventory of events, activities and potential development sites
- worked towards creating a better business environment and system
- generated a Community Profile & Investment Prospectus
- developed (& implementing) Communication Framework & Implementation Str.
- delivered a positive image and message to over 100 user groups in person
- initiated discussions with developers and bankers
- co-developed & sponsored 4 viable residential development designs and plans
- co-developed & co-funded a new tourism attraction Industrial Heritage Trail

A more detailed copy of the First Year in Review – October 1998 thought to December 1999 is attached in Appendix "D".

The Hamilton Downtown Partnership reported on its first year of operation to the City / Region Finance and Administration Committee(s) in October 1999 and requested year two funding be forwarded. Council instructed its Finance and Administration Committee to deliver payment and to review the "mandate and operation" of the Hamilton Downtown Partnership on January 18, 2000. The Hamilton Downtown Partnership wrote to the Municipality and requested that the meeting for January 18th be postponed to a later date. In fact, it was forwarded to February 1st at which time Andrea Horwath made a statement regarding the process by which the Hamilton Downtown Partnership is currently undergoing to review its own mandate and operation. The municipality then requested that the Hamilton Downtown Partnership report back by the end of May 2000.

In the interim, members of the Hamilton Downtown Partnership Executive met with the Mayor and Regional Chairman on January 20th, with Aldermen Charters, Anderson, and D'Amico on January 25th and have had discussions with senior staff over a period of time. The Hamilton Downtown Partnership Board then held a half-day workshop on May 4, 2000 to internally review its mandate and first year of operation.

The Board noted at the workshop that the nature of the Partnership is to work in "partnership" with business, community and government towards the greater good of Downtown Hamilton. It was agreed from the beginning that the Partnership be organized to facilitate, advocate and promote Downtown Hamilton. The Partnership therefore by design is positioned to "get things done" without "getting the credit".

On the same term, it was agreed that the Hamilton Downtown Partnership can not be a developer or development agency.

A variety of issues were discussed at the workshop that highlighted some weaknesses in the mission and operational linkages. The Board agrees that the Partnership's existing:

- Mission lacks "clarity".
- Mission lacks "value added" direction.
- Mission allows for a "gap" in expectations among different interest groups.
- Operational linkages are disconnected from political and bureaucratic structures.

The Board believes that the Partnership has had success given its existing mission and that the Partnership's relationship with the local business community and the community at large is positive. The link to the political arena is however weakened.

APPENDIX "C"

PUBLIC AWARENESS & COMMUNICATIONS (examples of some printed material)

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Purpose	Title	Item
"The Plan"	Downtown: A Market Place for Ideas	1
Corporate Brochure	Hamilton Downtown Partnership	2
Newsletter	Downtown Revitalization Report - Live, Work, Pla	y 3
Advertising Campaign	Summer in the City 2000 – Spectator Insert	4
Advertising Campaign	Summer in the City 2000 – Collectable Poster	5
Tourism Attraction	Made in Hamilton – Industrial Trail	6
Business Opportunities	Downtown Hamilton Community Profile and Investment Prospectus	7
Development Opportunities	Ontario Planning Journal	8
Residential Opportunities	Hamilton Society of Architects – Downtown Living Design Charrette	9
Residential Opportunities	Ontario Home Builder Magazine	10
General Awareness	Hamilton Spectator (some local articles)	
	"Taking on downtown"	11
	"Outrageous tax situation"	12
	"Major development viewed as saviour of downtowns - A tale of five cities"	13

Downtown: A Market Place for Ideas



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		B. Workshop: Methods and Procedures	5
		C. Workshop Results	6
D: Conclusions	12		
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August 5th, 1998

The "Downtown: A Market Place of Ideas" public meeting and workshop held earlier this year in Hamilton was an exciting event filled with the energy and vitality of good ideas brought by the community on revitalizing Hamilton's Downtown.

I am pleased to have initiated this project and am thankful to members of Hamilton City Council for their support in holding the public meeting and workshop. We have all heard the call for a vision for the Downtown, and strategies for revitalization including the need for a broad-based partnership of business, community and civic representatives to lead the revitalization effort.

A market Place of Ideas" resulted in a vision statement, "Downtown: strategies, and the recently established Hamilton Downtown Partnership. I believe we are now well positioned to make transformational change happen in the Downtown. Of course, we can only be successful if we continue to enjoy strong involvement and support from the citizens of Hamilton.

Finally, I want to personally thank Gianni Longo of American Communities Partnership for the inspiration and experience he brought to Hamilton. This valuable report will be used as a guide to keep our collective efforts on track toward the goal of making Hamilton's Downtown a place to live, work, shop and play.

Sincerely,

Robert M. Morrow

Mayor



City Hall 71 Main Street West, Hamilton, Ontario, Canada L8P 4Y5 Telephone (905) 546-2790 Fax (905) 546-3165 TDD (905) 546-2448



June 1998

In late 1996, "Strong Medicine...A Prescription for the Heart of Hamilton-Wentworth" outlined Hamilton-Wentworth Region's commitment to our "regional centre" – Downtown Hamilton. We realized, of course, that a diagnosis is not a return to vital health. Revitalizing Downtown Hamilton would require ideas, involvement and enthusiasm, but above all, we needed a Vision and community Leadership.

The two-day Workshop held on February 27 and 28, 1998 gave us both: a Vision we could share, and a coalition of community leaders to realize that Vision. By inviting the general public and interested groups to share in a discussion of Downtown issues and solutions on February 27th, we stimulated many new ideas. On February 28, we debated ideas and reviewed our progress to date. Out of those Workshop discussions -- "Downtown Hamilton: A Market Place for Ideas" -- we developed the Vision of a vibrant, revitalized, economically sustainable regional centre in Downtown Hamilton.

Hamilton-Wentworth Regional Council has consistently demonstrated its strong commitment to Downtown Hamilton. During my term as Regional Chairman, we have relocated Regional departments to restored office space and we have helped to preserve a major retail department store for Downtown by leasing adjacent office space. We have provided extraordinary financial support to renewed public infrastructure, to the City of Hamilton's restoration efforts, and to fund the Downtown Partnership. We are committed to the Downtown.

Public investment is only part of the story. The success of our Downtown Vision depends on a wide range of commitments. We now have that commitment – from many Downtown "stakeholders" – as represented on the Downtown Partnership and its various Task Forces.

"Downtown Hamilton: A Market Place for Ideas" has given our Downtown initiatives clear direction and a spirited "push". Along with all members of Regional Council and Regional staff, I am committed to seeing it through.

Yours truly,

Terry Cooke Regional Chairman

P.O. Box 910, Hamilton, Ontario L8N 3V9 Te.: (905) 546-4200 • Fax (905) 546-2340 www.hamilton-went.on.ca

Foreword

To The Reader:

The following is a summary of the *Downtown: A Market Place* for *Ideas* workshop held in Hamilton in February of 1998.

The report is divided in three sections:

- 1 An explanation of the background and purpose of the workshop.
- An explanation of the methods and procedures used to facilitate the activities of the workshop's participants.
- Report on the workshop results.

The workshop results material is an edited version of the work of eight groups of participants, each dealing with a specific downtown issue.

The editing gives consistency to work performed by different groups under the guidance of different facilitators. Minor interpretive language was inserted to clarify the meaning of a sentence. No attempt has been made to summarize or otherwise editorialize the work of each group.

A. Background and Purpose

The *Downtown: A Market Place for Ideas* workshop was held in Hamilton, Ontario on February 27 and 28, 1998. Initiated by the Mayor and the City of Hamilton, it was supported by the Hamilton-Wentworth Regional Council and Chair.

The workshop was prompted by the desire to expedite the revitalization process and bring prosperity back to downtown Hamilton. It also served to recognize consensus building as an indispensable part of the decision making process in cities. In this respect, downtown Hamilton faces a problem shared by many cities in the US and Canada: the difficulty of making complex decisions without broad support of groups and individuals operating downtown. Typically, such issues are studied extensively without obtaining significant results.

To break this pervasive implementation gridlock, *Downtown:* A *Market Place for Ideas* was designed to bring together all downtown stakeholders in a structured meeting aimed at building consensus and support for a concrete plan of action — a vision for downtown.

Downtown: A Market Place for Ideas consisted of two parts:

1. The Town Hall meeting. Held on the evening of Friday, February 27, the Town Hall meeting was open to the general public and divided into two parts. In the first, Gianni Longo, a principal of American Communities Partnership, offered an overview of downtown Hamilton issues compared to those of other communities in the US and Canada. In the second, a public forum, participants had an opportunity to comment on issues such as: community appearance, taxation, transportation and the role of the private sector in downtown revitalization. Over 300 residents attended, and participated in, the Town Hall meeting. (The issues raised at the Town Hall meeting are listed in Appendix A.)

2. The day-long workshop. Held on Saturday, February 28, the Workshop was conceived as a stakeholders' consensus-building meeting designed to:

Develop a vision and mission statement for downtown.

Develop consensus on goals and short-term initiatives for each of seven specific downtown issues.

Define the role of a proposed Downtown Partnership in implementing the vision.

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The Town Hall meeting and workshop were designed and conducted by American Communities Partnership, with logistic support from the City of Hamilton

B. Workshop: Methods and Procedures

Downtown: A Market Place for Ideas brought together key community stakeholders for an open discussion and comparison of initiatives currently proposed for downtown.

A total of 64 participants attended the day-long workshop. Selected for their knowledge and interest in a particular issues, they represented the broadest spectrum of downtown interests. Participants included: business and institutional leaders, property owners, merchants, representatives of city and regional governments, architects, real estate operators, developers and citizens.

Participants were divided into eight small groups each dealing with a specific downtown element. These elements included Economic Development, Housing, Transportation and Parking, Public Safety and Image, Links with the Hamilton Harbour, the Built Environment, and Culture and Recreation. A separate group was formed to discuss the Downtown Partnership. A trained facilitator assisted each group. The group sessions were divided into two parts.

- Participants developed a goal for their assigned element.
- Participants reviewed short-, medium-, and long-term initiatives proposed for each element.

Each group was given an opportunity to modify the goals and proposed initiatives to satisfy their specific personal or institutional viewpoint. Participants were also given the opportunity to veto any of the proposed initiatives if they were found unacceptable. Facilitators were instructed to capture areas of consensus among the participants, no matter how small.

All participants re-convened in assembly twice during the day to share their results.

Two widely distributed studies were used as tools to frame the workshop discussion: the Strong Medicine...A Prescription for the Heart of Hamilton-Wentworth, and the Hamilton Downtown Ideas Charette reports. These reports were singled out to offer an inclusive view of downtown issues and solutions. A presentation of the findings was given at the beginning of the workshop.



C. Workshop Results

A Vision of Downtown Hamilton

The vision statement for downtown Hamilton was crafted by a professional writer based on the developed goals for each element. The vision statement was developed by distilling common themes from each of the goals.

The downtown of the future will be a vibrant focus of attraction where all our diverse people can live, work and play. The future downtown must be built on a human scale, with streetscapes offering comfort, access and safety for pedestrians. The future downtown will combine the best of our heritage with new commercial and domestic architecture and use. The future downtown will redirect our gaze from the urban core to the surrounding neighbourhoods, the waterfront, and the escarpment, seamlessly linking commerce, housing and recreation.

Strategic Goals

Seven strategic goals need to be accomplished to realize this vision. Each goal, along with top implementation strategies, is listed below.

Economic Development

Goal:

The future downtown is a sustainable, green, urban environment that will attract people to invest, work, and live there, and to visit its commercial cultural and recreational facilities.

Strategies — to accomplish our goal we need to:

- The Create a public relations department and develop public relations strategy within the Hamilton Downtown Partnership. Allocate staff and develop a separate economic strategy to attract business to the core.
- Work with building owners, including possible tax relief, to create redevelopment proposals (work, live, play) for existing under-utilized properties. Work with land owners to actively market property for development.
- Allocate funds to encourage the redevelopment of a targeted property (e.g., the Lister Block as a pilot project). Create a revolving fund to renovate it, bring in tenants at reduced rent if necessary, and sell it.
- 1 Develop an entertainment strategy for the downtown, emphasising the "value added" to the convention and tourist business. Co-market existing downtown entertainment and

- cultural assets and integrate them with a new entertainment strategy.
- fi Give publicly owned parking lots to developers to build downtown housing.

Housing

Goal:

The future downtown has developed housing in a renewed urban core that capitalizes on its assets and historic character with interlocking public and green spaces that cater to the needs of a diverse population of residents and businesses.

Strategies — to accomplish our goal we need to:

- 1 Close the gap between market and affordable rents.
- Restrict new suburban residential development in favour of downtown residential development and redevelopment.
- Restructure the tax system (both property and income) to make downtown residential development more attractive.
- Refund of City and Regional Development Charges; enhance existing Convert/Renovate-to-Rent Loan Program to make it more attractive and feasible for converting non-residential space; undertake demonstration projects of innovative housing forms.
- Provide capital funding to the City/Region Housing Corporation to complete the proposed mixed use residential/ commercial development on Walnut Street.
- 1 Undertake building assessments and development proposals for key vacant buildings in the downtown.
- Meet with the owners of key buildings/properties to encourage residential development/redevelopment.
- Replace current zoning requirements with a development permit process; hold design competitions for key sites.

Culture and Recreation

Goal:

The future downtown is a vibrant and creative people place, unique in spirit, visible, accessible, green and diverse.

Strategies — to accomplish our goal we need to:

- 1 Create a loan/investment fund to support cultural industries.
- Increase support to the existing downtown cultural facilities and their programs (Hamilton Place, Art Gallery, Theatre Aquarius, Library, Copps Coliseum, etc.). In return, they must agree to assist the downtown revitalization effort through active collaborative roles.

- Support the use of non-traditional spaces for special events: for example, concerts in the downtown churches and the Hamilton Farmers' Market.
- Market the core's facilities, activities and services to downtown visitors (whether they are from a distance or from the 'mountain') in tour books sold at all newspaper and book vendors.
- Clean and green downtown. Initiate a sustainable development project to "green" vacant lots or other available unused spaces in the core. This would be developed with a heritage approach to re-introduce species of plants native to Hamilton's pre-urban days. Two project models, which include educational, promotional and collaborative components, have already been developed by regional school boards. In Hamilton's core, prospective spaces include King Street East and the former St. Mark's church at Bay and Hunter.
- 1 Continue to build collaborative partnerships with private and public sectors developing year-round programs instead of limiting them to summer months.

Built Environment

Goal:

The future downtown will blend neighbourhoods with a business centre, where the urban fabric forms an attractive setting of human scale. Appropriate in-fill will create new projects which will complement our restored built heritage. The downtown will be a people-friendly neighbourhood, where everyone wants to live, work and play.

Strategies — to accomplish our goal we need to:

- Appoint a Downtown Coordinator who has an urban design as well as a business background to ensure that future developments in the downtown will accomplish the goals of both the built environment and economic development.
- Amend Hamilton's property standards by-laws which would require owners to keep properties in good condition in order to prevent the deterioration of buildings through neglect (for example, the Lister Block, Victoria Hall, etc.).
- 1 Expand to all the downtown area of the Gore Heritage 2000 matching grant program for the improvement and restoration of commercial facades.
- 1 Establish a tax incentive program for downtown commercial/ industrial buildings which is designated under the Ontario Heritage Act in order to actively encourage rehabilitation of such landmark structures as the Lister Block, Victoria Hall,

Tivoli Theatre, etc.

The Create an economic development and marketing plan designed specifically for revitalizing downtown.

Hamilton Harbour

Goal:

The future downtown will make the harbour and downtown destinations connected physically and emotionally to their people, their industrial heritage, their natural and physical treasures, and their cultural history.

Strategies — to accomplish our goal we need to:

- 1 Establish improved and unrestricted access along the Harbour shore from Eastwood Park to Princess Point and across the Desjardins Canal.
- Develop pedestrian and bicycle linkage between the waterfront, downtown, industrial areas and the escarpment area. Finalize arrangements for operation of a pedestrian walkway through MacDonald Marina site.
- Investigate the feasibility of creating destination attractions, such as an aquarium, an interpretative centre, an Imax theatre, a steel museum, etc.
- Acquire CN lands along the harbour shoreline and design, fund and construct a pedestrian/bicycle recreational trail complete with appropriate site amenities.
- Realize the full development potential of the west harbour waterfront through the use of the CN Stuart Street rail yard and adjacent industrial lands for innovative waterfront housing, food services and retail uses. The economic, social and other attributes associated with redevelopment opportunities of the harbour shoreline and their potential for public/private partnering require substantial work and testing to confirm their feasibility.

Public Safety and Image

Goal:

The future downtown is a safe, accessible, vital, animated, exciting and busy place — a magnet for people, businesses and residents that reflects Hamilton's diversity.

Strategies — to accomplish our goal we need to:

- 1 Identify potential strategic "niche" retail markets for downtown.
- Market the downtown as a safe and welcoming environment

- for all users, expanding sidewalk and lighting improvements to other areas of the core.
- 1 Undertake a strategic plan to determine how to deal with empty storefronts and important buildings.
- Remove parking meters and appropriate certain vacant/other properties to establish areas of free parking.
- 1 Establish green corridors where appropriate.

Transportation and Parking

Goal:

The future downtown has a vehicular, public and pedestrian transportation system where people can move freely and safely—that makes downtown a "destination," links it with other parts of Hamilton and the suburban municipalities, and supports an economically viable and vibrant place to be.

Strategies — to accomplish our goal we need to:

- 1 Convert one-way streets to two-way streets to the greatest degree possible.
- Re-develop the arterial street network to divert through-traffic from the downtown.
- 1 Improve pedestrian links between Hess Village, the Convention Centre, James Street North, the Eaton Centre, King Street East and the Theatre Aquarius.
- Reduce motor vehicle travel speeds; provide a distinct separation between pedestrians and motor vehicles; provide pedestrian traffic signals; identify pedestrian crossings with distinct paving material, signs, colours easily seen by the visually impaired and built elements such as canopies and arches; ensure unobstructed travel on sidewalks for all individuals. Do so in areas with high pedestrian activity.
- Build the Hamilton Perimeter Road to alleviate truck throughtraffic in the downtown.

The Hamilton Downtown Partnership

The Partnership group consisted of public and private sector leaders (including neighbourhood, labour, civic and institutional leaders) invited to serve on the Partnership board of directors.

The group focused on three tasks:

- 1 Developing a mission statement for the Partnership
- 1 Defining the character of the Partnership
- Agreeing on how to fund it.

Mission of the Partnership

The Hamilton Partnership will be one voice that will lead the implementation of our community's vision for downtown. Through a process of building alliances and outcome based activities, the "group" will lead the revitalization process.

The Partnership

A series of clear and reoccurring themes emerged from the mission statement discussion. These themes help define the partnership's character and activities. The Partnership ...

- Is an independent body with private and public sector participation reflected in the composition of its board one organization, one voice, one activity, one team.
- 1 Is accountable for, coordinates, communicates, markets, monitors, administers and measurers progress.
- 1 Seeks alliances.
- focuses on measurable outcome.
- 1 Is committed to implementing the vision.
- Is committed to transforming the vision into a business plan with a clear agenda and priorities in the belief that incremental strategies will not work.
- 1 Promotes the implementation of best practices that are consistent with the vision for downtown.
- 1 Enlarges consensus and attracts continued participation.
- Builds confidence and refuses to settle for anything but success.

Funding of the Hamilton Partnership

The group agreed that:

- The Partnership will seek funding and support from the public and private sectors for expenditures and investments.
- The initial funding will come from the public sector.
- Funding needs will evolve with the process, and fundraising is a key component of the partnership.

Next Steps

The group agreed:

- 1 To meet again in 30 days to review the results of the workshop.
- 1 To review by-laws of similar, successful organizations.
- To hire a Downtown Coordinator.

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D: Conclusions

Hamilton's *Downtown: A Market Place for Ideas* was attended by a well balanced representation of business, community and institutional leaders, property owners, merchants, representatives of city and regional governments, real estate operators, developers, and citizens. It represented a carefully selected "community" of individuals that mirrored the larger community.

The results of the workshop represent a panoramic snapshot of the perceptions and aspirations of those participants. They agreed on a vision for downtown Hamilton and on a list of goals and strategies that, when implemented, will create a vibrant, lived-in, beautiful, safe, and prosperous downtown.

Beyond those goals and strategies there are a few other lessons we can learn from the workshop. They are:

- 1. The importance of linking economic and physical development Participants made it very clear that economic prosperity and the physical and natural quality of downtown green, well preserved, sustainable and developed on a human scale go hand in hand and that one cannot be accomplished at the expense of the other.
- 2. The importance of linking downtown to the harbor—
 Participants recognized that development of these two
 areas needs to be carefully coordinated by focusing on
 uses that are compatible and supportive. Downtown
 and the Harbor, from the escarpment to the waterfront,
 are the physical repository of Hamilton's rich industrial heritage and culture. Any new development
 should attempt to preserve, and capitalize on, the
 area's historic value.
- 3. The need for a diversity of housing downtown—
 Hamilton already has a substantial population living in close proximity to downtown. This is an asset that must be protected and enhanced. Housing can be the element that unifies the physical fabric of downtown by serving the needs of a broad range of residents and business.
- 4. The need to reorganize traffic priorities Downtown Hamilton should become a destination for the region. It should be a place where residents freely and safely go for shopping, for culture, and for leisure. The transportation system that serves downtown should favor pedestrian patterns, support increased use of public transit, and calm automobile traffic.

As a result of the workshop, five challenges were issued to the region's leaders and policy makers as they move toward the vision of downtown Hamilton:

- 1. To take renewed and urgent action The sense of urgency expressed by participants is real. This should spur policy makers to act expeditiously on the ideas expressed in the workshop.
- 2. To develop a new spirit of collaboration between the public and private sectors The range and complexity of issues in the downtown area requires the creation of a strong partnership between the two sectors. The joint participation of public and private leaders at the workshop, and their agreement on creating the Hamilton Downtown Partnership an independent body in which the public and private sector work together as a team, speak with one voice and share one vision are important first steps in the direction of better cooperation.
- 3. To build support for an independent "downtown Coordinator" The position of the coordinator is critical to the sustainability of the vision set forth at the workshop. The Coordinator should be selected expeditiously and empowered to execute policies developed by the Hamilton Downtown Partnership. Equally important, the Coordinator must be the advocate a keeper of the flame for the vision by bringing together the people and resources needed to implement the vision.
- 4. To develop, in more concrete detail, strategies to implement the vision The consensus reached at the workshop should encourage decision makers to move ahead confidently with increasingly specific approaches to downtown's complex issues.
- 5. To continue raising awareness and encouraging public participation in the issues The workshop participants' high level of awareness of downtown issues is not an indication that the general public is equally informed on these issues. The task of educating the region's residents about the proposed vision, and the strategies to implement it, remains a priority to broaden regional support for the vision's goals.

Appendix A Public Forum Ideas

Participants at the Town Hall Meeting contributed the following list of ideas they would like to see addressed:

People Place

- The Create a new large museum complex
- 1 Expand International Village on King William
- 1 Develop Sunday concerts around Pier Park & Bayfront Park
- Provide attractive links from neighborhoods to downtown (pedestrian, cycling, etc.)
- Build a public rink for ice-skating & roller-skating in Jackson Square
- 1 Integrate parks & open space with commercial areas
- 1 Extend community involvement beyond workshops
- Address the need for public washrooms

Government vs. Free Enterprise

- 1 Encourage public participation
- 1 Consult with local citizens about impact of proposed changes to their neighborhoods
- 1 Address the problem of homelessness
- Acknowledge the need for a public/private partnership in financing
- 1 Zone out certain uses, e.g. XXX-rated businesses
- 1 Tone down the visual environment downtown
- 1 Create an arts center downtown
- 1 Bring nature back to the downtown core water/trees/grass/
- 1 Develop entertainment for all age groups, e.g. more movie theatres and ancillary businesses
- 1 Support the arts to insure their survival
- Regulate certain public behavior to keep the downtown area pleasant for all
- Promote residential areas downtown by building single-family houses
- Re-direct \$75 million from courthouse refurbishing to developing the downtown area
- fine Encourage businesses to work with communities on consensus-building
- 1 Provide financial help for individual owners and tenants
- 1 Build on Residential Rehabilitation Assistance Program (RRAP) experience
- 1 Encourage public/private partnership to solve problems
- Eliminate economic and process barriers for development of the arts

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- 1 Eliminate unfair property tax assessments downtown
- 1 Initiate programs for teens, e.g. skateboarding in Beardsley Park
- 1 Cut red tape to open up fast track development approvals
- 1 Study cost of greenfield development vs. cost of brownfield development
- 1 Encourage private investment in the downtown, e.g. with bond issues
- 1 Consider casino gambling
- 1 Define the role of the arts
- 1 Create artists' housing in lofts downtown

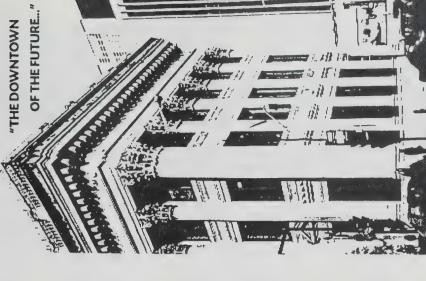
Tax Dollars

- 1 Invest in downtown projects
- 1 Cancel the Redhill Expressway project
- 1 Identify boundaries where development must occur
- 1 Identify priorities
- 1 Create a tax incentive system for downtown development
- 1 Develop Lister Block to attract students downtown
- 1 Determine scale and viability of all development ideas
- 1 Encourage development of small neighborhood amenities, e.g. cafes, etc.
- 1 Promote the Farmers' Market
- Attract tourists downtown with cafes, shops, historical landmarks, etc.
- Re-locate the Art Gallery to Lister Block
- 1 Explore diverting monies to create a downtown expressway

Transit

- 1 Create a streetcar line for Main Street
- Institute innovations to make public transit more attractive and easier to use, e.g. subsidized bus fares, day passes, allowing pets and food, etc.
- 1 Create a series of express routes, i.e. to Quebec
- Increase express bus service on north/south & mountain/downtown routes
- The Create a public transit loop downtown
- Re-design buses with a historical theme
- 1 Create designated car lanes
- Develop small buses and/or shuttle buses for the downtown
- 1 Increase the number of two-way street
- Address the need for increased parking space, including free parking





DOWNTOWN

RANT FOCUS OF ATTRACTION

...WILL BE A V

where all our diverse people can live, work, and play. The future downtown must built on a human scale, with streetscapes offering comfort, access and safety of the Hamilton Downtown Partnership's community vision and goals.

The future downtown will applie the best of our heritage with

the new commercial and doffestic and itecture and use.



Hamilton Dovrntown Purtnership

Tel: (905) 546-0003 Fax (905) 546-0009 e-mail: partnership @ interlynxnet 120 King Street West, Suite 1115 P.O. Box 57035 Jackson Station, Harnilton, Ontario L8P 4W9



for downtown's revitalization and is reflective The Downtown Secondary Plan is a blueprint



the waterfront, and the the urban core to the su The future downtown

THE CORE COUNTS!



Downtown is a vibrant and diverse place for people to live, work, and play

Downtown is a status symbol of the city's success, and impacts all investment decisions

8380 people, and over 40,000 within the surrounding Downtown's residential population includes neighbourhood

📂 Downtown is home to 1,800 businesses, 80% of the city's office stock, and employs over 23,000 people

infrastructure in already serviced land. Downtown has a multi-million dollar

new and emerging regional development through Downtown commercial taxes currently support millions of dollars each year

LIVE, WORK, PLAY

Hamilton Downtown Partnership represents one voice that will lead the implementation of the community's vision for At the leading edge of urban revitalization in Canada, the Downtown Hamilton

out-come based activities to lead the revitalization process. the Hamilton Downtown Partnership builds alliances and As an independent, non-profit community corporation,

private sector business, governmental organizations, and the The Hamilton Downtown Partnership fosters links between community to express a single vision for Hamilton

 The mandate of the Hamilton Downtown Partnership is incorporated within three primary documents:

study developed by Gianni Longo of the American Communities Partnership in consultation with the downtown community to define one vision, seven goals, and thirty-nine implementation strategies. 1. Downtown : A Marhet Place for Ideas, a **MOKK**

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2 The Downtown Secondary Plan, the planning document developed by the City of Hamilton, Community and Planning Department as the blueprint for the revitalization of the urban physical form and built environment.

description of revitalization projects and opportunities nvestment Prospectus, a document highlighting 3. The Downtown Community Profile and downtown community demographics and a

TIAE'

include: 1. Built Environment, 2. Economic Development, To ensure the success of the revitalization, the Hamilton Harbour, 6. Public Safety and Image, 7. Transportation Downtown Partnership has identified seven strategic goals as the central focus of its activities. These goals 3. Housing, 4. Culture and Recreaction, 5. Hamilton and Parking Together with 39 implementation strategies the Hamilton obtainable, and holistic plan for the future of revitalization Downtown Partnership has established a realistic,

Through committee work and continual contact with the community Hamilton Downtown Partnership is pursuing a comprehensive approach for downtown revitalization.

Partnership, Implementation strategies are described within Downtown Community Profile and Investment Prospectus. the reports, Downtown: A Market Place for Ideas, and The Following are the seven goals of the Hamilton Downtown

projects which will complement our restored built heritage. The downtown will be a people friendly neighbourhood, where everyone warn to live, work and attractive setting of human scale. Appropriate in fill will create new reighbourhoods with a business centing, where the urban fabric forms BUILT ENVIRONMENT "The figure downtown will blend and play."

ECONOMIC DEVELOPMENT The future downtown is a sustainable, green, urban environment that will attract people to invest, work, and live there, and to visit its commercials cultural and recreational facilities"

to the needs of a diverse population of residents and businesses." a renewed urban core that capitalizes on its assets and historic HOUSING The future downtown has developed housing in character with interlocking public and green spaces that cater

CULTURE AND RECREATION "The future downtown is a vibrant and creative people place, unique in spirit, visible, accessible, green and diverse."

heriage, their natural physical treasures, and their cultural history." HAMILION HARBOUR "The future downtown wil make the harbour and downtown destinations connected physically and emotionally to their people, their industrial

for people, businesses and residents that reflects Hamilton's diversity." safe, accessible, vital animated, exciting and busy place - a magnet PUBLIC SAFETY AND IMAGE 'The future downtown is a

TRANSPORTATION & PARKING The future downtown has a vehicular, public, and pedestrian transportation system where people links it with other parts of Hamilton and the suburban municipalities, can move freely and safely - that makes downtown a "destination," and support and economically viable and vibrant place to be."

DOWNTOWN REVITALIZATION REPORT 3

"Live, Work, Play."

lamilton Downtown Partnership Newsletter Series

August 1999

PRIVATE SECTOR BUY-IN

The revitalization of downtown Hamilton is critical to the overall productivity and ustainable development within the egion", says Mr. Al Peckham, Area Manager of the Royal Bank. "There are lemonstrated success stories throughout North America which show that down-own revitalization through partnerships with the private sector, government and the community work." Mr. Peckham

experience to the Hamilton Downtown Partnership by acting as the Board's President. The Hamilton Downtown Partnership is a cooperative effort among:

Bay Area Restoration Council Central Neighbourhood

Association

City of Hamilton

Dofasco

Downtown BIA / Royal Bank

Firan Corporation

Hamilton & District

Labour Council

Hamilton Health Sciences Corp.

Hamilton Spectator

Hamilton-Halton Home

Builders' Association

HW Regional Police

Housing Help Centre

International Village BIA /

Thompson Pawn Brokers

McMaster University

hawk College

gion of Hamilton-Wentworth

Stelco

Support is also being demonstrated through volunteer work and public and private sector initiatives.

THE CORE COUNTS!

Since incorporation in June of 1998, the Hamilton Downtown Partnership has been working with the community to initiate revitalization efforts for downtown Hamilton.

As a non-profit community corporation the Hamilton Downtown Partnership is governed by a Board of Directors comprised of individuals from the private sector, government, and the community. Revitalization of the downtown is working through community wide partnerships geared towards strengthening downtown in its role as:

- a status symbol for the city and region as a whole;
- an influencing factor in city & region wide investment & business attraction;
- a vibrant and diverse place where people to live, work, and play;
- home to 8,380 people and over 40,000 neighbouring residents;
- a place of work for 23,000 employees; 1,800 businesses and 80% of the city's office stock;
- a fully serviced area with a multi-million dollar infrastructure including a fiber optic network;
- the hub of cultural, entertainment and recreation activities;
- a multi-million dollar supporter of new and emerging regional development annually.

THE REVITALIZATION PLAN

The City of Hamilton, Community Planning and Development Division, is currently updating and establishing a downtown plan entitled, Downtown Secondary Plan. Under the umbrella of a design strategy and economic study, the plan will become a regulatory planning document that addresses downtown's urban physical form, development policy and regulations. The Downtown Secondary Plan is being developed in cooperation with the community and has used revitalization mechanisms and economic conditioning as its foundation. The Hamilton Downtown Partnership has worked side-by-side with the City of Hamilton to ensure that the community's downtown vision and goals are reflected in the plan. The Downtown Secondary Plan is slated for completion this fall.



The Right House, King & Hughson Streets

DOWNTOWN: A MARKET PLACE FOR IDEAS

The mandate of the Hamilton Downtown Partnership is guided by the community and has been captured in the report authored by Gianni Longo of the American Community Partnerships entitled, Downtown: A Market Place for Ideas.

As an expert in revitalization, Longo formulated a strategy for downtown Hamilton from ideas presented in background reports and local public meetings. Seven strategic goals have been identified by the community:

- 1. Built Environment,
- 2 Culture and Recreation,
- 3. Economic Development,
- 4. Hamilton Harbour,
- 5. Housing,
- 6. Public Safety & Image, &
- 7. Transportation & Parking.

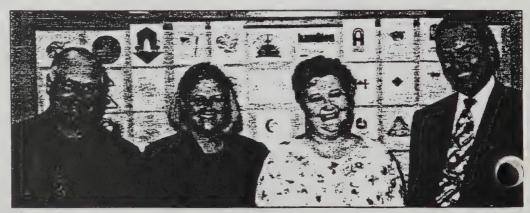
Together with 39 implementation strategies, partnerships within the community and four working committees, the Hamilton Downtown Partnership is coordinating achievable projects for implementation. Economic, residential, and culture and recreational development have been prioritized as primary revitalization mechanisms and are the focus of the Hamilton Downtown Parnership.



A Community Design

On June 23rd the Hamilton Downtown Partnership launched its new logo and awarded the \$500 prize to local artist, Angela Hrabowiak for best logo design.

Over a period of seven weeks, the Hamilton Downtown Partnership hosted a community design competition that brought 140 logo submissions from all age groups across the region. The new logo represents growth, change and new life and will be used on the Partnership's corporate correspondence, literature and promotions.



Hamilton Downtown Partnership Board Members launch new logo design.

Gord Thompson, Thompson Pawn Brokers / International Village BIA; Coucillor Andrea Horwath, City of Hamilton;

Angela Hrabowiak, Logo Designer; and Al Peckham, Royal Bank / Downtown BIA.

REVITALIZATION IN ACTION

ep process that includes one small accomplishment after the next. Over the past year, downtown Hamilton has seen the folwing commitments:

Public Sector:

City Places	Residential Development
Provincial Courthouse	
Federal Building	Proposed Development
King Street East	·
Ferguson Avenue	·
Hess Village	the contract of the contract o

Private Initiative:

Development
Development
Re-cladding Project
Potential Development
Development
Development
Renovation
Renovation
Expansion
Renovation/Expansion

levitalization through continued private sector development is encouraged. Incentives programs are vailable through the City of Hamilton under the "Open for Business" policy and specific grant programs.

Downtown Community Profile & Investment Prospectus

The Hamilton Downtown Partnership is in the midst of publishing a Community Profile and nvestment Prospectus that summarizes local demographics and consolidates development nformation. The document will be suited to nvestors and developers interested in Downtown development opportunities.

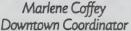
Vision 2020

The Region of Hamilton-Wentworth has recently passed a plan by which the region is to reach a sustainable economic, environmental and social/healthy community by the year 2020. Vision 2020 was developed by the community and addresses downtown revitalization goals as an integral component of a sustainable region.

The Hamilton Downtown Partnership's vision and goals and the City's Downtown Secondary Plan are both consistant with the region's greater vision.

New Faces







Heather Pearcey Summer Student

As a result of local partnerships, the Hamilton Downtown Partnership was able to appoint their Downtown Coordinator, Marlene Coffey, this past fall after incorporation had been completed.

The Government of Canada has also supported the Partnership by contributing economic research resources through a three-month summer student position.

Welcome aboard!

Did You Know?

The Art Gallery of Hamilton has an exceptional permanent art collection and is in fact the fifth largest art gallery in Canada. Admission is now free.

AT THE LEADING EDGE

Hamilton is at the leading edge in Canadian downtown revitalization by taking the initiative to secure a community corporation working in the interest of downtown revitalization. The Hamilton Downtown Partnership was in fact invited to work with the Province of Ontario, Ministry of Economic Development, Trade and Tourism, Office for Urban Economic Development, in their effort to support downtown revitalization. As one of seven communities, Hamilton was represented by: Marlene Coffey, Downtown Coordinator, Hamilton Downtown Partnership; Nick Catalano, Director, Office of Economic Development; and Bill Janssen, Division Head, City of Hamilton Community Planning and Development Division. Discussions revolved round taxation issues, development tools and municipal policy. The Partnership will continue to be involved with the province on a sub-committee positioned to make recommendation on revitalization mechanisms.

A PLACE FOR PLAY

Summer in the city offers a great time to enjoy the downtown through recreational activities and promotional events. This summer has featured regularly scheduled lunch hour productions at the Art Gallery of Hamilton and Music in the City. Special events have included a downtown Sidewalk Sale, Hess Village's Jazz Festival, the Shakespearean Production, "Much Ado About Nothing", the newly developed Downtown Block Party hosting live entertainment including Ashley MacIsaac. August is to continue with lunch hour gallery and music programming, and the Second Annual Mustard Festival from September 2nd though 5th. Downtown Hamilton also now has its own promotional jingle, "Summer in the City" which is used to promote special events. Put all of this together with the regular activities of the restaurant, cultural and entertainment facilities and downtown is the place to be.

Please contact the Partnership for further comment or inquiries: Hamilton Downtown Partnership, 120 King Street West, Suite 1115 P.O. Box 57035

Jackson Station, Hamilton, Ontario L8P 4W9 Tel: (905) 546-0003 Fax: (905) 546-0009 E-mail: partnership@interlynx.net



Hamilton Downtown Partnership, 120 King Street West, Suite 1115 P.O. Box 57035 Jackson Station, Hamilton, Ontario L8P 4W9

Summer Superior Super



into Hamilton Speciator

Downtown Hamilton



Downtown is at the heart of Summer

elcome to Downtown Hamilton's Summer in the City! Alive with people. shopping, restaurants, culture and theatre, and special events. Downtown Hamilton offers a full range of activities for everyone. Downtown has a summer full of events for the



lunchtime crowd, activities for an evening out or simply things to do for a family filled weekend. Experience the energy and vibrant atmosphere that make Summer in the City a great place to live, work and play.

JUNE 2000

June 1-30: Alfred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton) June 19-30: Olympic Museum, Studio Theatre, Hamilton Place

June 1-30: Afred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton) June 13-16: Gentol Follies, Hamilton Place - Great Hall June 19-30: Olympic Museum, Studio Theritre, Hamilton Place

June 1-30: Alfred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton) June 19-30: Olympic Museum, Studio Theatre, Hamilton Place June 21: "Digitized Identity" art exhibition (Art Gallery of Hamilton)

June 1, 8, 15, 22, 29: St. Paul's Church Musiclest (Lunch Hour Concerts)

Jame 1-30: Affred Hitchcock and contemporary art exhibition (Art Gallery) of Hamilton)
Jame 150: Affred Hitchcock and contemporary art exhibition (Art Gallery) of Hamilton
Jame 19-30: Olympic Museum, Studio Theatre, Hamilton Place
Jame 29-34: "Jubise 2000" - A Musical Celebration, Hamilton Place - Great Hall
Jame 22-34: "Jubise 2000" - A Musical Celebration, Hamilton Place - Great Hall
Jame 22-32: Hitchcock Outdoor Film Screening Part 2 (Art Gallery/Commonwealth Square)
Feriadians

June 1-30: Alfred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton)

June 2-4: Millennium 2000 - National Stamp Show (Hamilton Conve June 19-30: Olympic Museum, Studio Theatre, Hamilton Place

June 23: Graffiti Competition (Jackson Square Plaza)
June 30: Hamilton Urban Theatre Production of Taming of the Shrew (Jackson Square Plaza) Santuardiay
June 1-30: Afred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton)
June 3: Hamilton Children's Choir's Millennium Celebration (DuMaurier Centre)

June 3, 4: Canada 3000 Greater Hamilton Tattoo (Copps Coliseum) June 3, 10, 17, 24: Rock Concerts (Jackson Square Plaza)

June 3: Jann Arden, Harnilton Place - Great Hall, Reserved Seating June 19-30: Olympic Museum, Studio Theatre, Harnilton Place

June 24: Graffiti Competition (Jackson Square Plaza)

June 1-30: Affred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton) June 19-30: Olympic Museum, Studio Theatre, Hamilton Place June 25: Graffiti Competition (Jackson Square Plaza)

JULY 2000

July 1-16: Afred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton) July 3-7: Joyce McAughey Jazz Trio, Lunch Hour Concert (Jackson Square Plaza)

July 3: Theatre Aquanus Senior Drama Class (Registration Required) July 3: Theatre Aquanus Junior Drama Class (Registration Required) July 3-31: Positively Downtown Street Performers

July 10: Harrison Kennedy, Lunch Hour Concert (Jackson Square Plaza) July 17: Lorif Shannick on Celtic Harp, Lunch Hour Concert (Jackson Square Plaza)

July 24: Mickey D. Band, Lunch Hour Concert (Jackson Square Plaza) July 31: Al Corbeil Solo, Lunch Hour Concert (Jackson Square Plaza)

July 3-12: Al Curried Same, samily France Connect Conn

July 18: Loril Shannick on Cetic Harp, Lunch Hour Concert (Jackson Square Plaza) July 25: Middey D. Band, Lunch Hour Concert (Jackson Square Plaza)

July 27-29: National Gospel Quartet Convention, Copps Coliseum

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July 1-9: Olympic Museum, Studio Theatre, Hamilton Place
July 1-9: Olympic Museum, Studio Theatre, Hamilton Place
July 1-16: Affred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton)
July 5: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Part)

July 12: Beings for Jazz, Lunch Hour Concerts (Jackson Square Plaza/Gore Park) July 19: Paul & Frank, Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

July 26: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

July 3-31: Positively Downtown Street Performers
July 6: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
July 6, 13, 20, 27: 5t. Paul's Church Musiclest (Lunch Hour Concerts)

July 23: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
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July 28: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza) July 28: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park) July 28: Joyce McAughey Jazz Trio, Concert, International Village BIA - Ferguson Station

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July 2: Hamilton Urban Theatre production of Taming of the Shrew (Jackson Square Plaza)
July 9: Made in Hamilton: 19th Industrial Trail — Downtown Section Tour

July 9: Family First Program (Art Gallery of Hamilton)
July 9: Hamilton Urban Theatre Production of Taming of the Shrew (Jackson Square Plaza)

July 16: Edwardian Garden Party (Whitehem)

July 16: Hamilton Urban Theatre Production of Tarning of the Shrew (Jackson Square Plaza) July 16: Hamilton Urban Theatre Production of Tarning of the Shrew (Jackson Square Plaza) July 23: "Show and Shine Event" with Harley Owners Group, Hamilton Chapter (Gore Park) July 23: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza) July 30: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)

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July 3-31: Positively Downtown Street Performers

July 10: Harmson Kennedy, Lunch Hour Concert (Jackson Square Plaza)
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July 24: Middey D. Band, Lunch Hour Concert (Jackson Square Plaza)

July 31: Al Corbeil Solo, Lunch Hour Concert (Jackson Square Plaza)

July 1-9: Olympic Museum, Studio Theatre, Hamilton Place
July 1-16: Alfred Hitchcock and contemporary art exhibition (Art Gallery of Hamilton)
July 3-31: Positively Downtown Street Performers
July 4: "Dig in" Summer Reading Club Kick-Off (Central Library)

July 4: Joyce McAughey Jazz Trio, Lunch Hour Concert (Jackson Square Plaza) July 11: Harrison Kennedy, Lunch Hour Concert (Jackson Square Plaza)

July 18: Loril Shannick on Cetic Harp, Lunch Hour Concert (Jackson Square Plaza) July 25: Midsey D. Band, Lunch Hour Concert (Jackson Square Plaza) July 27-25: National Gospel Quartet Convention, Copps Coliseum

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July 12: Beings for Jazz, Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
July 12: Beings for Jazz, Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

July 19: Paul & Frank, Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

July 26: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park) Theoretapy
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July 6: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
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July 27: "Music in the City" Lunch Hour Concerds (Jackson Square Plaza/Gore Park)
July 27: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)
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July 3-31: Positively Downtown Street Performers

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Judy 7: Hamilton Urban Theatre Production of Taming of the Shrew (Jackson Square Plaza)
Judy 7: Downtown BlA Block Party (King William & James), Free HSR Rides Home From Event
Judy 7: Music in the City* Lunch Hour Concerts (Jackson Square Plaza)
Judy 7: Music in the City* Lunch Hour Concerts, International Village BlA - Ferguson Station
Judy 7: Downtown BlA Block Party (Featuring Kim Mitchell), Free HSR Rides Home From Event
Judy 14: Hamilton Urban Theatre Production of Taming of the Strew (Jackson Square Plaza)
Judy 14: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza)
Judy 14: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Part)
Judy 14: "Put Benton Jazz Trio, Lunch Hour Concerts (Jackson Square Plaza/Gore Part)

July 21: Troy Harmer Jazz Trio, Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

July 21: Hamilton Urban Theatre Production of Taming of the Shrew Claddon Square Plaza)
July 21: Henry Strong Swing Band, Concert, International Village BIA - Ferguson Station
July 28: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)
July 28: "Music in the City" Lunch Hour Concerts Cladson Square Plaza/Gore Part)

July 28: Joyce McAughey Jazz Trio, Concert, International Village 8IA - Ferguson Station

July 1: "2000 International Children's Games" Festival Parade (Downtown Core)

July 1: "2000 International Children's Games" Opening Ceremonies (Copps Coliseum) July 1: Hamilton Urban Theatre Production of Taming of the Shrew (Jackson Square Plaza)

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July 22: Hamilton Urban Theatre Production of Taming of the Shrew (Jackson Square Plaza) July 29: "Music in the City" Concerts (Jackson Square Plaza/Gore Park)

July 29: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)

July 2: Playford Players, Summer Garden Concert (Whitehem)

July 2: Hamilton Urban Theatre production of Tarning of the Shrew (Jackson Square Plaza)
July 9: Made in Hamilton: 19th Industrial Trail — Downtown Section Tour

July 9: Family First Program (Art Gallery of Hamilton)
July 9: Hamilton Urban Theatre Production of Taming of the Shrew (Jackson Square Plaza)

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Judy 16: Hamilton Urban Theatre Production of Taming of the Shrew (Jackson Square Plaza)
Judy 23: "Show and Shine Event" with Harley Owners Group, Hamilton Chapter (Gone Park)
Judy 23: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)
Judy 30: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)

AUGUST 22000

Aug 1-31: Positively Downtown Street Performers

Aug 14: Paul Benton Jazz, Lunch Hour Concert (Jackson Square Plaza)

Aug 21: Steve Perez on Steel Drum, Lunch Hour Concert (Jackson Square Plaza)

Aug 28: Mike Daley, Lunch Hour Concert (Jackson Square Plaza)

Aug 1-31: Positively Downtown Street Performers

Aug 1: Al Corbeil Solo, Lunch Hour Concert (Jackson Square Plaza)

Aug & Steve Fuller (Fiddler) Lunch Hour Concert (Jackson Square Plaza)

Aug 15: Paul Benton Jazz, Lunch Hour Concert (Jackson Square Plaza)

Aug 22: Steve Perez on Steel Drum, Lunch Hour Concert (Jackson Square Plaza)

Aug 29: Mike Daley, Lunch Hour Concert (Jackson Square PLaza) Wednesday

Aug 2: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
Aug 9: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
Aug 16: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

Aug 23: Alabama, One Of Country Music's Most Popular Bands (Copps Coliseum)

Aug 23: "Music in the City" Lunch Hour Concerts (Jackson Square PlazarGore Park)
Aug 30: "Music in the City" Lunch Hour Concerts (Jackson Square PlazarGore Park)
Aug 30: "Music in the City" Lunch Hour Concerts (Jackson Square PlazarGore Park)

Aug 1-31: Positively Downtown Street Performers

Aug 3: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
Aug 3: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)
Aug 3: British Invasion Concert (Art Gallery of Hamilton)

Aug 10: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park) Aug 17: Photophobia, Outdoor Film Festival (AGH/Commonwealth Square)

Aug 17: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
Aug 24: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)
Aug 31: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

Aug 31: Mustard Festival (International Village BIA/Ferguson Station)

Aug 1-31: Positively Downtown Street Music Performers
Aug 4: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

Aug 4: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)

Aug 4: Bill Holinaty Jazz Band, Concert, International Village BIA - Ferguson Station Aug 11: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

Aug 11: Steve Perez on Steel Drum, Concert, International Village BIA - Ferguson Station
Aug 18: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

Aug 18: Mickey D. Band, Concert, International Village BIA - Ferguson Station
Aug 25: "Music in the City" Lunch Hour Concerts (Jackson Square Plaza/Gore Park)

Aug 25: Lloyd Peach Duo, Concert, International Village BIA - Ferguson Station

Saturday
Aug 1-31: Positively Downtown Street Performers

Aug 5: "Music in the City" Concerts (Jackson Square Plaza/Gore Park)
Aug 5: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)

Aug 12: "Music in the City" Concerts (Jackson Square Plaza/Gore Part)
Aug 19: "Music in the City" Concerts (Jackson Square Plaza/Gore Part)
Aug 26: "Music in the City" Concerts (Jackson Square Plaza/Gore Part)

Aug 6: Alchemist Theatre "A Midsummer Night's Dream" (Jackson Square Plaza)

Aug 13: King Street East Tour
Aug 13: Loni Shannick on Celtic Harp, Summer Garden Concert (Whitehem)
Aug 13: Family First Program (Art Gallery of Hamilton)

SEPTEMBER

Friday & Saturday
Sept 1: Mustard Festival (International Village BIA)

Sept 2: Mustard Festival (International Village BIA)

tor your.

Downtown Hamilton Features:

Hundreds of Stores, Restaurants & Clubs

More Than 3000 Parking Spots

Public Transit & Explore The Core Day Pass

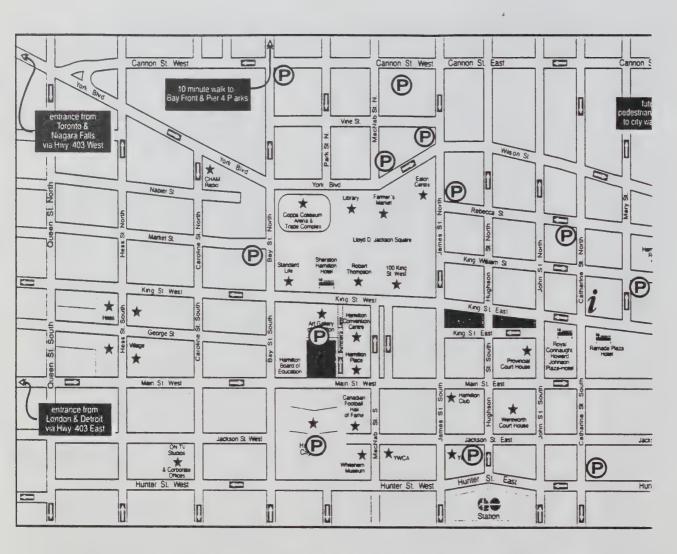
 Local Art Galleries & Cultural Facilities Special Events & Attractions

AND, THERE'S ALSO ...

Copps Coliseum, Hamilton Place, Theatre Aquarius, Football Hall of Fame, and Hess Village for your enjoyment

FOR INFORMATION \$345 2555

· Artists & Program Subject To Change



Visit Our Downtown Comm

The Hamilton Downtown Partnership is the organization commissioned to work towards a revitalized Downtown Hamilton. Partnering with members of the local business community, education, labour, neighbourhoods, municipal government and the community, the Hamilton Downtown

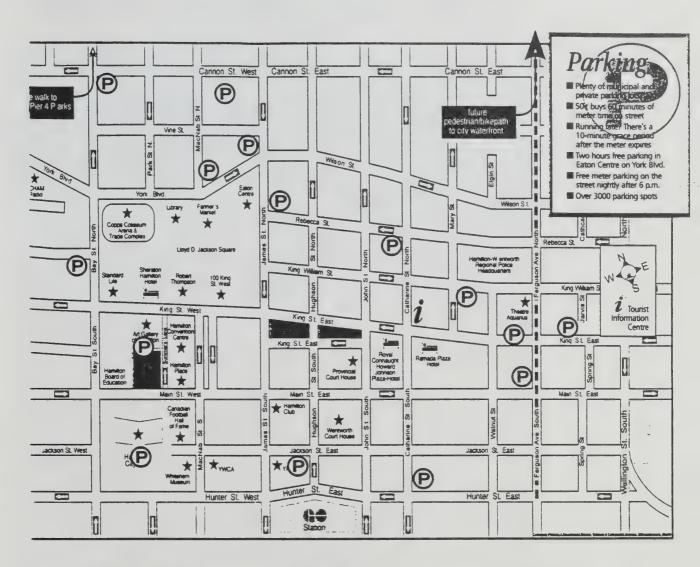
Partnership promotes, advocates and functions as a catalyst for revitalization opportunities in Downtown Hamilton. The revitalization area extends through to Queen, Victoria, Cannon and Hunter Streets. For information, call 546-0003.



International Village, King and King William Streets between Mary and Wellington in Downtown Hamilton, a collection of individually owned and operated specialty shops and services and 16 of the best restaurants and cafes all with an 'International' flair. Featuring Ferguson Station, home of Hamilton's Annual Mustard Festival, Labour Day Weekend ... great food ... blues and jazz, all with a the zip of mustard. Call 522-1778 for information.

The Downtowr Business Imp Area is a non-pro comprised of bus property owners heart of downtow Within its bound found great resta retail stores, all p personal life and you need is in thi William and Mar

• This promotion is brought to you by the Hamilton Downtown Partnership in co-operation with members of the co the Downtown BIA, International Village BIA, Kelley Advertising, Allegra Printing, Municipal Economic Developme.



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The Downtown Hamilton
Business Improvement
Area is a non-profit association
comprised of business and
property owners located in the
heart of downtown Hamilton.
Within its boundaries can be
found great restaurants, unique



retail stores, all professional services for your business or personal life and many government agencies. Everything you need is in this area bounded by Main, McNab, King William and Mary Streets. For information, call 523-1646.

on is brought to you by the Hamilton Downtown Partnership in co-operation with members of the community, including BIA, International Village BIA, Kelley Advertising, Allegra Printing, Municipal Economic Development and Culture & Recreation.

Downtown is at the heart of Summer



Activities

Weekly activities include entertainment located throughout downtown, such as "Music in the City" Lunch Hour Concerts, Urban Theatre's outdoor Shakespeare productions and the Art Gallery of Hamilton's outdoor Film Screenings.

Events

Special events will bring Canada 3000 Greater Tattoo to the core, Jann Arden to Hamilton Place, Kim Mitchell to the Downtown Block Party and Jazz and Blues to the Mustard Festival.





Shopping

Shopping indoors at Jackson Square and Eaton Centre or outdoors in Hamilton's historic setting. Enjoy the variety of unique boutiques, specialty stores, and popular brand name chain stores. Also, experience the long-standing tradition of the Hamilton Farmers' Market.

Friendly, Courteous & Approachable

- Please call 546-2666 for further information or visit the tourism information booth at 127 King Street East for assistance.
- Lots of parking and access to public transit.



Poster - Droft

Downtown Hamilton

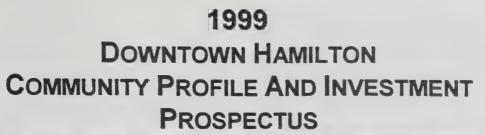
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Hamilton Downtown Partnership

120 King St. West, Suite 1115, P.O. Box 57035 Jackson Station Hamilton, Ontario L8P 4W9

Phone: (905) 546-0003 Fax: (905) 546-0009

Email: partnership@interlynx.net

DOWNTOWN





Hamilton Downtown Revitalization Community Corporation (Hamilton Downtown Partnership)

August, 1999

Dear Colleague:

Welcome to Downtown Hamilton! As either a visitor to, or a resident of Hamilton-Wentworth many opportunities await you in Downtown. Downtown Hamilton is an urban centre that is home to 8,380 residents, 1,800 businesses, and offers a full range of cultural activities that reflect the diversity of the entire region. Since its inception in June 1998, the Hamilton Downtown Partnership has initiated an innovative approach to Downtown Hamilton's revitalization. The mission of the Hamilton Downtown Partnership is to make Downtown Hamilton the vibrant focal point of the Hamilton Wentworth region through collaboration among all levels of government, the private sector, and the community.

Through a community vision and the expertise of Gianni Longo of the American Communities Partnership proposal, *Downtown: A Market Place for Ideas*, Downtown Hamilton now has a comprehensive plan to guide its revitalization process. The key to downtown revitalization is not simply a renovation of the existing physical form, but the creation of a lifestyle guided by the interaction of people within an environment distinct from the suburbs, that is an exciting and energizing place to live, work, and play.

The Downtown Community Profile and Investment Prospectus is an exploration into Downtown Hamilton, its residential community, the potential for revitalization, and the role the Partnership plays in making these opportunities a reality. The Hamilton Downtown Partnership is committed to taking a holistic approach in its revitalization efforts, by presenting through this profile all aspects of the downtown, including its physical geography, economic composition and community demographics. Read this profile and we believe you will be as excited as we are about Downtown!

Should you have any additional questions or comments, please contact the Partnership's office for further assistance.

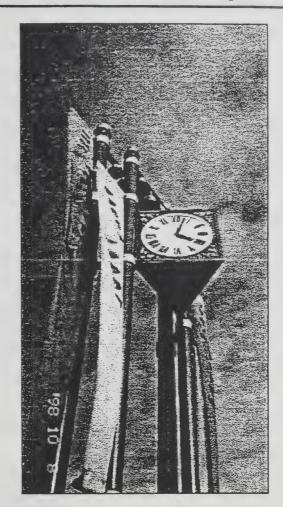
Yours truly,

Marlene Coffey, B.A., M.A.E.S.

Downtown Coordinator

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International Village Clock

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Gore Park



Beasley Park



1. Hamilton Downtown Partnership

The Core Counts

Downtown Hamilton is an important component to the overall success of the Hamilton – Wentworth region, and the purpose of the revitalization is to foster community wide partnerships geared toward strengthening downtown in its role as:

- A status symbol for the city and region as a whole;
- An influencing factor in city and region wide investments and business attraction;
- A vibrant and diverse place where people can live, work, and play;
- Home to 8,380 people and over 40,000 neighbouring residents;
- A place of work for 23,000 employees; 1,800 businesses and 80% of the city's office stock;
- A fully serviced area with a multi-million dollar infrastructure including a fiber optic network;
- The hub of cultural, entertainment and recreation activities;
- A multi-million dollar supporter of new and emerging regional development annually.

1.1 Vision

In the footsteps of revitalization efforts in several American cities such as Baltimore and Pittsburgh, Hamilton is on the leading edge of urban revitalization in Canada through an organization commonly known as a "downtown partnership". In collaboration with private, political, and public sectors in Hamilton, revitalization strategies are being directed toward a single vision and common goals.

As an independent, non-profit organization created in June of 1998, the Hamilton Downtown Partnership is governed by a Board of Directors to act as the communitys' single voice in the revitalization of downtown Hamilton. As a representative of the community at large, the Hamilton Downtown Partnership is working to facilitate and enable the implementation of downtown's united vision, which consists of seven strategic goals and thirty-nine implementation strategies. The report entitled, *Downtown: A Market Place for Ideas*, authored

by expert Gianni Longo of the American Communities Partnership, consolidates revitalization strategies and illustrates the communities' vision as defined through several public meetings held during the winter of 1998/99. The vision for downtown Hamilton reads as follows:

"The downtown of the future will be a vibrant focus of attraction where all our diverse people can live, work and play. The future downtown must be built on a human scale, with streetscapes offering comfort, access and safety for pedestrians. The future downtown will combine the best of our heritage with new commercial and domestic architecture and use. The future downtown will redirect out gaze from the urban core to the surrounding neighbourhoods, the waterfront, and the escarpment, seamlessly linking commerce, housing and recreation."

(Downtown: A Market Place for Ideas 1998:8).

1.2 Revitalization Goals

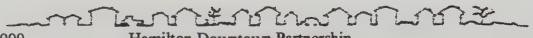
Subsequently, the pursuit of the vision for downtown Hamilton is to be accessed through seven strategic goals which include thirty-nine implementation strategies. Each of the goals and strategies have also been presented by the community and in fact define an all-encompassing revitalization plan with a long-term perspective.

A. Built Environment

Goal:

"The future downtown will blend neighbourhoods with a business centre, where the urban fabric forms an attractive setting of human scale. Appropriate in-fill will create new projects which will complement our restored built heritage. The downtown will be a people-friendly neighborhood, where everyone wants to live, work, and play." (Downtown: A Market Place for Ideas 1998: 10).

The downtown built environment encompasses more then merely a physical form. The culmination of buildings and streetscapes together create a sense of place, community and pride within downtown. One of the principals of the downtown's revitalization is to preserve the integrity of the urban form and build on the architectural heritage of downtown Hamilton.



B. Housing

Goal:

"The future downtown has developed housing in a renewed urban core that capitalizes on its assets and historic character with interlocking public and green spaces that cater to the needs of a diverse population of residents and businesses." (Downtown: A Market Place for Ideas: 9).

A sustainable downtown cannot be realized without the support of a diverse group of permanent residents. Living downtown has many advantages over living in a suburban area. Within a short radius individuals have direct access to employment, commercial services, various cultural, recreational and entertainment facilities, and transportation networks. To encourage residential development, downtown is capitalizing on the historical character of its buildings, the vitality of its neighborhoods, and opportunities presented in underutilized properties.

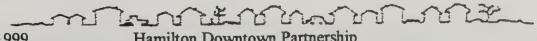
C. Economic Development

Goal:

"The future downtown is a sustainable, green, urban environment that will attract people to invest, work, and live there, and to visit its commercial cultural and recreational facilities." (Downtown: A Market Place for Ideas 1998: 8).

The Region of Hamilton-Wentworth has developed a vision for the year 2020, which defines measurements for a sustainable region economically, environmentally and socially. Consistent with Vision 2020, the downtown revitalization plan anchors itself as a principal component to the overall sustainability of the region.

Sustainability of the region and the revitalization effort are in many ways reliant on having a strong economic base in downtown Hamilton. Downtown is currently an economic catalyst in the region and annually supports regional development and expansion through commercial taxes generated by downtown businesses. The continual retention, expansion and attraction of downtown businesses is key to the revitalization effort.



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Hamilton Downtown Partnership

D. Culture and Recreation

"The future downtown is a vibrant and creative people place, unique in spirit." visible, accessible, green and diverse." (Downtown: A Market Place for Ideas 1998: 9).

In order to accommodate a larger downtown population it is essential that downtown maintain an atmosphere unique to an urban centre. Downtown should be a desirable and exciting destination for those seeking entertainment opportunities distinct from the everyday experience. downtown presently has in place a number of cultural centres that serve the community on several levels. In addition to recreational activities, restaurants, pubs, music and festivals, facilities such as the Art Gallery of Hamilton, Copps Coliseum, Hamilton Place, and Theatre Aquarius all make for a concentrated focal point of interest in downtown Hamilton. The future of revitalization relies on the continual support of these facilities as they represent the cultural hub of the Hamilton-Wentworth region.

E. Hamilton Harbour

Goal:

"The future downtown will make the harbour and downtown destinations connected physically and emotionally to their people, their industrial heritage, their natural and physical treasures, and their cultural history." (Downtown: A Market Place for Ideas 1998: 11).

Hamilton's reputation is one based on its centrality to a natural harbour, and the strength of its industry. However, there has historically been little consideration to the relationship between downtown and the waterfront. At a distance of only 2 km Hamilton Harbour is a significant component to downtown revitalization. Within a twenty-minute walk downtown residents have access to a natural and newly renovated recreational facility, with the potential for continual recreational and tourism development.

F. Public Image and Safety

Goal:

"The future downtown is a safe, accessible, vital, animated, exciting and busy place – a magnet for people, businesses and residents that reflects Hamilton's diversity." (Downtown: A Market Place for Ideas 1998: 11).



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Hamilton Downtown Partnership

The success of revitalization activities are both directly and indirectly intertwined with downtown's image and the perception of safety. Urban revitalization must embrace public awareness and educate people on the realities and progress of development; as perceptions change, more opportunities are realized and investment into the core increases...thereby reinforcing the improved image and supporting the process of revitalization.

G. Transportation and Parking

Goal:

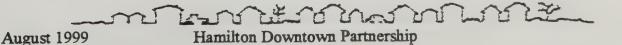
"The future downtown has a vehicular, public, and pedestrian transportation system where people can move freely and safely – that makes downtown a 'destination,' links it with other parts of Hamilton and the suburban municipalities and support an economically viable and vibrant place to be." (Downtown: A Market Place for Ideas 1998: 12).

Restructuring the core's roadway infrastructure will have an immediate impact on how people move within and ultimately view downtown. Improvements in traffic speeds and direction will help redirect the focus of travel in downtown: cars will slow down, on street and lot parking will be improved, and downtown will become a more pedestrian friendly destination.

1.3 Revitalization

Considering each of these strategies, the Hamilton Downtown Partnership has further prioritized three goals for primary revitalization focus. The intent is that revitalization efforts need to be focused, targeted, and achievable both in the immediate and mid to long range term. Under the umbrella of making the built environment conducive to the revitalization effort, the three prioritized goals are: economic, residential, and cultural and recreational development.

Communication and marketing of these goals and strategies is integral to the success of revitalization efforts. Subsequently, the following five chapters address the built environment and the three prioritized goals, the characteristics of downtown today, the previously noted

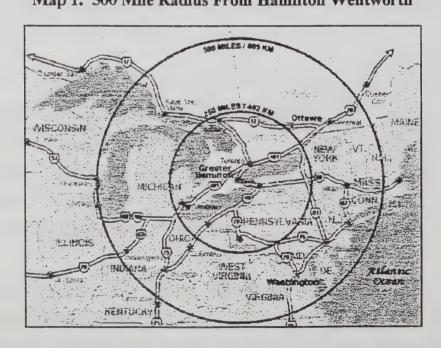


implementation strategies and the initiatives the Hamilton Downtown Partnership are currently undertaking to lead the revitalization effort.

2 Built Environment

2.3 Characteristics

Central to the Golden Horseshoe, the City of Hamilton is an easily accessible link to markets such as Toronto and to the United States in Buffalo, Pittsburgh and Detroit. The Hamilton Downtown Partnership and the City of Hamilton, Community Planning and Development Division define the region of 'downtown' as the area between Victoria Ave. to Queen St. (eastwest) and Canon St. to Hunter St. (north-south). The two primary east-wet transportation arteries through the downtown are King St. East and Main St. West, and both have access to Brantford and Toronto via Hwy 403. Downtown is also easily accessible for both people and goods to the world via the John C. Munro International Airport in Mount Hope.



Map 1. 500 Mile Radius From Hamilton Wentworth

Source: Regional Municipality of Hamilton Wentworth (1998) Website. Accessed June 24, 1999 http://www.hamilton-went_on.ca

Hamilton Downtown Partnership

Cannon Street

Witson Street

Witson Street

Witson Street

Hunter of Street

Map 2. Downtown Hamilton Boundaries

Source: City of Hamilton (1998) Downtown Hamilton: Information Package.

2.4 Built Environment Strategies

Goal

"The future downtown will blend neighbourhoods with a business centre, where the urban fabric forms an attractive setting of human scale. Appropriate in-fill will create new projects which will complement our restored built heritage. The downtown will be a people-friendly neighborhood where everyone wants to live, work, and play." (Downtown: A Market Place for Ideas 1998: 10).

Implementation Strategies

- * Extensive conversion from one-way streets to two-way streets, reduce motor vehicle travel speeds, and improve pedestrian links along major routes.
- * Amend the property standards by-law and establish a tax incentive program for downtown commercial / industrial buildings recognized under the Ontario Heritage Act to encourage the rehabilitation of landmark structures by enlarging current grant program boundaries.



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* Creation of an economic development and marketing plan to encourage increased development to the downtown.

2.5 Downtown Partnership Initiatives

In cooperation with the City of Hamilton, Community Planning and Development Division, the Hamilton Downtown Partnership has worked over the past year with the community and staff in the creation of a design study and economic analysis for downtown Hamilton. Both studies are the "blueprint" for the Downtown Secondary Plan. The plan in itself is scheduled for completion in November of 1999 and will become the regulatory planing document used to shape the urban physical form through zoning regulation, height restrictions and policy issues. The Hamilton Downtown Partnership has ensured that the communities' downtown vision and goals are embedded into the design and economic study for the Downtown Secondary Plan. A transportation study is also being developed to work in conjunction with the revitalization scheme.

In addition, the Hamilton Downtown Partnership has worked with the City of Hamilton, Community Planning and Development Division, to continue with the "Open for Business" development incentive program, and has supported the continuation of a variety of grant programs, and most recently, a program designed to offer incentives for historically designated buildings.

Communication of the revitalization effort, development incentives and most importantly, facts relating to downtown Hamilton, will generate an improved public perception and sense of increased opportunity for development.

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3 Housing and Residential Community

3.3 Characteristics

The community of downtown Hamilton boasts a steadily growing population of 8,380 individual within an approximate area of 1.6 km² (395 acres), representing 1.3% of the regional population.

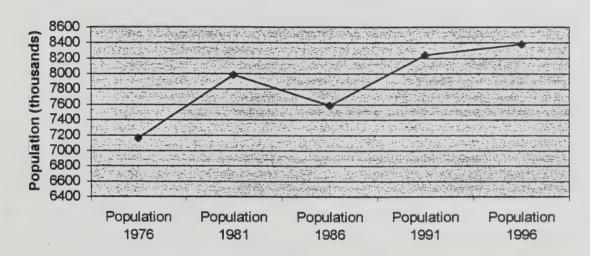


Fig 1. Downtown Population Change: 1976 to 1996

Source: Statistics Canada (1981-1996) Profile of Census Tracts in Hamilton.

Presently communities commonly referred to as "Shadow Neighborhoods" represent a population of 40,580 people, 26,000 of whom are only a ten minute walk from the core (Profile of Census Tracts in Hamilton 1996). The Shadow Neighbourhoods, of which there are four, anchor the downtown area in each "corner". Over time, these communities have become geographically disconnected by a band of underutilized and vacant properties.

Table 1: Population Distribution in Hamilton-Wentworth

Region	Population (1996)
Downtown	8,380
Shadow Communities	40,588
Hamilton CMA	624,360

Source: Statistics Canada (1996) Profile of Census Tracts in Hamilton.



In downtown Hamilton residential units are dominated (90%) by rental spaces, 88% of which are located in apartment buildings five storeys or more (Profile of Census Tracts in Hamilton 1996). Bringing people to live in downtown is one of the key components required to ensure a successful revitalization. When individuals gain ownership they also create an identity for a neighborhood, and develop the pride that accompanies having a stake in their place of residence.

Much of the construction development in downtown has been limited in the past ten years. Although downtown has its share of historic buildings, there is also a mixture of high rise apartment and office buildings with very few new construction projects.

Table 2: Distribution of Downtown Construction Pre 1946 to 1996

Period of Construction	Projects
Pre 1946	950
1946-1960	295
1961-1970	1325
1971-1980	1785
1981-1990	300
1991-1996	110

Source: Statistics Canada (1996) Profile Census Tracts in Hamilton

Hamilton has a very diverse population that makes the city unique in the region. The downtown population is one characterized by a young distribution and a significant group of empty nesters. More specifically, individuals aged 20 to 34 years make up approximately 31% of the areas total population while the elderly are also a prominent group as persons of retirement age (65+) account for 20% of the population (Profile of Census Tracts in Hamilton 1996).

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Hamilton Downtown Partnership

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Fig 2. Age/Sex Distribution as a Percentage of the Total Downtown Poplation

Source: Statistics Canada (1996) Profile of Census Tracts in Hamilton.

Diversity in age downtown also extends to language and ethnic distribution. To capitalize on this diversity in the revitalization, downtown has the capacity to create a unique area to attract commercial markets based on specialty goods. As shown in the two figures below, individuals in downtown Hamilton have a diverse cultural heritage primarily deriving from Western Europe.

E English

■ French

□ talian

□ German

■ Polish

□ Portuguese
■ Dutch
□ Spanish

Fig 3. Distribution by Knowlege of Official and Non-Offical Languages (1996)

Source: Statistics Canada (1996) Profile of Census Tracts in Hamilton.

Fig 4. Distribution of Population by Ethnic Origin (1996)

□ English ■ Canadian ☐ Scottish □ Irish ■ Italian ☐ German

☐ South Asia French □ Dutch ■ Polish ☑ Ukrainian ☐ Portuese ■ Hungarian ■ Aboriginal ■ Welsh

Source: Statistics Canada (1996) Profile of Census Tracts in Hamilton

The development of a residential community in downtown cannot be an economically exclusive endeavor. Although the average rent per month in the downtown is approximately \$540.50 (Profile of Census Tracts in Hamilton 1999), new development projects and renovations will attract individuals from all social classes and backgrounds in order to create a balanced urban community.

3.4 Housing and Residential Development Strategies

Goal

"The future downtown has developed housing in a renewed urban core that capitalizes on its assets and historic character with interlocking public and green spaces that cater to the needs of a diverse population of residents and businesses." (Downtown: A Market Place for Ideas 1998: 9)

Implementation Strategies

- * Attract ownership to the downtown.
- * Encourage reuse through loft conversion, live/work scenarios, and new residential developments in targeted areas, possibly through capital funding.



- * Create a community with affordable and quality living for all groups in society.
- * Support new residential structure by restructuring the tax system to enhance development opportunities through loan programs, and control zoning requirements. Limit suburban residential development to permit development and redevelopment downtown.

3.5 Downtown Partnership Initiatives

Over the last year the Hamilton Downtown Partnership has brought together individuals who possess the "necessary tools" to establish residential development through the implementation of a Residential Development Committee. Through the collaboration of developers, builders, banks, architects, real estate, business, municipal staff and community members the committee has focused on encouraging development and redevelopment of residential spaces downtown. The primary goal is to set a precedent through the construction of a residential pilot project downtown and attract ownership into the core.

The Hamilton Downtown Partnership has also generated an inventory of potential residential development sites for both new, re-use and upgrade properties. Contact is being made with these property owners to establish communication and maintain awareness of various development incentives.

The Hamilton Downtown Partnership is also working in cooperation with the Hamilton Society of Architects in the planning, preparation, and participation in the of the 'Downtown Living Charrette" slated for the fall of 1999. Events such as these attract community attention and generate ideas and enthusiasm that can be used as demonstration projects in business attraction efforts.

In addition, the City of Hamilton, Community Planning and Development Division, has implemented a new development charges routine which continues to support the development of downtown areas while securing development charges in new emerging and sub-urban areas. Residential development incentives have also been expanded into shadow and support neighbourhoods so as to foster residential growth in expanded downtown areas.

4 Economic Environment

4.3 Characteristics

The enhancement of the economic environment downtown is a central interest to the overall success of revitalization. Currently 1,800 businesses operate within the downtown providing the region with a unique variety of shops and services. In order to maintain this diversity the Hamilton Downtown Partnership is targeting specialized development to ensure that a balance of business services are available in the core. Historically, downtown economic specialization has been dominated by office based activity.

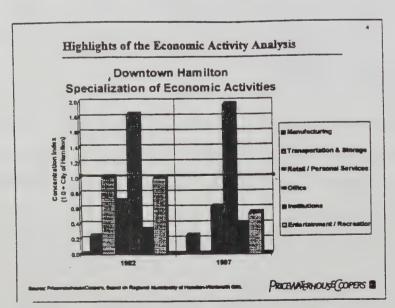


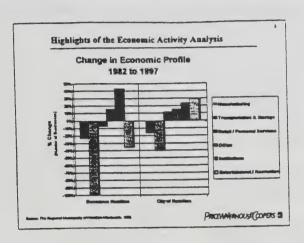
Fig 5. Economic Specialization 1982 to 1997

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The transportation and storage industry, entertainment and recreation industry and office related activities have all shown a significant shift over the past fifteen years.





With respect to these trends downtown Hamilton is the workplace for 23,615 commuters every business day, creating prominent sectors of employment in the field of business administration, social institutions (government, health, education etc.), and sales and service (All In A Day's Work: Commuter Trends and Patterns For Hamilton-Wentworth 1999).

Table 3. Distribution of Major Industrial Divisions (1996)

Industrial division	Downtown *	Hamilton CMA*
Primary	1.8	1.8
Manufacturing	17.6	20.2
Construction	3.6	5.3
Transportation	2.8	3.2
Communication	0.9	2.6
Wholesale/Retail	16.6	18.4
Trade		
Finance / Insurance /	6.5	6.0
Real Estate		
Business Service	8.3	6.5
Government Services	3.6	4.0
Educational Services	6.7	7.7
Health Care / Social	11.4	10.7
Services		
Accommodation / Food	9.2	6.1
& Beverage		
Other Services	11.1	7.4

Source: Statistics Canada (1996) Profile of Census Tracts in Hamilton

^{*} As a percentage of the population



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Income characteristics for the downtown residential population reflect the need to encourage more development and diversity within the core. Although the average household income is considerably lower than that of the city at \$24,300 to \$43,000 respectively, the employment participation rate in downtown is nearly 60% (SWOT Workshop Report 1999).

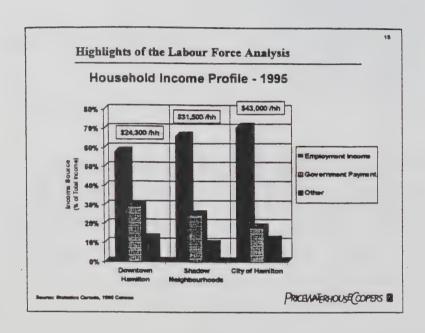


Fig. 7 Household Income Profile (1995)

Of the population living in downtown 2,085 individuals (or 9% of total employment downtown) also work in the downtown area (All in a Days Work: Commuter Trends and Patterns For Hamilton-Wentworth 1999). More broadly, the downtown workforce dominates the sales and service industry in total number of employees (Profile of Census Tracts in Hamilton: 1996).

Currently in downtown 75% of 800,000 square feet of street level retail/commercial space is occupied. With future structural changes to Jackson Square the distribution of this space will be reconfigured. Alternative facilities not currently at street level including Jackson Square, the Hamilton Eaton Centre, and Effort Square total an



additional 700,000 square feet of commercial space (SWOT Workshop Report 1999). Within the downtown there is the potential for quality growth, as the amount of street level space will vastly change and will become a primary market for specialized products and services under the revitalization, such as that already developed on King William Street.

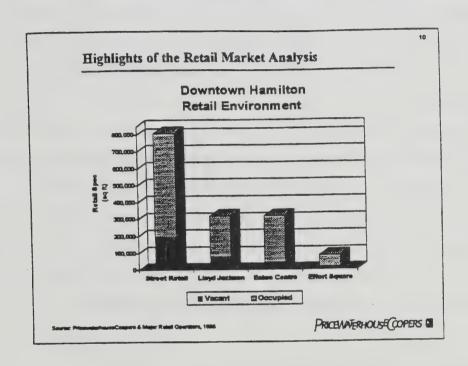


Fig. 8 Retail Tenure

Downtown has shown declines in both retail / personal service and entertainment / recreation industries over the past fifteen years. The core has however, become an increasingly good market for quality restaurants (up by 75% SWOT Workshop Report 1999) and has remained the showcase for major events in the city (including concerts, sports, and conventions). Despite the present pull of entertainment complexes in the urban fringe such as the Ancaster 'Power Centre,' downtown still retains much of the cultural flavor of the city.



4.4 Economic Development Strategies

Goal

"The future downtown is a sustainable, green, urban environment that will attract people to invest, work, and live there, and to visit its commercial cultural and recreational facilities." (Downtown: A Market Place for Ideas 1998: 8)

Implementation Strategies

- * Create a public relations department within the administration of the Hamilton Downtown Partnership.
- * Work with business owners to create redevelopment proposals and allocate funds to encourage the redevelopment of targeted properties (e.g., the Lister Block).

 Included in this would be the identification of potential "niche" retail markets downtown.
- * Give publicly owned parking lots to developers to build downtown housing.
- * Develop an entertainment strategy for the downtown.
- * Realize the development potential of linkages between the waterfront and downtown, by creating destination attractions (e.g., an aquarium or Imax theatre) and developing pedestrian and bicycle linkages.

4.5 Downtown Partnership Initiatives

In the area of economic development the Hamilton Downtown Partnership is committed to providing all of the necessary information and resources business



investors require regarding development in downtown. Through the creation of a detailed business plan and a working committee focused on communications and marketing one of the primary goals of the Partnership is to increase business investment in the core. To do this the Partnership has developed informational publications including a brochure outlining the vision, goals, and priorities of the Hamilton Downtown Partnership, and a quarterly newsletter aimed at keeping the downtown community informed on revitalization projects and success stories. The Hamilton Downtown Partnership also operates a "community outreach program" within the business community so as to inform decision-makers of the revitalization plan and subsequent development opportunities. Primary to this focus is the Hamilton Downtown Partnership's association with organizations such as the Hamilton and District Chamber of Commerce. Together these relationships help to increase communication and awareness of revitalization activities.

Presently the Hamilton Downtown Partnership is working in concert with the Government of Ontario and six other downtown communities to develop new strategies and "tools" for urban revitalization. Considerable discussion has revolved around an adjusted commercial tax system that would allow downtown businesses to operate on a tax competitive basis.

To improve business investment in downtown the Hamilton Downtown Partnership is working to solidify relationships between new and old business owners in downtown. Through informational publications and a proactive communication strategy the Hamilton Downtown Partnership believes that providing investors with up-to-date information regarding the downtown revitalization process, opportunities, and developments is the best strategy for building economic growth.



5 Culture and Recreation Industry

5.3 Characteristics

One of the advantages to living downtown is the proximity to activities and cultural events. Within the region of Hamilton-Wentworth downtown has consistently maintained a superior level of quality in its entertainment sector. Facilities ranging from Copps Coliseum, Hamilton Place, and the Art Gallery of Hamilton together represent important aspect of downtown lifestyle, and are enjoyed by people across the region and beyond.

Currently the City of Hamilton, Culture and Recreation Department, publishes an activity guide for downtown entitled, "Explore the Core" to advertise community events and the "Music in the City" program. The success of these events rests on the marketing of the cores facilities and opportunities. By increasing our ability to market downtown to an extended audience throughout the region, activities in the downtown will become increasingly popular.

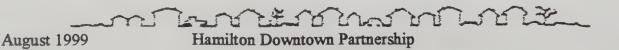
5.4 Culture and Recreation Strategies

Goal

"The future downtown is a vibrant and creative people place, unique in spirit, visible, accessible, green and diverse." (Downtown: A Market Place for Ideas 1998: 9)

Implementation Strategies

- * Market the core's facilities, activities and services.
- * Support the use of non-traditional spaces for special events



- * Clean and green downtown.
- * Develop year-round programming downtown.

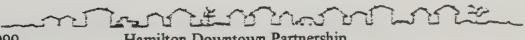
5.5 Downtown Partnership Initiatives

To act in ongoing support of the cultural and recreational facilities and events in downtown Hamilton, the Hamilton Downtown Partnership has implemented a Culture and Recreation Committee. Independently, the City of Hamilton sponsors a wide variety of local events in the downtown. Apart from community based events however, non-profit and private sector organizations are responsible for initiating larger (i.e. concerts), and more specialized (i.e. local art exhibits) events. The Partnership is working to bring together various groups to accomplish continual cultural and recreational development in downtown.

6 Downtown Revitalization into the Future

Full realization of the revitalization plan will take twenty to thirty years of development. This time frame is necessary to accomplish not just the enhancement of downtown's physical form, but to change the way people perceive downtown and the role they see themselves playing within it.

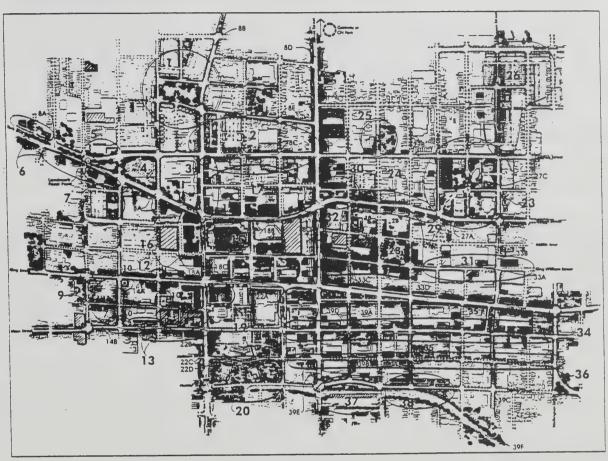
Overall revitalization requires the cooperation and contribution from all sectors of the community. Partnerships between the private sector, public sector and the community are the keys to various success stories of urban revitalization. Working for the greater good of the community, the revitalization must remain focused and timely. The Hamilton Downtown Partnership is the vehicle through which the community may co-ordinate their initiatives, discuss their opinions and celebrate their successes.

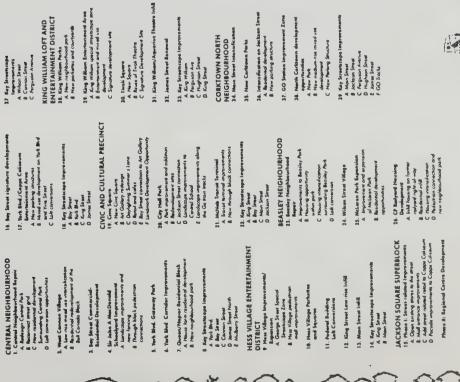


Downtown Hamilton is repositioning itself for a successful future with the help of an effective Partnership organization focused on making the communities' vision a reality.

7 Appendix

A. The Downtown Secondary Plan - The Vision





B. Hamilton Downtown Partnership Board Members (1999)

Mayor Robert Morrow City of Hamilton

Regional Chair Terry Cooke The Reg'l Mun. of Hamilton-Wentworth

Councillor Andrea Horwath City of Hamilton

Mr. Pat Collins Hamilton Spectator

Mr. Craig Dowhaniuk Firan Corporation

Mr. Scott Rowand Hamilton Health Sciences Corporation

Ms. Monique Arbour Mohawk College

Mr. Wayne Marston Hamilton and District Labour Council

Ms. Helen Kirkpatrick Central Neighbourhood Association

Mr. Al Peckham (Partnership's Pres.) Royal Bank / Downtown BIA

Ms. Shelley Rempel Housing Help Centre

Mr. Jose Geada Hamilton-Halton Home Builders' Assoc.

Mr. Gord Thompson Thompson Pawn Brokers / Int'l Village BIA Mr. Roger Trull McMaster University

Mr. Bob Jones

(Partnership's V. P.)

Stelco

Mr. Don Pether

(Partnership's Treas.)

Dofasco

Mr. Alan Stacey

Bay Area Restoration Council

Mr. Ken Robertson Hamilton-Wentworth Regional Police

Honorary Directors

Mr. John Mayberry Dofasco

Mr. Jim Alfano Stelco

Dr. Peter George McMaster University

Mr. Morgan Firestone Morgan Firestone Foundation

Ms. Catherine Rellinger Mohawk College

Volunteers

Many other members of the community also volunteer their time and services to the Hamilton Downtown Partnership through Committee work

Staff

Ms. Marlene Coffey Hamilton Downtown Partnership



C. Development Incentives – "Open for Business" and Grant Programs

'OPEN FOR BUSINESS"

e City of Hamilton has undertaken a number of key initiatives to encourage new idential and commercial development and redevelopment activity in the downtown area. ese initiatives will save thousands of dollars in development charges and fees. Act now as est of these initiatives are for a limited 3 year period. (see reverse)

Refund of Fees for:

- Official Plan Amendment
- Zoning By-Law Amendment
- Site Plan Application
- Revision of Approved Site Plan Modification to an Approved Neighbourhood Plan
- Minor Variance
- Demolition Permit
- Inspection Fee
- · Permit for Change of Use
- Zoning Verification
- · Building Permit

✓ No Development Charges

- · Commercial City / Region
- · Residential City / Region
- ✓ Refund of Fees for 5% Parkland Dedication:
- √ No Parking Requirements
 - · Residential Conversions
- **✓** Zoning Requirements for Residential Development

e above-noted initiatives are in effect for area generally bounded by Cannon, nter, Queen Streets and Victoria Avenue.

r further information please call Bill Janssen, by of Hamilton Planning and Development partment at (905) 546-4147 or Norm hleehahn, Region of Hamilton-Wentworth of Development Department, (905)

Boulevard

Wilson

Street

Worth

King

Street

Main

Street

Wilson

Street

Street

Street

Street

Street

_moretononus

6-4447 or 1-800-263-8590.

	Before Downtown Initiatives	After Downtown Initiatives
Development Charges		The state of the s
Commercial - City	\$ 0.00	\$ 0.00
Commercial - Region	\$2.64/ft ² fg *6 0 1 80 7 8	\$ 0.00
Residential - City	single, semi or row - \$1,565.44 2 or more bedroom apt \$894.54 1 bedroom apt \$447.27	\$ 0.00 \$ 0.00
Residential - Region	single family - \$5,113.00 multiple family - \$3,798.00 apartment - \$2,191.00	\$ 0.00 \$ 0.00
Fees *	graniciseira Dami ettis	
Official Plan Amendment	\$2,300.00 A STATE OF THE STATE	ान्य अवस्थाति हैं हैं 0.00 पश्चायक के सार्वे
Zoning By-Law Amendment	1 (E To 1) (F 5 Te	rimanori so.00 lin annus
Minor Variance (1 or 2 family dwelling)	\$250.00	\$ 0.00
Minor Variance (all others)	\$400.00	\$ 0.00
Demolition Permit	- \$220.00 + \$25.00 for each additional 3000m ² in excess of first 3000m ²	\$ 0.00
	- \$100.00 for non-services accessory building - \$75.00 for garage or shed of single family dwelling	\$ 0.00 \$ 0.00
Inspection Fee	- Certificate of Compliance \$200.00 + \$10 / 93m³ in excess of first 93m³. - \$35.00 for each inspection after the first inspection, to allow occupancy or part thereof	\$ 0.00
Permit for Change of Use		\$ 0.00
Zoning Verification	Express Service - \$120.00 Regular Service - \$80.00	
Building Permits	\$150.00 for 1st \$10,000.00 of estimated construction value + \$9.00 each additional \$1,000.00	\$ 0.00
Site Plan Application	\$1,500.00	\$ 0.00
Revision of Approved Site Plan	\$550.00	\$ 0.00
5% Parkland Dedication	5% or cash equivalent	0 % or \$ 0.00, if building permit is issued by Sept. 1 1999
Parking Requirements Residential (except Residential Care Facility or Short Term Care Facility)	0.8 spaces per class A dwelling unit	0 spaces for renovations/conversions 0 spaces for new construction
Free Parking at York Boulevard Parkade	\$1.25 each 1/2 hour	2 hrs. free parking - no validation required
Lot Area Requirements for Multiple Dwellings in "I" Districts	"I" District - 65m ² (699.68 square feet) lot area per dwelling unit	gross floor area not to exceed 2.85 times the area of the lot

^{*} Fees are refundable after issuance of a building permit if issued by Sept. 1/99 and the fees are paid for after Aug. 27/96.

City of Hamilton Housing and Loans Division

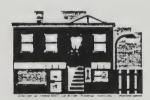
DOWNTOWN REVITALIZATION

A note to property owners in the Downtown Core:

As part of the effort to revitalize the downtown core of Hamilton, we would like to bring to your attention four-loan programs that are available to you. There is significant interest in these programs and we are approving eligible applicants on a first come, first served basis. Therefore, if you are interested in participating, we encourage you to do so as soon as possible.

Commercial Property Improvement Loan Program:

This program, funded by the City, offers downtown commercial property owners interest free 10 year term loans to improve commercial buildings located in Business Improvement Areas (B.I.A.) in the downtown core. There are two types of improvements. exterior and interior. Roofing, heating, wiring, plumbing, facade, windows, signage are examples of some of the items which are Interior improvements can also eligible. include tenant improvements, for example; countertops, display cases, etc. The maximum loan available is \$45,000 for exterior, and a maximum of \$10,000 per B.I.A. levy paying business, up to three units, for a total of \$30,000 for interior, with maximum of \$75,000 for each deeded property.



Hamilton Downtown Convert/Renovate-to-Residential Loan Program:

This program, funded by the City and Region, offers downtown commercial property owners interest free 10 year term loans to convert vacant commercial space above stores into apartments or renovate existing apartments in commercial buildings to bring

them in compliance with the Property Standards By-law and Fire Code. The loans are for up to a maximum of \$20,000 per unit, to a maximum of 8 units or \$160,000 per deeded property.

Gore Heritage 2000 Program/ Core Heritage 2000 Program:

The Gore/Core Heritage 2000 Programs are "matching" grant programs targeting the restoration and improvement of downtown building façades. Revitalization of the City's central historic core can lead the way to downtown's recovery and bring back Hamilton's positive image and authentic sense of place. The buildings are to be restored in accordance with a common vision established in the Gore Heritage Design Study, approved by Council in 1996. Under this program, the City will match dollar to dollar, up to a maximum of \$75,000 per deeded property, the owner's costs for heritage restoration.

Community Heritage Trust Fund:

The Community Heritage Trust Fund offers interest free loans for buildings designated under the Ontario Heritage Act. Eligible work includes exterior restoration of historic façades; repair of structural elements; and restoration of interior designated features. Loans are up to \$15,000 per property, up to \$20,000 with a heritage easement.

"Piggy-Backing" or utilizing more than one of the above programs is permissible subject to meeting minimum equity requirements. The owner shall have no less than 25% equity in the appraised value of the property offered as security, including value of alterations being financed.



For more information on these programs please call the Housing and Loans Division at 546-4540.

D. Definitions

Region of Hamilton Wentworth – includes the entire Census Metropolitan area as defined by Statistics Canada (1996): City of Hamilton, Dundas, Stoney Creek, Ancaster, Flambourgh, and Glanbrook.

'Downtown' – is considered by both the Hamilton Downtown Partnership and the City of Hamilton, Community Planning and Development Division to include the area from Victoria Ave to Queen St. (east-west), and Cannon St. to Hunter St. (north-south). The statistical presentation of downtown published in this booklet includes the boundaries of four census tracts (036, 037, 048, and 049) defined by Statistics Canada (1996).

'Shadow Neighborhood' – this area includes what is publicly perceived as downtown primarily in regards to areas of residential land use, with a population of just over 40,000 citizens. The City of Hamilton, Community Planning and Development Division does not designate the are they define as downtown as a neighborhood; therefore statistical analysis associated with this variable includes those areas bordering the downtown area as described above, defined by census tracts: 034, 035, 038, 039, 040, 041, 047, 050, 062, 063, and 064.

E. Downtown Contacts and Directory

NAME	POSITION	ADDRESS	PHONE NUMBER
Robert M. Morrow	Mayor of Hamilton	71 Main St. West Hamilton, ON L8P 4Y5	546-2790
Terry Cooke	Regional Chairman	71 Main St. West Hamilton, ON L8P 4Y5	546-4200
Andrea Horwarth	Alderman, Ward 2	71 Main St. West Hamilton, ON L8P 4Y5	546-2711
Ron Corsini	Alderman, Ward 2	71 Main St. West Hamilton, ON L8P 4Y5	546-4513
David Chistopherson	M.P.P. Hamilton Centre	346 Main St. E Hamilton, ON L8N 1J1	529-1277
Stan Keyes	M.P. Hamilton West	1 Wilson St., Unit 2 Hamilton, ON L8R 1C4	577-1070

CONTACT INFORMATION FOR DEVELOPMENT IN DOWNTOWN HAMILTON

The following list of departments and numbers can help facilitate your project! Contact them by phone or visit them in person for further information. Please note that many fees and charges are refundable for development in the downtown area (see attached details).

CONTACT	FOR INFORMATION REGARDING
Building Department 3 rd Floor City Hall	Zoning By-Laws Permitted uses, setbacks, coverage, parking, etc.
71 Main Street West Hamilton, Ontario L8P 4Y5	Building Permits Permit fees, required plans, development charges
(905) 546-2720	Development Charges City and Regional Development Charges
	Site Plan Approval To find out if a property is subject to Site Plan Approval
Planning Department 7 th Floor City Hall (905) 546-4221	Zoning Amendments, Site Plan Approval, Heritage Conservation, Municipal Numbers etc.
Committee of Adjustment 3 rd Floor City Hall (905) 546-3935	Committee of Adjustment application procedures, hearing dates
Transportation/Environmental 1st Floor 35 King Street East (905) 546-4443	Water and Sewer Connections Permit applications for single family residential connections, information on permit review and approval for non-single family residential connections
Traffic Department 1st Floor City Hall (905) 546-4510	Approach Ramps and Road Closures Approvals required for a new approach ramp and for road closures during construction
Assessment Office 3 rd Floor 119 King Street West (905) 521-7469	Information regarding taxes on new construction
Locate Service Ontario One Call Limited 1-800-400-2255 (905) 709-1717	To locate utility lines before you dig

F. References and Publications

American Community Partnerships (September 1998) Downtown: A Market Place for Ideas – Report.

City of Hamilton, Community Planning and Development Division (February 1999) Putting People First – The Downtown Secondary Plan: SWOT Workshop Report.

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Regional Municipality of Hamilton Wentworth (June 1999) All in a Day's Work: Commuter Trends and Patterns For Hamilton-Wentworth.

Regional Municipality of Hamilton-Wentworth (August 1996) Strong Medicine...A Prescription for the Heart of Hamilton-Wentworth.

Regional Municipality of Hamilton-Wentworth, Economic Development Department (1998) 1998 Economic Review.

Regional Municipality of Hamilton-Wentworth (1998)Web Site, Accessed June 24, 1999.

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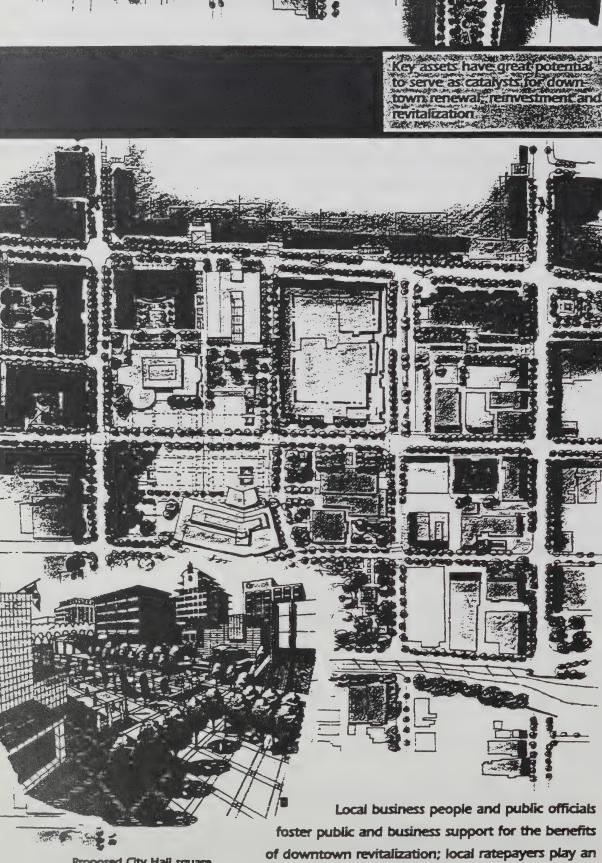
The Hamilton Society of Architects (1998) Hamilton Downtown Ideas Charrette.

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"Putting People First" Design Strategy for Downtown Hamilton

By Ron Blake and Mark Reid

ast year, Hamilton City Council recognized that some action was needed to ensure the success of the downtown core and attract new investment into the new millennium. The result was a commitment to undertake a secondary plan study. As part of that initiative, the City hired Urban Strategies to prepare a Design Strategy for the Downtown. The strategy will serve as a fundamental basis for ne new secondary plan—it establishes a clear vision of the downtown's future and outlines a set of coordinated actions and implementation strategies needed to achieve the vision.

HERITAGE RESOURCES

Why downtown Hamilton needs a Design Strategy

Well known as one of southern Ontario's primary manufacturing cities, Hamilton is also an important cultural and business centre whose success depends on the vitality and health of its downtown core. But like many downtowns across North America, Hamilton's core has suffered from suburban competition and a variety of well-intentioned but misguided development initiatives.

Until the 1950s, Downtown Hamilton was the heart of retail and business activity, and was surrounded by healthy, stable residential neighbourhoods. But development in the post-war period fundamentally changed the downtown's character. Increasing affluence, car ownership and new highways allowed people to move away from downtown neighbourhoods. With residential suburbanization came the dispersal of stores and services to outlying areas—suburban shopping centres grew into regional malls, supplanting downtown as the major retail destination. Downtown's main streets, which were once home to the region's best stores, were widened and converted into one-way higheed traffic arteries. These thoroughfares can accommodate nuge volumes of traffic, but they have lost much of their attractiveness for pedestrians and shoppers. Buildings on the edges of downtown were torn down and replaced with large surface parking lots to accommodate the growing number of commuters.

Strengthening the image and sense of place in the downtown core

The Challenge—Building on Core Assets

Downtown Hamilton is now at a cross-roads. While the changes of the past 40 years have taken their toll, the future of Downtown Hamilton need not be bleak: its existing assets hold tremendous potential to create an animated and active place that is linked to its past, where living, walking, shopping and working are a pleasure.

Examples of these assets include downtown's tourist and cultural destinations; its specialty retail areas; its role as the office and commercial hub of the region; its many commercial buildings with architectural and heritage significance; and the recently-renovated Gore Park in the heart of downtown.

The surrounding residential neighbourhoods are still healthy, and there are parks and community focal points that can serve as anchors for strategic revitalization efforts. Vacant, publicly-owned lands can be developed as demonstration projects for residential infill, to encourage further reinvestment in the downtown. Momentum from new initiatives, such as the renewal of the North End neighbourhood, and the growing number of loft conversions and new specialty stores, can be captured to stimulate interest and action in downtown redevelopment.

These key assets have great potential to serve as catalysts for downtown renewal, reinvestment and revitalization—they are the building blocks for the future.

A new way of thinking about the downtown

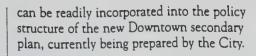
The Design Strategy presents a new way of thinking about downtown that builds on these ideas. It is based on several interrelated themes:

- Using improvements to streets, parks and other elements of the public realm, as a catalyst for revitalization.
- Strengthening connections to neighbour-

- hoods and surrounding attractions.

 Making downtown living attractive.
- Using small scale, incremental actions, spread across downtown to bring about long-term revitalization.
- Using larger demonstration projects to renew key sites and stimulate interest and enthusiasm in the future of downtown.

These themes outline our theory and approach behind the Design Strategy. They



The Design Strategies

The design strategy focuses on how these revitalization themes can actually be implemented on the ground. Some of these proposals apply throughout the downtown, including:

The Public Realm: Parks, Squares, Streets, and Open Space

The Downtown has many parks and open spaces that can be core assets for revitalization. Positioning new public spaces within a linked open space framework will enhance connections to the waterfront and escarpment and provide direction for improvements to the street and streetscape system.

Streets

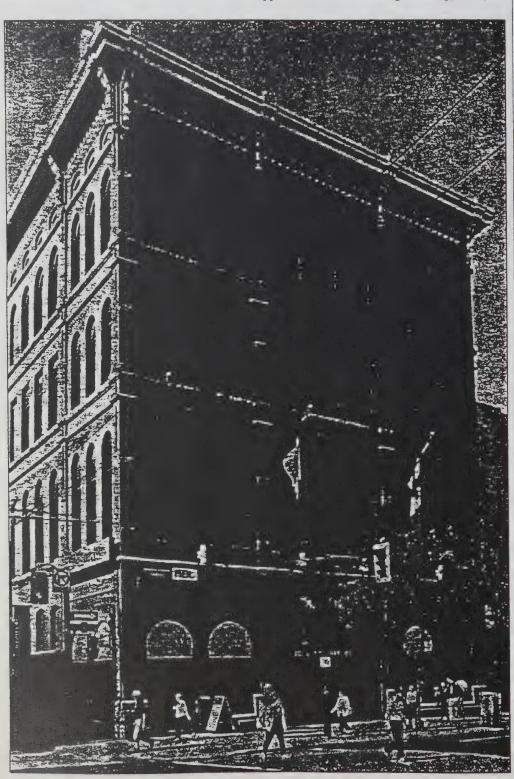
In a successful downtown, streets are more than traffic arteries. They are places for walking, sitting, shopping and meeting people. The strategy aims to improve the pedestrian environment on downtown streets to balance the movement of cars with the need to create places for people. Through extensive tree planting, landscaping, sidewalk widening, and a return to a two-way movement system on key retail streets, mainstreets within the downtown can become a vibrant component of the city's overall open space system.

Housing

Downtown needs more diverse housing types to attract a wider range of income and age groups. Vast surface parking lots provide many opportunities for new and infill housing. Existing neighbourhoods adjacent to the downtown are very important assets. The City must place a high value on preserving these areas as cohesive, attractive and diverse residential neighbourhoods. New residential development should be carefully added so these neighbourhoods can be reconnected to Downtown. Housing presents an immediate revitalization opportunity. Bringing more people downtown will help to support further retail and employment expansion. Local groups of residents, business people and design professionals are working on strategies to implement these ideas. The Hamilton Society of Architects recently held a two charrette to design innovative urban housing ideas for downtown Hamilton.

Retail & Entertainment

While downtown retailing has been in



The "Right House": a successful example of adaptive reuse

decline for many years, there is an opportunity to create a retail environment that is highly differentiated from the regional suburban shopping experience. Future retail development needs to build upon the pedestrian-oriented quality of traditional downtown shopping.

tage Resources

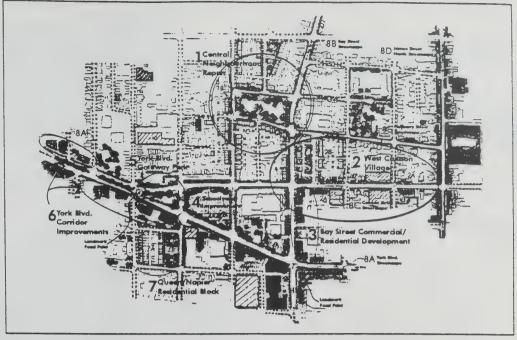
The preservation of heritage resources is critical to maintaining the unique image of the city centre. Heritage buildings provide a sense of character and connection to the past generally not found in the suburbs. Because heritage buildings tend to be lower than modern towers, their presence helps create desirable streetscapes and a sense of place in Downtown.

Targeted Actions: the 39 steps

The Design Strategy also presents a detailed vision of how downtown Hamilton could look over the long term. The 39 targeted actions illustrate how the strategy's underlying principles could be implemented in a variety of downtown locations. The urban design and land use concepts underlying these actions will assist in the formulation of the detailed land use policies and designations within the secondary plan.

What's next?

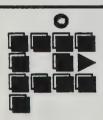
owntown Hamilton is blessed with assets that, properly managed, will provide a strong basis for future revitalization. But it will be a long-term project. Revitalization will require coordinated actions from politicians, the business community and the public. It will require financial commitments from both the pub-



Redevelopment of open space areas can provide an opportunity for new infill housing downtown

lic and private sectors. But the downtown community is committed: the Downtown Partnership, a group of local business people and public officials, is fostering public and business support for the benefits of downtown revitalization, and developing strategies to promote downtown revitalization; local ratepayers groups played a very active role in the study, and are very committed renewing downtown neighbourhoods. The Downtown Design Strategy, together with the new secondary plan currently under development, will establish a long-term plan and coordinated set of strategies that will be necessary to achieve a new vision for Downtown Hamilton.

Ron Blake, MCIP, RPP, is an urban planner and associate with Urban Strategies, has worked on a variety of planning studies related to policy, strategy and design. He recently completed a comprehensive update to the Barbados Physical Development Plan, and is currently preparing an Official Plan Review for the City of Brantford. Mark Reid, is an urban designer and associate with Urban Strategies. He has broad experience in urban design and landscape planning and recently completed a development plan for a new national park in Barbados. He is currently preparing a comprehensive study of the new City of Toronto's park system. Partner in charge was George Dark.



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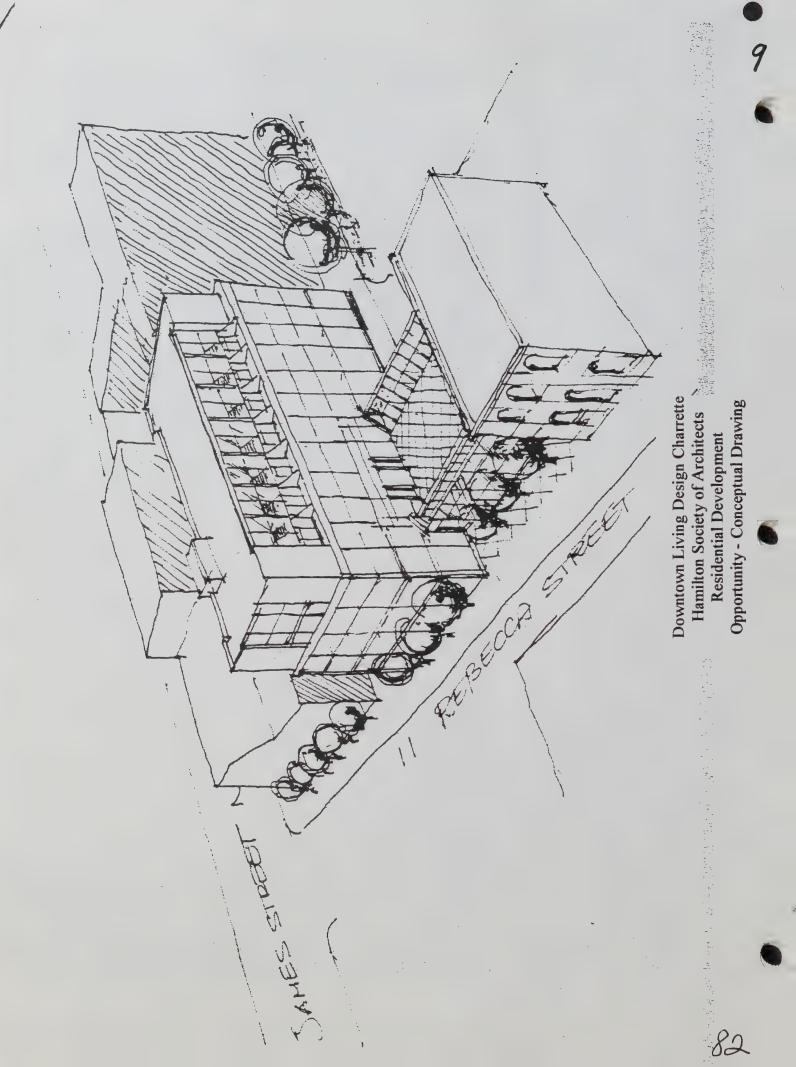
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379 Queen Street South, Suite 200
Kitchener, Ontario NZG 1W6
Tel: (519) 745-9455 Fax: (519) 745-7647
e-mail: kitchener@pelnitlatives.on.ca

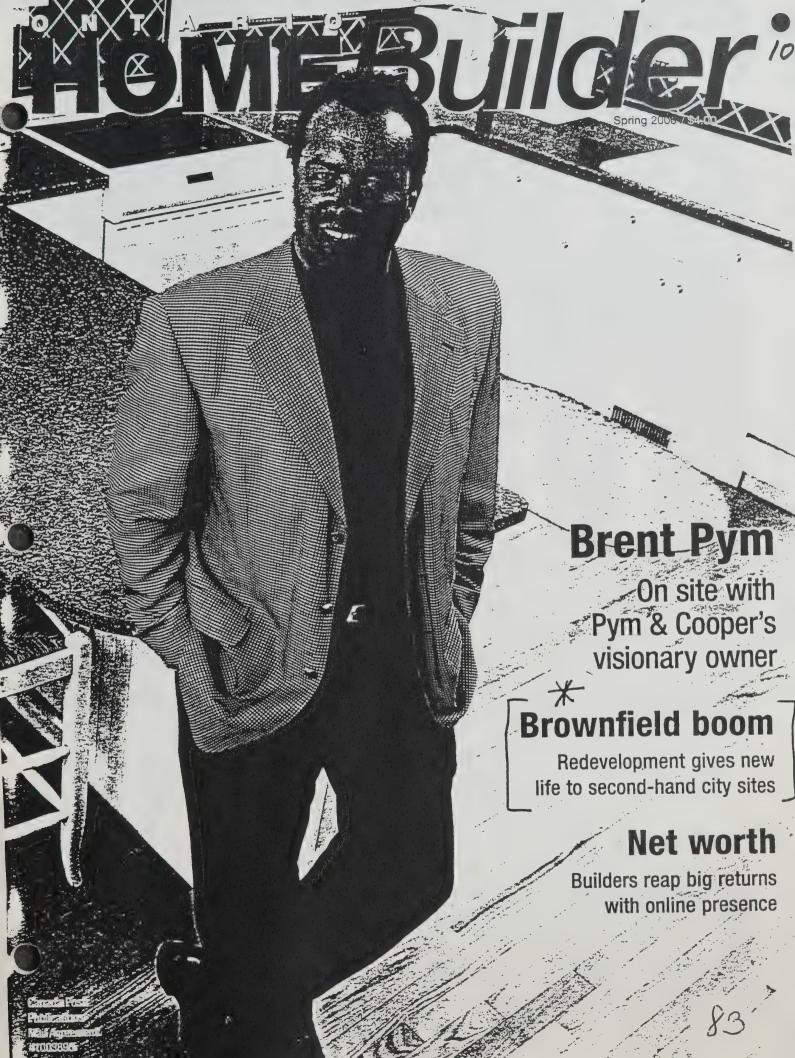
HAMILTON
69 John Street South
Hamilton, Ontario L8N 2B9
Tel: (905) 546-1010 Fax: (905) 546-1011

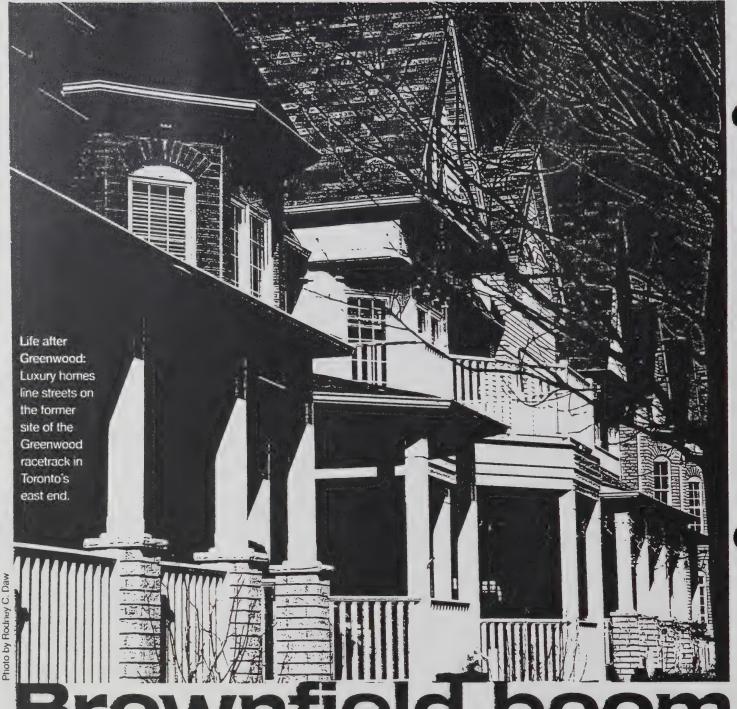
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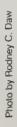






New life is springing from second-hand sites all over the province by Paul Brent

t's no secret that there is a building boom going on in Ontario. One can hardly drive through the province without seeing model homes backed by construction sites, or lonely model homes promising groundbreaking in a few months. What's different from just a few years ago, is that more and more of these brownfield developments—former industrial and commercial sites reclaimed for residential use—are sprouting up in downtown areas.





Beach house: Builders work to complete a development of luxury homes in Toronto's densely populated Beach area on land that used to be a race track and parking lot.

The trend is most apparent in Toronto 1 where a combination of high taxes, economic change, and traffic has driven much industry out of the core. The result has been the appearance of prime land for residential redevelopment or, just as often, warehouses and other former industrial or commercial-use buildings converted into loft-style units. Developers capitalizing on the availability of downtown locations are attracted by a more supportive litical climate, pre-existing infrastrucare, and a population of young urbanites and empty nesters looking for something different than a split level with two garage doors in the suburbs.

"We went, with the introduction of the

automobile, into urban sprawl," says Marlene Coffey, Downtown Co-ordinator of the Hamilton Downtown Partnership. "People were almost abandoning the urban core and moving to the suburbs because they could have the home, the driveway and the picket fence in addition to close-by shopping malls." Coffey's nonprofit organization—of which she is the sole full-time employee-was created about two years ago by the city and regional governments, and local business and community groups to revive the city's urban core as "the primary business, office, cultural, family entertainment and administrative centre of the region." Key to that effort is identifying sites for residential development, redevelopment and renovation, and populating the core. Much of Hamilton's 20-year redevelopment vision has focused on experiences that U.S. cities have had with revitalizing their former hollowed-out downtowns. Based upon the city's renewal blueprint, home builders have created a series of annual construction and conversion targets. At least seven projects have been completed, including one complex, City Places, which is the first of its kind in Canada in that it resulted from a direct city initiative to stimulate residential construction in the downtown. All 37 units in the four-storey building, located beside a live theatre, rented in two months. With the success of this project, the city is looking at what could be done with an adjacent property.

Another huge investor with big plans for the city core is the Laborers' International Union Of North America (LIUNA). It purchased the former CNR train station, designed in 1931 to resemble a Corinthian temple, and intends to use the interior for a banquet hall and office space. A long-term care facility is under construction to accommodate beds awarded to LIUNA by the Ministry of Health, and the union also plans to revive the Lister Block located downtown. The 32,000-sq.-ft. classic Renaissance style building, originally constructed in 1886, has already been reincarnated once after a fire in 1923. The new structure was seven stories high and housed an L-shaped indoor shopping arcade. Municipally designated as an historical site under the Ontario Heritage Act, it now stands abandoned and boarded up.

New Horizon Homes Building Corp., a member of the Hamilton-Halton Home Builders' Association, had no trouble selling nine single-family residences they built near the city centre. New Horizon Homes has another brownfield development, Glendor Estates, in Burlington at Brant Street and Plains Road consisting of 11 single-family dwellings, which replace one home with a large property.

The Downtown Hamilton Secondary Plan Design Strategy outlines 39 targeted actions that include everything from central neighbourhood repair and expansion of entertainment districts, to construction of new parks and streetscape improvements. A couple of lofty goals include converting a downtown mall to an open-air shopping area, and redesigning the art gallery to 2 make it more inviting to locals.



In U.S. cities, such as New York, Pittsburgh and Miami, municipalities have benefitted from millions of dollars in government funds to refurbish empty portlands, establish entertainment and arts districts, and promote housing in the downtowns. Modeled on examples such as Britain's Canary Wharf portlands reclamation project of the late 1980s or Amsterdam's docklands project, the U.S. effort is part of a push to dampen urban sprawl and re-populate American downtown areas.

Luckily for Ontario towns, the flight to the suburbs has not been nearly so great, and the challenges of redeveloping city centres are, therefore, not so daunting.

In researching the requirement for a U.S.-style downtown partnership, Hamilton planners found redeveloping the core paid dividends far beyond urban aesthetics. "People sometimes say, 'Why bother? Abandon it,' "says Coffey. "We have actually looked at the numbers, and downtown Hamilton—through its commercial and business taxes—generates revenues that actually help regional development. You need to keep the downtown alive in order to sustain the economics of regional sprawl, as far as infrastructure and services go."

As is the case in many provincial centres, Hamilton's re-urbanization has been spurred by favorable demographics and a return to sane real estate prices. "Hamilton was experiencing inflated property values," Coffey says. "Our land values have decreased to a point where it is now affordable to develop. Now, we have come to a balance where the downtown core is affordable and developers can actually make residential work, and that is what it really comes down to—economics."

Coffey has found the interest in brownfield development is strongest in a dumbbell pattern of young adults and older people, generally excluding those middle-aged and with families. "There are certain people who want to have a café, or the theatre or art gallery within walking distance of their home," she says, referring to her research. "There is a cluster of younger people, the 18 to 34-year-old category, and then the empty nesters—people whose children have moved out. Those people are now looking for quality of life."

The big change over the past decade or so, developers say, is that politicians and city planners have come to terms with the reality that much of the industry that was near downtown cores is never coming back, but those sites are ideal residential areas. Politicians see services already in place, a tax base that could use the boost, and local shops and businesses ready to welcome an influx of new residents.

"There is definitely a rebirth of the city

core in the past five to 10 years," says John Amardeil, vice-president of Sales and Marketing with Toronto-based developer, Tribute Homes. "People are more excited about living in the city. It seems like crime is not a big problem, it seems like the downtown is alive with people."

Tribute, a Greater Toronto Home Builders' Association member accustomed to working on mega suburban developments with 1,000 to 2,000 homes, is in the midst of two smaller projects within Toronto. One is a 500-home development on the former site of the Greenwood racetrack in the city's east end area known as the Beach, and a similar-sized project at the former Canada Packers plant at St. Clair Avenue and Keele Street in the west end.

"A major polluter to the whole neighbourhood and the whole environment has been replaced with families living there," says Amardeil, who noted Tribute quickly gained the support of the west-end community and local politicians for development at the former meat-packing plant site.

While support for these types of projects is there, he said, brownfield developments do take more homework and planning. "It's definitely a bigger issue to develop land in the city. Not necessarily just because you have to remediate the site. The process, the cost of building and developing—everything is more involved."

Sraphic courtesy of Hamilton Housing Company Limite



Lofty retreats: Photograph and computer concept of proposed brownfield development in Fergus shows how century-old sites can be transformed into contemporary lofts.

To win approval for its Beach development, Tribute had to hold a series of public meetings to deal with community concerns, and a vocal, if small, opposition to the project. Much of the worry surrounded two issues: the disturbance of the "pollution" in soil that generations of horses had cred, and a lack of greenery. After much discussion with the neighbourhood, the developer agreed to include a 25-acre park adjacent to the homes, even though there is abundant parkland along the lakeshore that's a mere five-minute walk away. "You always get people who would rather it be a park or a forest, but I think, by and large, the [Beach] residents are absolutely thrilled to get residential down there rather than horses and a horse track," Amardeil says. "Any time any piece of land gets developed, there will be people against it."

To succeed on the urban redevelopment front, Tribute said builders need to have the patience to spend years steering a project through bureaucratic and community approval processes. Developers also need strong architectural teams in the cases of refurbishments, and even in instances of construction where an effort should be made to blend new buildings into the character of existing communities.

The Ontario government, eager to spur wnfield development, last year began work on a primer on the subject for municipalities. The work is being based upon previous brownfield building done across Canada, as well as in the United States and Europe. In the form of a one-day seminar, the province's Planning and Environmental Services Branch will walk municipalities through its "brownfield showcase" package. The seminar includes information on liability, details on process and financing, as well as development case studies. To date, the provincial government has tallied seven Ontario-specific case studies, including Toronto's Gooderham and Worts project, and more modest developments in places like Cornwall, Cobourg, and Dundas. Most of the re-developments are conversions from industrial use to residential, although one on the list details the conversion of a former factory into a casino.

"The real trick is to simultaneously deal with liability concerns, process complexities and financing so they all work together," savs Lynne Peterson, manager, Planning Policy, Ministry of Municipal Affairs and Housing. "It's very much a 'how to'—here are ideas that have been used and worked in Ontario's legislative framework." That old real estate agent cliché of location, location, location is driving municipalities' interest in brownfield development, Peterson savs. "[Brownfield development sites] are often in really prime locations. More and more, both municipalities and developers are looking at them and saving 'Gee, let's take a second look. Isn't there some way to deal with these properties because they would be really great redeveloped."

Citing Mississauga's current conversion of the former St. Laurence Starch plant site into a luxury townhouse/condominium project, Peterson said brownfields are an obvious "win-win" for local governments. "From a municipal point of view, it helps clean up properties that are no longer needed for their previous uses. It helps [municipalities] take advantage of existing infrastructure of all sorts. It adds to the tax base, it helps revitalize the community by adding population and economic development spinoff, and certainly it provides an alternative to additional greenfield development."

The province is still working on its brownfield showcase and expects to have it ready for presentations later this year.

Of course, developers are not sitting still and waiting for the province to prompt municipal interest in urban redevelopment.

Toronto-based developer Vista Homes is in the final approval process for a fouracre brownfield project in Fergus, which serves as one of the blueprints for redevelopment in a smaller centre. Pending draft approval, Vista intends to convert a series of 150-year-old buildings that made up an old barley mill and grain processing mills into loft apartments flanked by new townhomes. The site, derelict for years, is just a quarter-mile from the town's centre. "These brownfield developments do take longer," says Murray Koebel, president and owner of Vista Homes and past president of the Ontario Home Builders' Association. "Because they are existing buildings, everybody wants a say as to what you are doing with them."

Besides dealing with the community and local politicians, Vista spent 540,000 to \$50,000 surveying the project before any design work began. "It's easier to design the building from scratch," says Koebel. "Sure you can take anything out, it is just a question of how much new construction you want to do to replace what you just bashed out. These projects definitely do take longer. And they take more upfront effort and planning to analyze what is there."

Tribute, which succeeded in getting the communities behind its Beach and Canada Packers developments, believes the tough slogging Vista is going through is worth it. "It's definitely a bigger issue to develop land in the city," says Tribute's Amardeil. "And so it a should be because you're not out in the greenfield, you're trying to patch something into an existing fabric. We like that because it's a little more detailed, it's a little more architecturally driven."

ENTERFISE

 STEVE McNEILL/BUSINESS DESK 526-3245 THE HAMILTON SPECTATOR . TUESDAY, DECEMBER 1, 1998

Marlene Coffey has taken on the task of rejuvenating Hamilton's downtown core.

John Rennison. The Spectator

Marlene Coffey has taken on the task of rejuvenating Hamilton's downtown core

John Rennison, The Spectator

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on downtown

Co-ordinator aims to spur revival of Hamilton core

By JON WELLS The Spectator

It is friendly, early morning clapping, the kind that says, "we like you but." But what?

Marlene Coffey smiles a lot.

"But do you realize the mess you have gotten yourself into?"

non-profit organization set up by the Hamilton Downtown Partnership, a

city and region to develop the core "as the primary business, office, cultural, family entertainment and administra-

Business people filled the dining room yesterday in the Chamber of Commerce hall overlooking Hamilton Harbour, applauding the woman assigned to if not mission impossible, perhaps mission improbable.

you," someone muttered during the "You have one hell of a task ahead of

ry person charged with orchestrating the long awaited, much discussed and

She is one of 21 members on the partnership board, but Coffey is the prima-

tive centre of the region."

studied to death revival of the core. business card exchange after breakfast. The downtown's new face smiled.

The project already has critics. One local scribe labelled the partnership an "elitist group of somebodies" seeking to "hijack our downtown." lown co-ordinator, hired as part of the She started Oct. 5 as the new down-

cism but isn't deterred. She responded to the elitist charge in a letter to The involved. (Call her at 546-0003 if you're Spectator, challenging everyone to get Coffey hears the warnings and cyni interested.)

"It doesn't scare me at all," she said yesterday. "I see that as a challenge, not as something that's impossible. This is a great opportunity and I think

people should step up and take part rather than point fingers from the out Coffey's optimism springs from several sources.

One, her youth. She wears her hair up today and has brown-rimmed glasses and a dark business suit but still looks young for a civic leader. At 31 years old, she is.

And there is her résumé. Coffey has a master's degree from the University of Waterloo's economic development program, the only one in Canada.

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fired earlier

COFFEY continued: B2

claiming they

co-founders.

three weeks ago, Loblaw upped the ante and insisted on an answer by the end of the day for the deal to go through.

European bonds rose for a faird day yesteruay, as failing stock mainers boosted and amount income securities. The Bloomberg European 500 stock index dropped 2.3 per cent.

Raiph Orlowski, Reuters

Speaker: for next y

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Hamilton

COFFEK 'Right person at the right time'

Continued from B1

Coffey has professional experience as a small business consultant in Toronto and in economic development management with Niagara Region. She most recently worked in economic development with the Town of Learnington where she is sorely missed, town administrator Bill Marck said.

Perhaps most importantly, Coffey doesn't look at Hamilton through parochial eyes.

Although a Canadian citizen, her father's bank career took him to Switzerland, where she was born. She moved to Toronto at seven and has travelled to more than 20 countries as an adult.

She puts Hamilton's issues in context. The first step to renewing the core is understanding that its problems are neither unique nor irreparable.
"The effect of the automobile, resi-

dential development, power centres in the suburbs, that's impacted downtown areas everywhere," she said.

"Downtowns have to learn to draw

on their strengths and niche markets eout there, and market themselves on ethat level. We will never be what we awere 50 years ago."

She had better care about the down-town. It's in her backyard.

Coffey and her husband, Peter, a Burlington firefighter, live in the lower city east end, where they can walk their black lab and pick up groceries.

"I love cities ... I see a busker on the street and think "That's great." It provides the fabric of the downtown. I love looking at different people and feeling the life and energy downtown." The narrhership needs compone who."

The partnership needs someone who "isn't tainted with the downtown," said Rob Wills, part owner of South Side Men's Shop.

"We need new blood with new ideas or at least someone who can corral opinions on the core and run with the best of them."

The project's focus is creating economic opportunities downtown, something that will give property develop-

ers a reason to build (lower realty taxes), people a reason to live there (safety and vibrancy) and investors a reason to spend (positive returns).

These factors will create a better core, city and region, Coffey said.

"I was impressed with her when we met," said Ed Fothergill, a local planning consultant and business owner.

"The last thing the downtown needs is too many more planners. It needs people who actually do things."

The partnership is modelled on revival efforts in aging U.S. cities that suffered deteriorating downtowns long before Canadian cities.

But revival won't come cheap and Coffey stressed the importance of private-sector financing in an era of scant government funding. She said key local corporate partners, such as Stelco and Dofasco, have pledged support.

Her board will announce plans next week for several specific downtown projects and Coffey will then start a finance campaign.

John Dolbec, Chamber of Commerce executive director, said previous efforts to rebuild the core "have been too loose. People were well intentioned but not focused enough. Her task is daunting but Marlene can pick out common threads from divergent points of view. She's the right person at the right time."

gor, CEO of

Dynamic 1

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That right time includes reported plans to build an entertainment complex in the core, harbour improvements that are well under way and recent consultations with American planning expert Gianni Longo.

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Coffey is no planning guru sweeping in with grandiose plans for arenas and monoralis. She wants to pull together community ideas that will meet the partnership's goals of improved economic development, public safety, transportation, culture and recreation. But rest assured Coffey will put her

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mark on the project.
Flash back to two years ago. Coffey's clock radio glows four-something in the morning. She is Leamington's economic development officer. Councillors had hired a high-falutin.artist.tal design a new town logo.

And now, hours before sun up, Coffey sits up in bed. She has an idea. She stumbles to her desk, grabs a pencil and doodles a sun rising over water. The design is simple yet effective.

A newspaper holds a logo contest and includes the designer's idea and Coffey's among others. Coffey's wins by popular vote and council adopts it.

"I just woke up with this thought," she said. "It took, like, 10 minutes. I do that sometimes.

"A job like this, it's not nine to five. I'm always on the job. I love when I do."

LL ...

 DEBORAH READ /dread@hamiltonspectator.com WEDNESDAY, JUNE 16, 1999

PECTATOR

Morrow takes up cudgels for beleaguered downtown lax situati utrageous

By MARK McNEIL The Spectator

sponse to the closing of the Mighty Q billiards hall, at

> Tamilton Mayor Bob Morrow has complained to Premier Mike Harris about the "outrageous tax situaion" facing businesses in downtown Hamilton that contributed to the recent closing of a prominent billiards

times too much in property tax," Mor-"This is a very, very, serious matter. Our downtown is being destroyed beple are paying as much as three to four cause of the taxes and the fact that peorow wrote in the letter sent yesterday.

"Something has to be done and the city cannot do it without provincial action."

powers to create a lower tax zone downtown. He wrote the letter in re-Morrow is pressing the province for

area and that is not going to happen without some subtives. We need to would be the most beneficial to enstantial tax incenfind out what kind tax breaks

and

Main

The owner of the business vehemently protested

Catharine streets.

ment in downtown Hamilton." courage

Skarica

invest-

There have been improvements to

he downtown because of public investments in a new courthouse and improvements to the Hunter Street train station, he says. "But we need private investment money in there. Something has to be done. For anyone walking downtown, the problems are pretty ob-

Morrow es for months behigh property tax-

with Wentworth-Burlington Tory MPP Toni Skarica to try to come up with a list of tax incentive proposals to try to clude tax holidays or exemptions as revive the downtown. Ideas could in-Today Morrow is scheduled to meet gave up and closed the doors. fore she finally

Skarica says, "I think you have to get private investment into the downtown well as the tax zone idea.

tatives of all levels of government as Skarica plans to meet with represenwell as business leaders over the next few weeks to come up with a series of proposals to present to the provincial cabinet.

opposition to so-called bonusing. The But the proposals could run into problems with Harris government's nicipality can go in offering incentives province severely limits how far a mufor new companies.

Kim Finlay, the chairman of the ship, says the trick is "to take these cre-Marlene Coffey, downtown co-ordina tor to the Hamilton Downtown Partner ative ideas and make them allowable."

provement Area, agrees tax incentives TAXES continued: D12 are needed.

downtown Hamilton Business

Mayor wants a break

"We're not asking anything special. The problem is the downtown is being assessed at too high a rate. When you come up with ridiculous tax rates, businesses go to other places." seen a \$36 million per year increase in costs to the Continued from DIO

pled the viability of the business.

лиәшдѕәл

es, combined with \$60,192 per year in rent, crip-

billed \$32,763 per year in property taxes. The company's owner, Jacquie Gilbert, says the high tax-

In the case of the Mighty Q, the pool hall was

efforts to come up with tax incentives for local in-A spokesperson for Harris could not be reached for comment yesterday about Morrow's letter or Ae criticized provincial downloading that has on the backs of other property owners. zone proposal but believes it should not be done Christopherson says downtowns across the province need help. He agrees with Morrow's tax Hamilton West New Democrat MPP Dave

SPECIAL REPORT

A4

Major developments viewed as saviour of downtowns

the downtown will help revive an ailing core, once described by the mayor as the ingers are crossed in Brantford that an impending influx of nearly 1,000 jobs to "worst in Canada."

The blocks of aging and empty storefronts on Colborne Street are a stark reminder of how far downtowns can sink. But Brantford is only one of many southern Ontario communities grappling with a fundamental upheaval

urbs. The cores are left struggling, with various cialty destinations where customer service is Strip malls, then regional malls and now big box power centres have bled retail from the city centre, and a mobile society has moved to the subdegrees of success, to reinvent themselves as speWhy even care? McMaster University geography professor John Eyles lists both psychological and economic reasons.

"I think we're loath to let (downtowns) go. They used to be the centre for government, business shopping. I still think we have it on our mind that it's an important place," he said.

ble amount of infrastructure tied up in down-In economic terms, he said, "there is an incredi-

"Downtowns will never be what they were 50 The urge to preserve both has found expression 💃 Canadian market.

in major projects, major investments and major handwringing.

ing less successful than in the past. The whole of "There's nothing strange about downtowns beurban life is about change, growth, decay, Some things work. Some don't. Consider the change," Eyles said.

the variety," said Marlene Coffey, co-ordinator for

lower city.

They're for the people who like the mixed uses, the Downtown Hamilton Partnership, a publicprivate venture to revitalize much of Hamilton's Downtowns, growing out of their awkward adolescence as they come to terms with the loss of

cialty places, and they're not for everybody.

fices. Perennial vacancies — at Market Square in Brantford, Jackson Square and Eaton Centre in ear. Downtown mall owners are learning you 1980s phenomenon of the downtown mall, an at-Hamilton, Village Square and Upper Canada Catharines - have turned the old saying on its tempt to join the success of the suburban edi-Place in Burlington, and Corbloc in St. can't beat 'em but you can't join 'em either.

which it has little control. Geography is one. east-west with Lake Ontario. Burlington's utilitarian downtown runs north from the water. Hamilton's centre isn't near water at all. What's cancies, unfriendly public buildings and retailers Each downtown also must face factors over Oakville's core, popular for its ambience, runs more, it has more than its fair share of office vadivided by broad streets and parking lots.

for the ease of pedestrians, a core's historic uses Other immutable factors include compactness and the general over-commercialization of the

Major building projects are also pursued as a catalyst for growth. years ago. I believe downtowns are becoming spe-

St. Catharines is considering a \$6.6-million plan to unearth an old Welland Canal beside its core. The goal is to lure new visitors with waterfront recreation and sports facilities.

Brantford is counting on jobs and traffic from a charity casino, a new call centre and a university campus to kickstart its revitalization. Develop ment of the Grand River, so far an untapped resource, may be in the future.

two largest are a mega-entertainment complex tions, has dozens of initiatives under way. The Hamilton, a city whose size defies simple solu and the site selection for a federal office complex. evolving with various specialties: Entertain-

ment, dining, offices, services, unique boutiques

and hard-to-find goods. Many are drawn by rela-

tively lower costs or the magnetic effect from sim-

llar firms already drawing customers.

Certain things must fall into place to make the

George Borovilos, the economic development and tourism director for St. Catharines, is among

cores work.

those who believe that "you have to have residen-

tial density."

mass merchandise and national chains, are

The Downtown Hamilton Partnership is start ing with the basics — a plan to boost the number of downtown residents. The hope is for people to spend money and take an active interest in where they live. Coffey said the group specifically wants to promote loft conversions in old industrial buildings and new row houses on some of the city's many parking lots.

Burlington's challenge is introducing the core to the thousands of new residents who have moved west from Toronto.

dered by such factors as parking, taxes, planning

policies and safety issues. Another measure of success is the state of refurbishment of core fa-

enterprises. This, in turn, is supported or hin-This attracts and breathes life into commercial

cades, usually buildings on the tired side of the

Only Oakville, a success story that has escaped major upheaval, has no major initiative planned

Core numbers tell quite different stories for area communities

HAMILTON

(Based on the area centred at King and James streets included in the downtown Hamilton Business Improvement Area.)

Vacancy rate: Office 22.7 per cent and BIA street level 5 per cent

Number of core businesses: 255

Size of area: 3 blocks by 4 blocks

Parking spaces: N/A

City population: 323,000

Business mix: Professional, financial — 60 per cent; Retail, service, hospitality — 40 per cent

Cost of main street frontage: \$11 to \$14 a square

One-way streets: Yes

Synopsis: Downtown Hamilton is waiting to find its place in a city that seems to have moved on without it. Office vacancies are a problem. Downtown mails are cavernous. And crowds at night are hard to find.

But it seems the core is starting to follow the well-worn path of smaller downtowns by carving niche markets. The city centre at King and James streets is seeing the arrival of upscale, independent operations — clothers and cafés, for example — targeting select clientele.

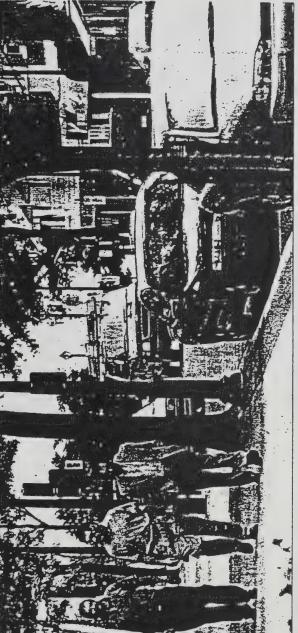
Farther affeld, Hess Village — Hamilton's patio district — and the antique district on Locke Street show that uccess breeds company. Antique stores on Locke have grown to a dozen from only three five years ago.

Contributing factors: Hamilton is frustrated by its size. It falls between small and large cities. It's too big to rely on a single niche but too small to carry the array of entertainment, cultural and recreational facilities people demand.

High taxes are a burden. And its east-west orientation is not seen as friendly by pedestrians, who prefer compactness. The fate of geography has also put it several kilometres from the water's edge.

Future: Downtown is littered with falled attempts at rejuvenation. That isn't stopping the city and others from trying.

The latest plan, by the Hamilton Downtown Partnership, seeks to bring new life to the city



Photos by Gary Yokoyama, The Sp The lower end of Brant Street in Burlington has evolved into a dining area packed with restaurants, but many of the more traditional retail aspects of a city core have disappeared at the same time.

students in search of action after dark. Apartments above stores are filling up.

Apartments above stores are filling up.

Future: The southern approach to downtown to drivers along Westchester Avenue. It offers a unflattering rear view of St. Paul Street.

uniquening real work of St. Taul Street.

But in eyesore there is opportunity. The valley the separates the two streets actually covers a portion of an old Welland Canal. St. Catharin council has agreed to study a multimilion-dolphan from the local merchant association to a four the waterway as a tourist draw. The Includes a stadium and other public venues.

Quotes: "We're on the verge of something goo

orientation is not seen as friendly by pedestrians, who prefer compactness. The late of geography has also put it several kilometres from the water's

Future: Downtown Is littered with falled attempts at rejuvenation. That isn't stopping the city and others from trying.

Partnership, seeks to bring new life to the city centre and beyond. The partnership, a public private venture, is focusing on residential, cultural, entertainment and economic development for the area bounded by Cannon, Hunter, Queen and The latest plan, by the Hamilton Downtown Victoria streets.

commercial rejuvenation are also pinned on two mega-projects — the centralization in the downtown of federal services along with some 600 employees, and an urban entertainment The first step is to increase residents. Hopes for complex.

Quotes: "Once you have people living there you have a sense of community, of ownership. And these people bring life to the core. They spend their money there. So almost by default it takes care of the (commercial) Issue and puts people on the street at night time."

— Marlene Coffey, co-ordinator for the Hamilton Downtown Partnership, on Initiatives to add to the 26,000 people already living in the partnership's planning area.

BRANTFORD

Vacancy rate: Retail 20-25 per cent. Number of core businesses: 190

Size of area: 5 blocks by 6 blocks

City population: 82,000

Parking spaces: 1,660

Business mix: Mostly services

Cost of main street frontage: \$3 to \$5 per square

One-way streets: Yes

Synopsis: No tumbleweed blows down Colborne Street, but the key downtown artery still looks like Main Street in a ghost town. Emply storefronts and run-down buildings stretch for blocks. The most common sign: For Sale.

exemplifies the idea that retail is a lost sector. Market Square hasn't recovered from the loss of the Eaton's store. The bottom floor is curtained off while upstairs has been turned over to a bill collection agency and an alternative school. Dalhousie Street, the other downtown anchor, is pockmarked with vacancies. The downtown mall

Contributing factors: Unemployment soared and spending dollars withered with the closure of two farm equipment manufacturers earlier this decade. Downtown shoppers were caught in the gravitational pull of Lynden Park Mall.

Future: What do a casino, a call centre and a campus have in common? They re the three pillars of hope for Brantford's core.

centre but never occupied, is being renovated as a charity casino. A new call centre is bringing up to 500 Jobs to the mail's former Eaton's. Wilfrid Laurier University is opening a satellite campus in The ICOMM building, built as a telecommunications the historic former library with the expectation of 400 students in three years.

Quotes: "I have survived the worst drought and I'm Peter Callitsis, owner of Dempsters Furriers on Dalhousie Street for 22 years. still here. I'm looking for better things ahead."

We see a complete turnaround slowly starting to



Brantford is pinning its hopes on three Cs — a casino, a call centre and a campus — as the catalysts for changing blocks of boarded up storefronts into a vital downtown.

happen. I don't think downtown is ready for It yet. It's going to happen to them, to us.

— Cheryl Parker, chair of Brantford Downtown
Business Improvement Association and a downtown insurance broker.

Vacancy rate: Retail and office 15 per cent Number of core businesses: 350

Size of area: 6 blocks by 4 blocks City population: 135,000

Parking spaces: 947 (including 17 handicapped) Business mix: Professional services, retail, restaurants

Cost of main street frontage: \$10 to \$15 per

One-way streets: No

downtown. Forty restaurants, from fast food pizza to fine dining, are on and around lower Brant Street. The proliferation has earned the core a reputation as a dining destination. Hair salons, too, are plentiful. But the biggest sector remains professional services — lawyers, doctors, accountants, insurers and financial consultants, Synopsis: Want to eat? Not sure where? Head as well as civil servants.

Contributing factors: Burlington Mall and Mapleview Shopping Centre bookend the downtown. Fairvlew Street, one of the busiest retail stretches in the Centre. Hard retail times visited in the late 1980s province, is a few hundred metres north. Capping the consumer choice is a big box retail development on Brant Street, north of the Queen Elizabeth Way, appropriately called The Power and early 1990s. Finding a niche was a matter of survival.

Future: A new downtown project, called Waterfront East, could begin in the fall to the east of Spencer looking for a location for a gallery to house his work. One possible site is near the Burlington Art Smith Park. The \$60 million development could include a hotel, performing arts centre, offices Mildlife artist Robert Bateman and the city are and stores.

Building facades, led by upscale furniture retailer Elizabeth Interiors, are slowly being refurbished. downtown area.

Centre, on the lakeshore just outside the

Quotes: "Downtowns are not forgotten spaces. They are directional. The focus is again customer service, something the mall can't or doesn't offer, Sarah McPherson, general manager Burlington and a real confidence in and of itself. It's a destination point. It's not going to appeal to the masses.

believe the cream rises to the top. If we get people through the door they will come back." — Jane Michael, an owner of Sonzi, a 65-seat restaurant on Brant which opened in November 1997. It definitely is a saturated market. But I truly — Sarah Mc Downtown.

ST. CATHARINES

Vacancy rate: Commercial 10 per cent and office 22 per cent

Size of area: 9 blocks by 4 blocks Number of core businesses: 500 City population: 130,000

Parking spaces: 1,500

Cost of main street frontage: \$10 per square foot Business milk: Balanced office retail restaurant One-way streets: Yes

tower, keep downtown busy during the day. But the Synopsis: Office workers, including several hundred in the recently opened Ministry of Transportation nightlife is new on St. Paul Street.

Younger crowds fill bars and restaurants such as Millenium, The Merchant Ale House and Patrick Sheeban's that stretch along the winding, kilometre-long downtown artery. The number of people and places to go has become a cycle unto itself. With it has come thousands of dollars of

But, as the pendulum swings toward entertainment it is leaving behind a once strong retail segment. relatively lower cost of locating in the core. And vacancies, once a scattering, are much scarcer. Service organizations are also discovering the investment on refurbishment.

And core success fades, along with the quality of buildings, as one moves east on St. Paul. Contributing factors: New, younger, downtown residents are driving the surge of entertainment facilities. Brock University opened a residence in an old King Street hotel, bringing hundreds of

Only about one third of the fashion stores remain

council has agreed to study a multimillion do plan from the local merchant association to unearth the waterway as a tourist draw. The separates the two streets actually covers a portion of an old Welland Canal. St. Catharir But in eyesore there is opportunity. The valley includes a stadium and other public venyes. unflattering rear view of St. Paul Street,

- Rob Herzog, third generation owner of He clothing store on St. Paul Street.

Quotes: "We're on the verge of something got have an opportunity in this canal project."

"St. Catharines is in a growing period. It's tryin decide what best fits. We're in the middle of growth. We've got some life here."

— George Borovilos, St. Catharines director economic development and tourism.

OAKVILLE

Vacancy rate: Less than 1 per cent Number of core businesses: 360

Business mix: Half retail; professional service Parking spaces: 2,800, including two lots City population: 125,000

Cost of main street frontage: \$25 to \$30 per financial, real estate square foot

One-way streets: Yes (feeders only)

Synopals: It's a prize among southern Ontario downtowns, with unique boutiques and restaurants and enough financial operations to London. Pedestrian traffic runs as high as 700 people an hour on Saturdays. Just as important, make it a major centre between Toronto and one in 20 is a first-time visitor,

Popularity, however, has brought high rents and more cars than parking spots.

planning are the twin turbos of Oakville's succes A compact core runs parallel to Lake Ontario, Two Contributing factors: Good fortune and good

bridges funnel vehicles over Sixteen Mile Creek downtown or just north. The care is surrounded I affluent condominiums and homes, and the storefronts and a stroll generally unbroken by And when drivers do park, they find modern closest mall is several kilometres away.

The result is variety, access and an ambience that invites European comparisons. parking lots or open spaces.

Future: No major Initiatives are planned. But don't take that as complacency. The merchant association will fight to protect its turf.

It launched an Ontario Municipal Board objection

It was only withdrawn in May after a required marke study pointed to only a slightly negative impact or last year over the expansion of Oakville Place ma to the north.

Merchants are still waiting to see what stores clothing and durable goods. actually move in.

Quotes: "Our downtown is important to the people of Oakville. In real estate, for example, we drive people through the downtown. We say, 'This is what Oakville is all about.' We don't drive them around a mall parking lot.

'It's the heart of our town. It's a gathering place for residents. It's a walkable destination. It has an ambience that can't be found in many communities in Ontario."

company and chairman of the Downtown Oakville Business Improvement Area. - Peter Tulloch, part owner of a real estate

APPENDIX "D"

FIRST YEAR IN REVIEW

As attached.



The First Year in Review - October 1998 through to December 1999 Hamilton Downtown Partnership

In 1998, the City of Hamilton and the Region or Hamilton-Wentworth committed to the creation and funding of Commitment:

the Hamilton Downtown Partnership for three years with a possible two year extension. The Hamilton Downtown Partnership

was created in June 1998 and began operating independently of the Municipal structure in October 1998.

Mission:

downtown. Through a process of building alliances and outcome based activities, the group will lead the revitalization The Hamilton Downtown Partnership will be one voice that will lead the implementation of our community's vision for

The Plan:

strategy identified below is a component of the 20 year revitalization plan and has been developed by the community through Through a community process, the "revitalization plan" has been developed and supported by the community. Each

prioritized 12 of the 39 so as to maximize and concentrate the impact of the revitalization effort in the beginning year(s). their single vision, seven goals and 39 implementation strategies. The Hamilton Downtown Partnership has

Resources:

Support for Downtown Revitalization has been demonstrated by:

City and Regional Council

300 People who participated and volunteered in the development of Downtown's Vision, Goals and Strategies

People who have volunteered their time and suggestions in addition to the above

The Hamilton Downtown Partnership's efforts have been implemented by:

Staff Member

Board Members (volunteer)

Committee Members (volunteer)

\$150,000 Seed Money:

Private Sector (49%); Federal Government (4%) City (23.5%); Region (23.5%) \$170,000 \$320,000 Matching Contributions: Total Resources

Status:

The Hamilton Downtown Partnership has recently completed the first year of implementation and reports the following progress based on the first 14 months of strategy implementation:

Strategy (by priority)	Implementation	Status
1. Economic Development		
1-1 Public Relations – Economic Strategy	Design Team – Secondary Plan – Economic Study Presentations to over 100 people/groups/events Internal Municipal Coordination Member of 7 Local Committees Member of 4 Professional Organizations	Complete Active Active Active
1-1 Create Redevelopment of Under-Utilized Properties	Establishing Contacts (owners/financiers/developers) Sponsored Downtown Living Design Charrette - HSA	Active Complete
1-1 Encourage Redevel. of Targeted Under-Utilized Prop.	Design Team – Secondary Plan – Design Strategy Completed Inventory of Vacant/Under-U Properties Established Ranking and Priority of Vacant/Under-U Prop. Contacting Property Owners / Developers Community Profile and Investment Prospectus Working with Province – Taxes and Municipal Act Advisory – Secondary Plan - Transportation Study	Complete Complete Complete Active Complete Active
1-1 Develop an Entertainment Strategy	See Section 2	Active
1-1 Consider Public Lots for Housing Redevel.	Proposal - Options for Homes – August 11, 1999 King William Park - City's 2000 Capital Budget Sponsored Downtown Living Design Charrette - HSA	Active Proposed Complete
Continued below		

Page 2 of 4

Hamilton Downtown Partnership

Strategy (by priority)	Implementation	Status
2. Culture and Recreation		
2-1 Develop Year Round Programs	Made in Hamilton – Industrial Heritage Trail - Secured 2 Private Sector Sponsors	Active Complete
2-2 Downtown Harbour Connection	Workshop – Harbour Connections - BARC Streetscape Improvements	Complete Active
2-3 Support Existing Facilities	Inventory Facilities and Events Farmers Market – Business Plan	Done Active
2-4 Market Facilities/Activities/Services	Committee with 14 Community Members Research/Developing Strategy - "Entertainment District"	Active Active
2-5 Loan Investment Fund	Possibly leverage through "Entertainment District"	Active
3. Housing 3-1 Assess and Develop Key Vacant Buildings 3-2 Encourage Residential Development/Redevel.	Inventory – Opportunities / Contacts / Assessment Value Prioritized Areas – Political Support Consortium – Researched – Contacting Owners / Develop. Committee with 15 Community Members Sponsored & Org. Downtown Living Design Charrette (HAS) - Secured 3 Developers, 2 Bankers, 2 Business/Community Contacting Owners / Developers	Complete Complete Active Active Complete Active Active
Continued below		

First Year in Review

Strategy (by priority)	Implementation	Status
Other Strategies Support / Foundation		
- Built Environment		
Appoint Downtown Coordinator	Commenced October 5, 1998	Complete
Amend Property Standards By-Law	Administered under Planning & Development, City Hall	Active
Expand Grant Programs	Possibly leveraged through "Entertainment District"	Active
Establish Tax Incentive Program	Working with the Province – Taxes & Municipal Act	Active
Create Economic Development / Marketing Plan	Committee with 5 Community Members Downtown: A Market Place for Ideas Report Year One Business Plan Communication Framework & Implementation Strategy Logo Newsletter Series Brochure Speakers Series Community Profile & Investment Prospectus	Active Complete Complete Active
		1



CITY OF HAMILTON REGION OF HAMILTON-WENTWORTH

- INFORMATION -

Copy sent to members City and Regional Council,

Sout out May 24/00

May 29, 2000

allan L. Lans

DATE:

2000 May 29

REPORT TO:

Chairman and Members

Finance & Administration Committee

Chairman and Members

Finance & Administrative Services Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Finance Department Staff Relocations (FIN00066)

SUSTAINABLE DEVELOPMENT IMPLICATIONS:

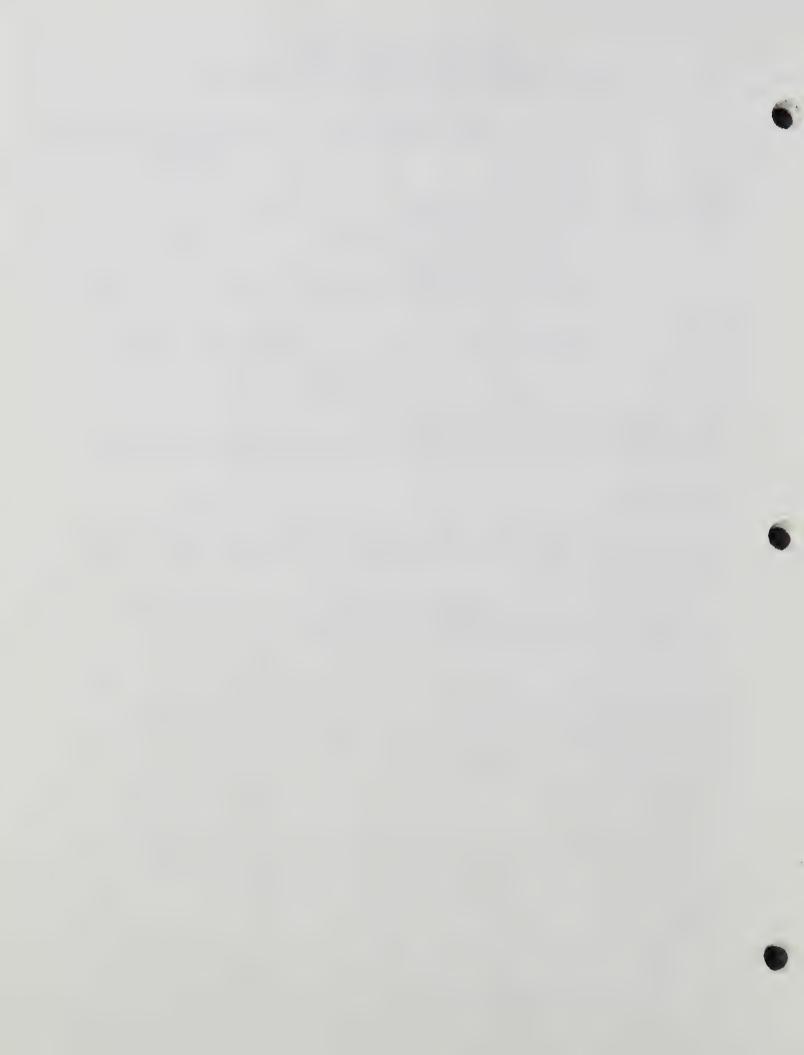
(Vision 2020, adopted by Regional Council as their vision for the future of Hamilton-Wentworth, embodies the concept of a sustainable community which is an equal balance of the economy, the environment, and social/health factors in all regional decision-making)

BACKGROUND:

As part of the overall office space reorganization being undertaken by the City/Region, a number of Finance sections have been relocated effective May 29, 2000. Notable relocations are as follows:

Section	Previously Located At:	Now Located At:
Accounting and Purchasing	3 rd Floor, Robert Thomson	3 rd Floor, West Side
(R. Male, Director)	Building, 110 King St. W.	Former Court House,
		50 Main St. E.
Accounting	3 rd Floor, Robert Thomson	1 st Floor, East Side
(B. McMullen, Supervisor)	Building	Former Court House,
Payroll and Pensions	3 rd Floor, Robert Thomson	1 st Floor, East Side
(B. Howe, Supervisor)	Building	Former Court House,
Accounts Payable	1 st Floor, City Hall	3 rd Floor, West Side
(D. Trevisani, Supervisor)		Former Court House
Purchasing	4 th Floor, City Hall	3 rd Floor, West Side
(D. Trevisani, Supervisor)		Former Court House
Fin. Systems Support	3 rd Floor, Robert Thomson	3 rd Floor, East Side
(Sr. Analyst - J. Hartwell)	Building	Former Court House
Investments	3 rd Floor, Robert Thomson	1 st Floor
(R. Luton, Chief Investment	Building	City Hall
Officer)		

All key staff contacts and phone numbers remain unchanged despite the relocations.



- RECOMMENDATION -

DATE:

2000 May 2

R. Desnoyers

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

James P. Bruzzese

General Manager, Corporate Services

SUBJECT:

Underground Parking Garage – Lighting Retrofit

(FAC00002)

RECOMMENDATION:

(a) That staff of the Facilities Management Department be authorized to proceed with the retrofit of the lighting system within the Underground Parking Garage in an amount not to exceed \$175,000; and,

- (b) That the retrofit project be funded from the Enterprise Fund Account and repaid over a period not to exceed five (5) years from the operating savings realized from the reduced energy consumption; and,
- (c) That this matter be referred to the Transition Board for approval.

() () 1

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The gross capital cost of the project has been estimated at \$175,000 and the net savings realized from the energy efficiencies projected to be approximately \$42,000 per year. The simple payback is calculated as being 4.1 years.

In addition to the annual energy savings, a significant reduction in "maintainable" items will result in savings in maintenance costs estimated at approximately \$27,000 per year¹. These costs have not been included in the calculation.

BACKGROUND:

This report requires Transition Board approval, as this is not included in the approved 2000-2010 Capital Budget.

(FAC00002)

The Facilities Management Department, assisted by Harris & Associates Lighting Design, conducted an audit of the lighting system currently in use within the Underground Parking Garage (located beneath Hamilton Place & Convention Centre) to determine the viability of retrofitting the system to a more efficient technology.

The audit determined that the existing lighting system was comprised mostly of standard two lamp fluorescent fixtures that operated 24 hours per day, 7 days per week. Security was noted as the issue requiring the constant operation of the system. Generally, lighting levels were found to be adequate for this type of installation. However, in order to provide this adequate source of lighting, 1,555 luminaries operating at approximately 40% efficiency and consuming 153 kilowatts of energy is required. The operating cost of the existing system is calculated to be approximately \$87,000 per year.

Alternatively, the proposed lighting system for the retrofit will utilize 655 luminaries operating at 75% efficiency resulting in an energy load of 80 kilowatts. The operating cost for the proposed system is calculated to be approximately \$45,000 per year. Furthermore, the actual lighting levels will be distributed more evenly and improve overall.

It is anticipated that maintenance costs will be reduced as a result of decreasing the number of maintainable items. Current practice sees the maintenance to the existing system completed as and when required as identified by a daily inspection routine. Industry practice indicates that a scheduled routine of maintenance and "group" relamping can result in additional savings and will subsequently provide a more uniform level of performance of the entire lighting system throughout its normal operating life.

Finally, the annual reduction in energy (640,000-kilowatt hours) assists the City in achieving its CO2 reduction goals thereby improving the local environment. The energy reduced will contribute to the City's environmental initiatives by reducing CO2 emissions by approximately 159 tons of CO2 annually. This represents a 52% reduction in CO2 emissions as compared to the existing condition.

The attached spreadsheet (Appendix A) depicts the financial and energy consumption analysis for this proposed project.

RD/

1. Industry practice indicates that it costs approximately \$3 per fixture per year to maintain. This amount is for labour and materials

Attach.

c.c. Tony Tollis, Director of Budgets, Finance Department
Marty Hazel, Manager of Community Traffic and Parking Services
Ted Arnold, Co-ordinator of Parking Services, Traffic Department
Gord Lepitre, Project Co-ordinator, Facilities Management Department
R. C. Roszell, Corporate Counsel, Legal Services
Attention: E. Holt

FACILITIES MANAGEMENT DEPARTMENT RENEWABLE ENERGY MANAGEMENT PROGRAM - PROJECT PROPOSAL UNDERGROUND PARKING GARAGE - LIGHTING RETROFIT

	Number of Luminaries	Maintainable Items	Energy Consumption (kW)	Operating Hours	Annual Energy (kWh)	Annual ¹ Operating Costs
Existing	1,555	6,140	153	8,760	1,340,280	\$87,000
Proposed	d655	1,965	80	8,760	700,800	\$45,000
Savings	900	4,175	73	0	639,480	\$42,000
TOTAL CAPITAL REQUIRED FOR THE RETROFIT						-\$175,000
SIMPLE CALCULATED PAYBACK FOR RETROFIT						4.1 YEARS

¹ The annual operating cost was calculated using an average unit cost of \$0.07/kwhr

Additional note: the annual maintenance cost for the new system will be reduced by approximately \$27,000. This amount represents mostly labour by an existing labour force that is not expected to be reduced. Therefore, the above calculation has not included these savings.



- RECOMMENDATION -

DATE: 2000 May 24

REPORT TO: Chairman and Members

Finance and Administration Committee

FROM: James P. Bruzzese

General Manager, Corporate Services

SUBJECT: Sale of Alleyway between Glenfern Ave.

and Amelia Street, Parts 7, 9 and Part of Part 6,

Plan 62R-14134 CS00022

RECOMMENDATION:

- That an Offer to Purchase (Highway Closure) duly executed by The Wright-Williams Realty Co. Limited on May 14, 1999 and scheduled to close on June 29, 2000, for a portion of the alleyway between Glenfern Ave. and Amelia Street being Parts 7, 9 and the easterly half of Part 6, Plan 62R-14134, be approved and completed as the requirements in the Municipal Act pursuant to the City's Real Property Sales Procedural By-Law No. 95-049 have been fulfilled by the City, and By-Law 99-080, to stop-up, close and sell said alleyway was passed on June 29, 1999 and registered in the Land Registry Office as instrument LT560115 on July 8, 1999, and funds derived from the sale of \$2.00 be credited to Account Centre 47702-100035 (Reserve for Property Purchases Sales); and
- (b) That the Mayor and Municipal Clerk be authorized and directed to execute the necessary documents; and,
- (c) That in accordance with Real Property Sales Procedural By-Law 95-049,
 - (i) satisfactory notice has been given to the public of the intended sale by Notices that were published in the Spectator for four (4) consecutive weeks pursuant to Section 300 of the Municipal Act (the highway sale provisions);
 - (ii) property sales/dispositions of Highways (Alleyways) are exempt from the requirement of an appraisal of fair market value.
 - (iii) The Municipal Clerk be authorized and directed to execute and issue a Certificate of Compliance in the form prescribed by Section 193 of the Municipal Act.

Jim Bruzzese

SUBJECT:

Sale of Alleyway between Glenfern Ave.

and Amelia Street, Parts 7, 9 and Part of Part 6,

Plan 62R-14134 CS00022

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

In accordance with the Guidelines, this Report does not require Transition Board approval.

BACKGROUND:

Effective January 1, 1995 the <u>Municipal Act</u> was amended by the Planning and Municipal Statute Law Amendment Act requiring municipalities to enact a by-law to establish procedures for the sale of real property owned by a municipality.

On February 14, 1995 City Council adopted Item 8 of the 5th Report of the Finance and Administration Committee and enacted the Real Property Sales Procedural By-law No. 95-049. Section 3(a) of this By-law requires that all City owned real property intended to be sold be surplus to municipal requirements and if so, Council shall by by-law or resolution, declare the property to be surplus.

City Council at its meeting on December 10, 1996 approved the alleyway closure by adopting item 1 of the 16th Report of the Transportation and Environment Committee. Thereafter, City Council at its meeting of June 29, 1999, by the adoption of Item 1 of Report 6-99 of the Transportation and Environment Committee, directed that a by-law be prepared, enacted and registered to stop-up, close and sell the alleyway between Glenfern Avenue and Amelia Street. By-Law 99-080, to stop-up, close and sell the subject alleyway to the abutting owners was then prepared and registered in the Land Registry Office on July 8, 1999 as instrument LT560115.

In this instance the owner of the property at 116 Amelia Street exercised their right to purchase the portion of the alleyway abutting their property. The alleyway is subject to two (2) easements in favour of the Region for an existing sanitary sewer and Bell Canada for an existing service in the alleyway.

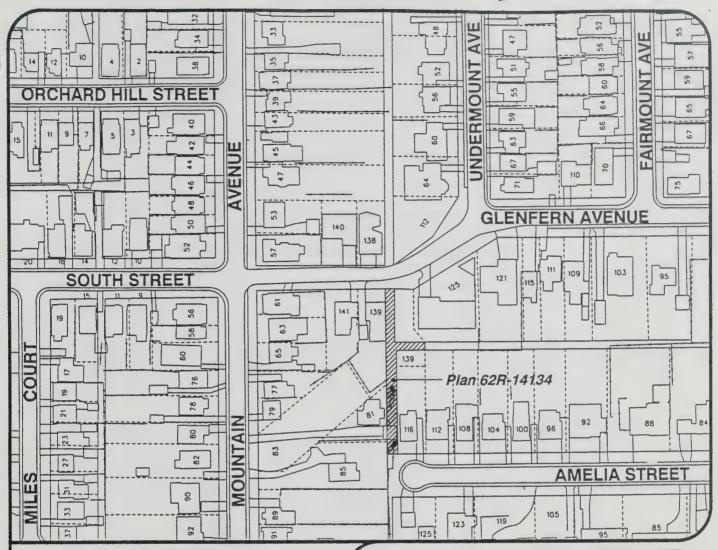
In accordance with the City's Real Property Sales Procedural By-Law No. 95-049 the subject alleyway was declared surplus by City Council on March 9, 1999.

KN/dg

c.c. Alderman M. Kiss, Alderman, Ward 1
Alderman M. Caplan, Alderman, Ward 8
R. C. Roszell, Corporate Counsel, Legal Services Section
Attention: H. Vastis

G. McGuire, Manager of Surveys, Roads Division

R. Male, Finance



LOCATION PLAN

FOR PROPOSED CLOSURE OF CITY ALLEYWAY

REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH REGIONAL TRANSPORTATION DEPARTMENT

LEGEND

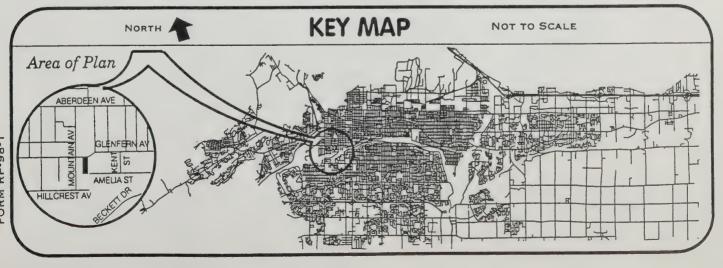
AREA OF PROPOSED CLOSURE
OF CITY ALLEYWAY

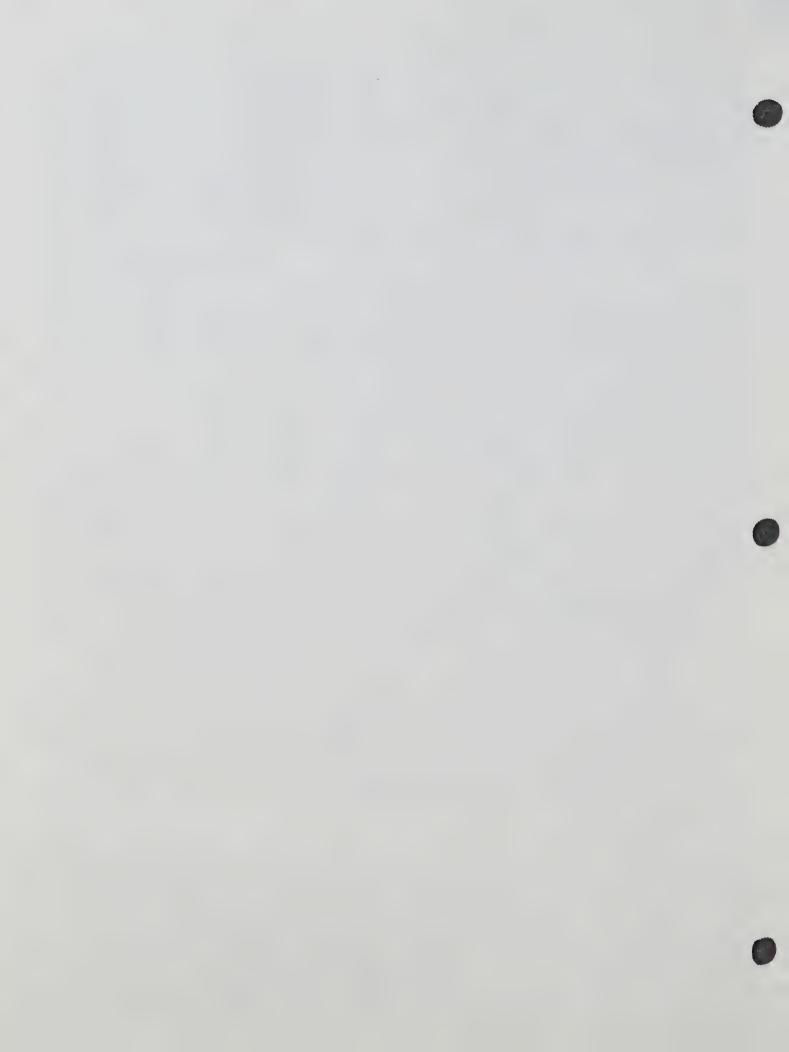
NORTH SCALE REFERENCE FILE NO.

Not to Scale 00000

DATE

June 2, 1999





- RECOMMENDATION -

DATE: 2000 May 26

REPORT TO: Chairman & Members

Finance & Administration Committee

FROM: James P. Bruzzese

General Manager, Corporate Services

SUBJECT: Declaration of Surplus Lands – Hamilton Beach

- CS00024

RECOMMENDATION:

a) That the following properties be declared surplus to the requirements of the City of Hamilton in accordance with the Real Property Sales Procedural By-Law No. 95-049; and,

Item No.	Municipal #	Street Name	Approximate Size In Feet
1.	1057	Beach Blvd.	56.5 x 126
2.	1052	Beach Blvd.	72 x 160
3.	1038	Beach Blvd.	60 x 134
4.	1026	Beach Blvd.	177 x 130
5.	991	Beach Blvd.	103 x 137
6.	990	Beach Blvd.	108 x 140
7.	964-978	Beach Blvd.	246 x irregular
8.	951	Beach Blvd.	54 x 146
9.	930-940	Beach Blvd.	121 x irregular
10.	920	Beach Blvd.	172 x 193
11.	883	Beach Blvd.	53 x 96
12.	856 (860 – 950)	Beach Blvd.	183 x 195
13.	1	Fifth Avenue	38 x 97
14.	4	Fifth Avenue	43 x 98
15.	789	Beach Blvd.	31 x 147
16.	320	Beach Blvd.	49 x 142
17.	3	Locarno Drive	105 x 139
18.	12	Locarno Drive	42 x 80
19.	776	Beach Blvd.	30 x 184
20.	73	Beach Blvd.	32 x 42
21.	163	Beach Blvd.	25 x 102
22.	165	Beach Blvd.	25 x 102
23.	287	Beach Blvd.	28 x 238
24.	3	Wark Avenue	22 x 78
25.	4	Wark Avenue	33 x 70

18.

SUBJECT: Declaration of Surplus Lands – Hamilton Beach - CS00024

Itam Na	Municipal #	Ctroot Name	Annuavimento Sino in Fact
Item No.	Municipal # 4	Street Name Lakeside Avenue	Approximate Size in Feet
26.			32 x 94
27.	8	Lakeside Avenue	33 x 94
28.		Lakeside Avenue	32 x 94
29.	493	Beach Blvd.	25 x 94
30.	3	Dexter Avenue	70 x 67
31.	5	Dexter Avenue	33 x 67
32.	5	Wickham Avenue	40 x 84.3
33.	5	Knapmans Drive	50 x 86
34.	7	Knapmans Drive	50 x 82
35.	2	Windermere Avenue	38.5 x 62.4
36.	6	Windermere Avenue	39.5 x 64
37.	15	Windermere Avenue	79 x 75
38.	858 (rear)	Beach Blvd.	Irregular
39.	860 (rear)	Beach Blvd.	Irregular
40.	854 (rear)	Beach Blvd.	Irregular
41.	852 (rear)	Beach Blvd.	Irregular
42.	850 (rear)	Beach Blvd.	Irregular
43.	843 (rear)	Beach Blvd.	Irregular
44.	845 (rear)	Beach Blvd.	Irregular
45.	841 (rear)	Beach Blvd.	Irregular
46.	826 (rear)	Beach Blvd.	Irregular
47.	5 (rear)	Locarno Avenue	Irregular
48.	1044 (rear)	Beach Blvd.	Irregular
49.	1145	Beach Blvd.	166 x 116
50.	1111	Beach Blvd.	49.5 x 118
51.	717	Beach Blvd.	30 x 184
52.	536	Beach Blvd.	35 x 120
53.	328	Beach Blvd.	126 x 329
54.	258	Beach Blvd.	105 x 259
55.	526	Beach Blvd.	40 x 355
56.	512	Beach Blvd.	70 x 140
57.	496	Beach Blvd.	100 x 250
58.	486	Beach Blvd.	50 x 190
59.	456	Beach Blvd.	114 x 374
60.	417	Beach Blvd.	103 x 213
61.	422	Beach Blvd.	102 x 382.7
62	358	Beach Blvd.	50 x 334
63.	483	Beach Blvd.	25 x 114
64.	312	Beach Blvd.	100 x 279
65.	984	Beach Blvd.	60 x 193
66.	809	Beach Blvd.	49 x 142
67.	640	Beach Blvd.	50 x 100
68.	377	Beach Blvd.	94 x 92

b) That Real Estate, Legal Services Section be authorized and directed to sell the properties in accordance with the Real Property Sales Procedural By-law 95-049.

Jim Bruzzese // Geneval Manager, Corporate Services SUBJECT:

Declaration of Surplus Lands - Hamilton Beach

- CS00024

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

In accordance with the Guidelines, this Report does not require Transition Board approval.

BACKGROUND:

By-law 95-049 requires all City owned lands not exempt by Ontario Regulation 815/94 be declared surplus prior to any sale.

Effective January 1, 1995 the Municipal Act was amended by the Planning and Municipal Statute Law Amendment Act requiring municipalities to enact a by-law to establish procedures for the sale of real property owned by a municipality.

On February 14, 1995 City Council adopted Item 8 of the 5th Report of the Finance and Administration Committee and enacted the Real Property Sales Procedural By-law No. 95-049. Section 5(a) of this by-law declares that the "Real Property of the City shall not be sold unless it is surplus to the requirements of the City".

On December 11, 1997 City Council adopted Item 2 on the 1st Report of the Committee of the Whole approving the acquisition of 159 properties composing 10.32 hectares (25.49 acres) from the Hamilton Regional Conservation Authority along with an additional 3.9 hectares (9.6 acres) of MTO lands in order to implement the Hamilton Beach Neighbourhood Plan. This transfer was completed on March 30/99. The only property that was not part of this transfer but is being declared surplus is #68 – 320 Beach Blvd.

All of the properties listed have been circulated to all departments with all indicating no declared municipal interest in the properties with the exception of properties 65, 66, 67 & 68 which are to be transferred to the Region at fair market value as they presently house Regional Pumping Stations.

Properties 1 through 18 are presently being surveyed in order to create single family residential building lots that will be sold by Public Tender. Given the large number of properties that are involved in this disposal project the most effective way to sell the lands is through the public tender process (with a reserve for the sale of each lot being established at fair market value in keeping with the City's Real Property Sales Procedural By-law 95-049) thereby eliminating the possibility of an unmanageable number of multiple offer situations.

It is anticipated that the tender on these lots will be provided to the public within two weeks of the declaration of the properties as surplus and will have a 4-6 week exposure period with public notice of the tenders being placed in the "At Your Service" section of the Hamilton Spectator and telephone contact made with those individuals who have previously expressed an interest in these lots.

As with any project where a number of lots are placed up for sale a certain number of lots are more attractive than others. Subsequently, all the lots that are attempted to be sold by public tender may not sell due to the reserve bid not being obtained. These lots will then be listed for sale at the fair market value with Real Estate Brokers that are presently utilized by the City. This will allow for a longer exposure time to the open market and assist the City in realizing a better return for these lots.

SUBJECT:

Declaration of Surplus Lands - Hamilton Beach

- CS00024

Properties 19 through 37 are somewhat irregular from the standard residential lot due mostly to their depth and the possibility of them being sold as viable building lots is presently being determined through the preparation of surveys and the identification as to whether they are or are not lots of record. Should these properties be deemed to be unsaleable as building lots they will be disposed of to the abutting owners as will properties 38 through 48 which are all irregular shaped rear remnant parcels.

Those properties listed as 49 through 64 are lands not designated for single family development and upon the completion of surveys will be sold at fair market value on the open market (not by public tender) for individual development or for assembly with abutting lands for development purposes.

c.c. Mayor Robert Morrow

Alderman F. Eisenberger, Ward 5

Alderman C. Collins, Ward 5

R. Roszell, Corporate Counsel Legal Services

Attention: H. Vastis

R. Chrystian, Public Works & Traffic

K. McCullough, Roads Division

G. McGuire, Roads Division

J. Huxley-Evans, Community Planning Dept.

- RECOMMENDATION -

DATE:

2000 May 23

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

Allan C. Ross

General Manager of Finance

SUBJECT:

Funding of Conference Attendance - Committee of Adjustment

(FIN0062)

RECOMMENDATION:

That the cost for attendance by Committee of Adjustment citizen members at the Year 2000 Committee of Adjustment Conference be charged to the Unclassified Account (COHAM 211115).

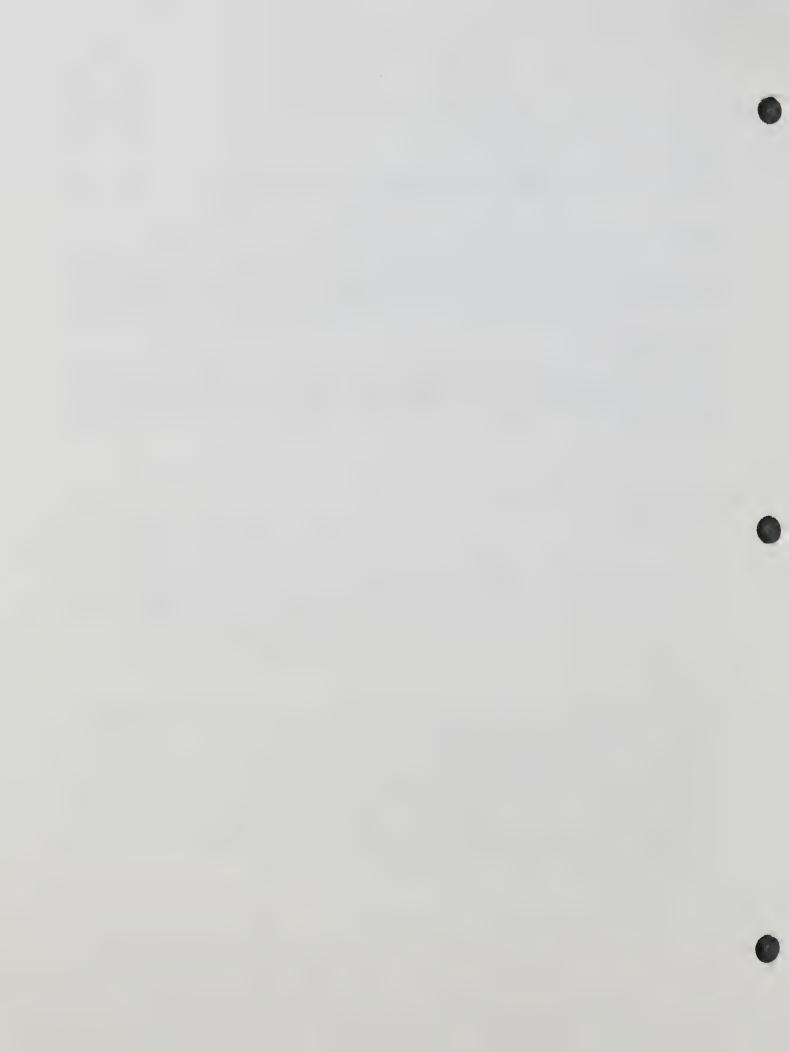
ALLAN C. ROSS

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Total cost for conference attendance by four citizen members is estimated to be \$4,500.

BACKGROUND:

On April 11, 2000 City Council approved Item 5 of Planning and Development Committee Report 08-00 authorizing the attendance of 5 Committee of Adjustment members at the Year 2000 Committee of Adjustment Conference to be held in Huntsville, Ontario. The cost for aldermen to attend the conference was approved to be funded from the Alderman's Travel Account (COHAM 56325-300120). This report is dealing with the funding source for the committee members who are not aldermen. Finance staff have been advised that funding is not available within the relevant departmental accounts (Community Planning & Development) to finance the costs of the attendance by committee members who are not aldermen.



- RECOMMENDATION -



DATE:

5 May 2000

REPORT TO:

Chairman and Members of the

Finance and Administration Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Funding Source for Canadian Open Wheelchair Tennis

Championships - Rosedale Tennis Club, June 21-25, 2000

(FIN00060)

RECOMMENDATION:

That one time funding of \$9,000 be allocated from the Hosting of Conferences with Municipal Subject Content Reserve (COHAM104030) to the Ontario Wheelchair Sports Association to assist with the costs of hosting the Canadian Open Wheelchair Tennis Championships being held June 21-25, 2000 in Hamilton and surrounding area.

Allan C. Ross

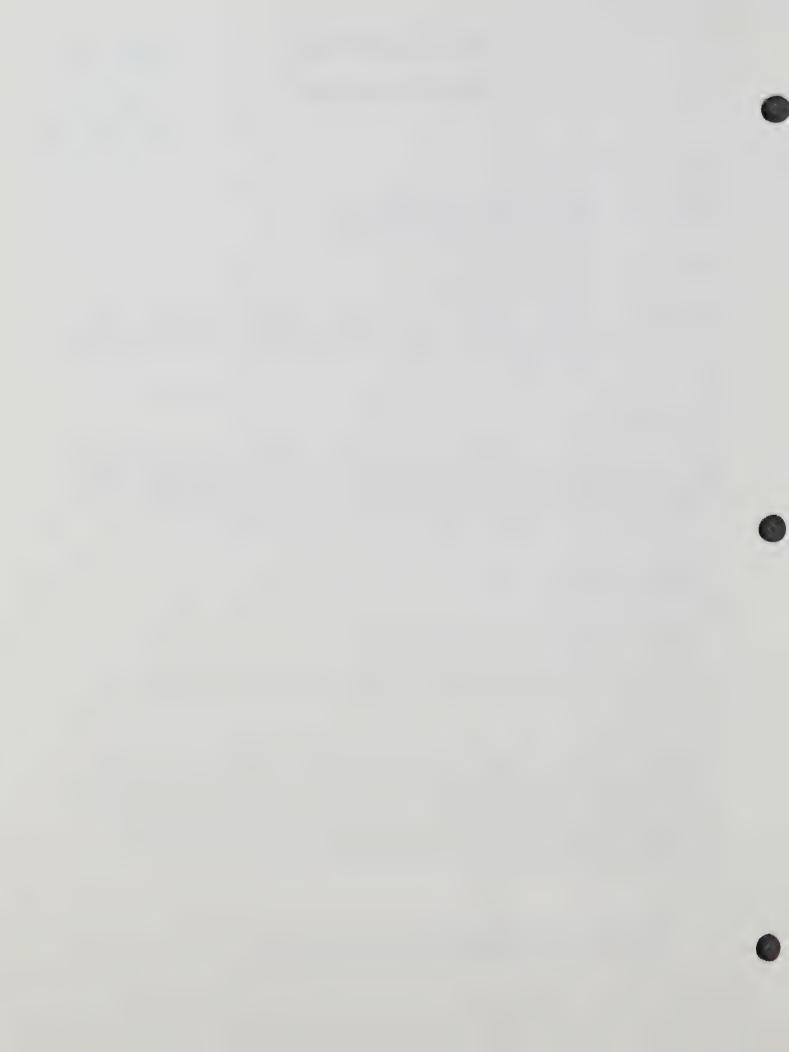
FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

There are sufficient funds within the identified account for this one-time expenditure.

BACKGROUND:

City Council at its meeting March 14, 2000 adopted Section 10 of Report 05-00 of the Parks and Recreation Committee approving a grant in the amount of \$9,000 for the hosting of the Canadian Open Wheelchair Tennis Championships (Ref. CSC00030, Item 13). These championships are being held June 21-25, 2000 in Hamilton and surrounding area. Finance and Administrative Services Committee has been requested to recommend a method of financing for this grant as this is a conference with municipal content.

c.c. Ross Fair, General Manager, Community Services Division Charlene Touzel, Legislative Assistant, Clerk's Department



- RECOMMENDATION -

DATE:

2000 April 25

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

Kevin C. Christenson

Acting Municipal Clerk

SUBJECT:

Policy respecting use of Cell Phones in meetings

RECOMMENDATION:

a) That the Corporate Policy Manual be amended to include the following restriction respecting the use of cell phones and pagers during all Council and Standing Committee meetings:

"In order to maintain the focus of Council and Committee meetings, all cellular telephones and pagers are to be switched to a non-audible function during these meetings."

b) That this restriction appear on all future Council and Standing Committee Agendas and be appropriately displayed at the entrance of the Council Chambers and Committee meeting rooms.

Kevin C. Christenson Acting Municipal Clerk

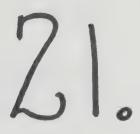
FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A

BACKGROUND:

At the Finance and Administration Committee meeting held on April 18, 2000 the Acting Municipal Clerk was directed to report back on a proposed policy that would ban the use of cell phones in the Council Chambers.

Currently, there is nothing noted in either the Corporate Policy Manual or alternatively, in our Procedural By-laws for either the City of Hamilton or the Regional Municipality of Hamilton-Wentworth respecting the use of cell phones during meetings.



SUBJECT: Policy respecting use of Cell Phones in meetings Page 2

Attached as Appendix "A" is a sample agenda page communicating a disclaimer requesting the switching to a non-audible function of all pagers and cell phones during Committee and Council meetings.

Council may wish to have the noted restriction reflected in the Corporate Policy Manual rather than approving any formal amendment to the Procedural By-law.

Municipal Clerk's will ensure that the disclaimer is duly noted on all future Committee/Council Agendas and that signs are appropriately displayed at entrances to the Chambers and meeting rooms.





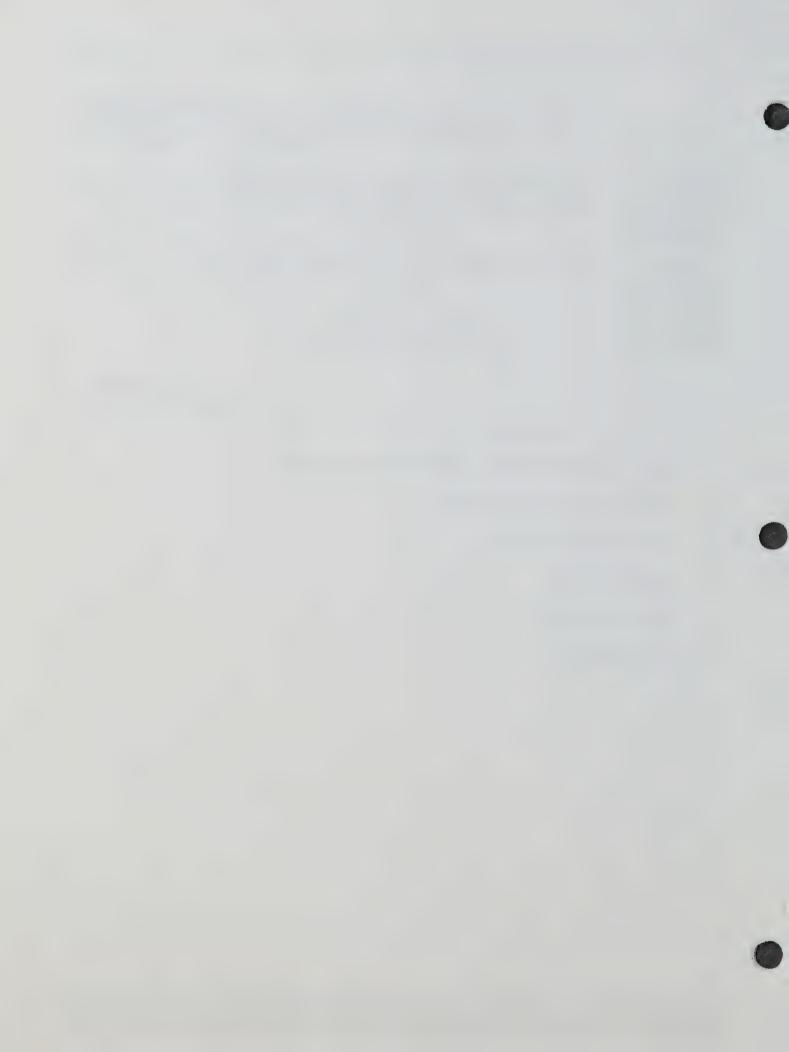
REGION OF HAMILTON-WENTWORTH Community Services and Public Health Committee

> Tuesday, May 9, 2000 1:30 p.m. Room 110, 1st Floor Hamilton City Hall 71 Main Street West, Hamilton

> > Mary Gallagher Legislative Assistant

CALL TO ORDER (Mayor T. McMeekin in the Chair)

- 1. DECLARATIONS OF INTEREST
- 2. ADOPTION OF MINUTES
- 3. DELEGATIONS
- 4. OTHER BUSINESS
- 5. ADJOURNMENT





MUNICIPAL

AGENDA

Urban/Municipal Librarian Hamilton Public Library

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

(available online at www.city.hamilton.on.ca/rccnet) (available online at www.city.hamilton.on.ca/hccnet)

Tuesday, June 20, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

> Susan K. Reeder Legislative Assistant

Please Note: All Cellular Telephones and Pagers are to be switched to a non-audible function during Council and Committee meetings.

CALL TO ORDER

1. DECLARATIONS OF INTEREST

AGENDA - REGION - 9:30 O'CLOCK A.M.

- 2. Requested Information Report General Manager, Finance Veterans' Clubhouses and Legion Halls Property Tax Rebates (FIN00075)
- 3. General Manager, Finance Financing of Montgomery Creek Stormwater Management Project under The Municipal Act (FIN00076)
- 4. Information Items
 - 4.1 Information Report A. Leitch, T.O.E., After-hours Dispatch Service (ENV00024)
- 5. OTHER BUSINESS

AGENDA - JOINT MEETING SESSION

6. OTHER BUSINESS



7. ADJOURNMENT OF REGIONAL BUSINESS

AGENDA - CITY

- 8. Presentation Fire Chief to the present and past Chairmen of the City Finance and Administration Committee (no copy)
- 9. General Manager, Finance Tax Applications processed under Section 443, Subsection (5) of The Municipal Act, Chapter 45, Statutes of Ontario, 1990 (FIN00065)
- 10. General Manager, Finance Authorization to enter into Extension Agreements on specific properties for the payment of realty tax arrears (FIN00074)
- 11. Information items
 - 11.1 Information Report General Manager, Community Services Division Purchase of Engine Exhaust Extraction Equipment Adjustment to Value of Purchase Order to include provision for PST (CSC00095)
- 12. In Camera Agenda
 - 12.1 Personnel matter
- 13. OTHER BUSINESS
- 14. ADJOURNMENT



REGION OF HAMILTON-WENTWORTH

- INFORMATION -

DATE:

2000 June 12

REPORT TO:

Chairman and Members

Finance & Administrative Services Committee

FROM:

Allan C. Ross

General Manager of Finance

SUBJECT:

Veterans' Clubhouses and Legion Halls -

Property Tax Rebates (FIN00075)

SUSTAINABLE DEVELOPMENT IMPLICATIONS:

n/a

BACKGROUND:

Regional Finance and Administrative Services Committee at its meeting of April 4, 2000 referred this matter to staff to review and report back.

In recent correspondence The Royal Canadian Legion, Mount Hamilton Branch 163 is requesting a 100% exemption for municipal, regional and educational taxes. Upon review there is nothing within the existing policy that would allow for such an exemption. This would require change to the existing Regional tax policy.

The City of Toronto adopted policy changes in October 1999 allowing for tax rebates of 100% for Veterans' Clubs and set out the required criteria to be met as follows:

- Property tax rebates under this program are limited to those properties occupied and used as a memorial home, clubhouse or athletic grounds by persons who served in the armed forces of Her Majesty or Her majesty's allies in any war as set out in Appendix 1;
- All clubhouses and legion halls receiving a property tax rebate must provide annually to the Chief Financial Officer and Treasurer a copy of their audited financial statements, as well as other information regarding their organization (including number of members) and operations (including community activities). This information must be received by September 1st each year;
- Property tax rebates will only be provided for the portion of the property actually used as a clubhouse;



- Veterans' clubhouses and legion halls that occupy their premises pursuant to a lease will be required to provide a copy of their lease agreement and/or a statement from their landlord confirming the amount of property taxes payable by them through the terms of their lease agreement. Property tax rebates for leased premises will be paid to the organization subject to receipt of this information. Rebates for leased premises will be paid to the veterans' clubhouses and legion halls on the first due date following the issuing of the final tax bill for the year
- Property taxes for owned premises will be rebated through the direct adjustment of taxes on the property tax account;
- The Finance Department will provide each organization an annual statement of the property taxes rebated for the year, including the amount of taxes rebated for school purposes; and
- Tax rebates apply to current taxes only and not tax arrears. Any clubhouse or legion hall with outstanding taxes from 1998 or prior years must enter into payment arrangements with the Finance Department, Revenue Services Division, with a view to bringing taxes current as guickly as possible.

The City of Toronto wanted to insure that tax relief be provided for 1998 based on the status quo to those clubhouses and legion halls that were provided tax relief prior to amalgamation. Section 442.1 of the *Municipal Act* provides for tax rebates for charities and similar organizations. Since Toronto opted for the 2.5 percent cap, they were not required to have a mandatory rebate program and have not instituted a rebate program for charitable and similar organizations for the duration of the capping period.

Prior to the implementation of this program by the City of Toronto, these groups historically received 100% tax relief. Taxes for municipal purposes were exempted and the education portion was given to the groups in the form of a grant from the municipality. Subsequently, it now costs less for Toronto to have this program since education taxes are recoverable from the Province under the provisions of Section 442.1 of the *Municipal Act*.

For municipalities that did not adopt the 2.5 percent cap in 1998 under the provisions of Bill 16, section 442.1(3) requires municipalities to adopt a rebate program that provides a minimum rebate of 40 percent of taxes payable by an eligible charity. The Regional Municipality of Hamilton-Wentworth has adopted this policy.

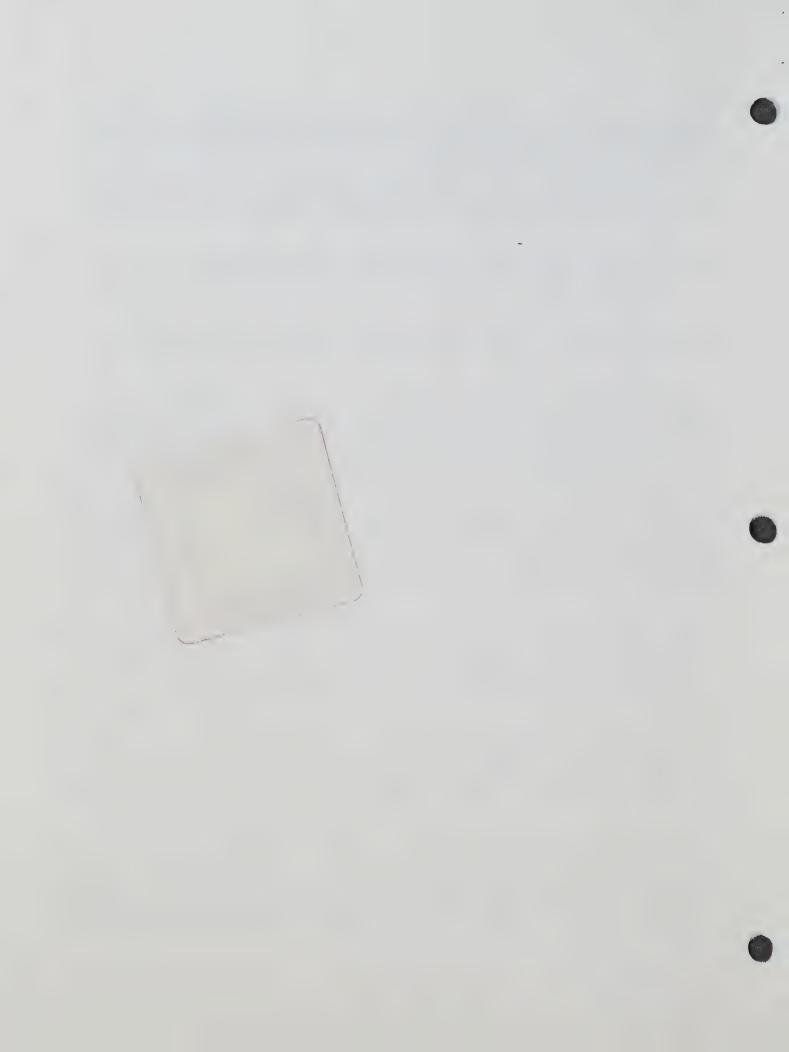
If the Region were to follow the Toronto model preliminary work indicates that it would cost approximately a total of \$170,000 and specifically to the City/Region a cost of \$134,000. An exhaustive list of qualifying properties is not readily available and accordingly a more comprehensive study would likely drive these costs higher. If a full exemption were granted to the Veterans' groups it is inevitable that other interest groups will come forward with similar requests.

The City of Hamilton and most of the municipalities in the Region allow for some relief of municipal taxes levied. In Hamilton the existing policy allows veterans groups tax exemption if they meet the following criteria:

- Tax exemptions, except for local improvements and school purposes, are based on need as determined by the Veterans Club's previous year's financial statement.
- Eligible Veterans Clubs can submit an application for tax exemption on an annual basis, for a period not exceeding ten years, and their application will be reviewed on the basis of need.
- If a tax exemption is granted, the amount granted shall be the lesser of the operating deficit (adjusted for depreciation) or the City of Hamilton portion of the taxes.

Toronto's tax rebate program did not result in increased costs to provide tax relief for these organizations. Grants that had been given to these groups to cover the education portion of the taxes are, under the new legislation and policy, covered by the Province. The City of Toronto taxpayers now carry a smaller portion of the burden than they had under the previous plan.

The Region of Hamilton-Wentworth is not in a similar position. Adopting a similar program will result in increased costs to the Region and other service clubs will come forward with similar requests. Staff is not recommending that the Toronto model is adopted in Hamilton-Wentworth.



REGION OF HAMILTON-WENTWORTH

- RECOMMENDATION -

DATE:

2000 June 6

REPORT TO:

Chairman and Members of the

Finance and Administration Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Financing of Montgomery Creek Stormwater Management Project under

The Municipal Act (FIN00076)

RECOMMENDATION:

1. That the construction and servicing costs for the Montgomery Creek Stormwater Management project (Refer report PDR00106) in the estimated amount of \$1,000,000 be recovered from the abutting owners under the Municipal Act on a full cost recovery basis.

- 2. That the construction costs for the project be front-ended from the Storm Sewer Capital Reserve (RHWEN 108010) and repaid with interest (15 year debenture borrowing rate) as the abutting owners apply for building permits.
- 3. That the City of Stoney Creek be requested to provide funds for their portion of this project and that this report be forwarded to the City of Stoney Creek for their consideration.
- 4. That the General Manager, Community Planning and Development be authorized to prepare the necessary By-laws for the project, in accordance with the requirements of the Municipal Act, in a form satisfactory to the General Manager of Finance.
- 5. As per the Regulation made under the City of Hamilton Act, 1999, the project be referred to the Transition Board for consideration since it was not included in the approved 2000 Budget for capital projects.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

This project was not included in the Year 2000 Capital Budget. Construction of this project under The Municipal Act will allow owners to defer payment until they choose to apply for a building permit. An additional benefit is that the region's share can be reduced to the proportion of regional lands abutting the project.

This project was initiated to enable the development of lands in the Mud Street, Upper Mount Albion Road area, to proceed to construction without adversely impacting downstream lands, By implementing the construction of the Montgomery Creek Stormwater Management System, the potential of litigation from the golf course property is removed.

Along with the other benefiting owners within the drainage area, the Region of Hamilton-Wentworth, as the owner of Mud Street, will ultimately share the cost of this project. At this point in time, the Region would be "front-ending" the cost of the Stormwater Management System in order to expedite its construction. The fact that this project will be constructed on private lands (Glendale golf Course) and due to the timing of the deferred benefits has limited the Region's ability to collect for the costs of this project in advance. The balance in the Storm Sewer Capital Reserve as at May 23, 2000 is \$14,882,000.

BACKGROUND:

The Region of Hamilton-Wentworth, together with the City of Hamilton and the City of Stoney Creek prepared the Montgomery Creek Stormwater Management Class Environmental Assessment Study in co-operation with the stakeholders in the drainage area. These stakeholders included the land developers, (Albion Mills Estates, Red Hill Vista, ORC lands, and two Church properties), and the Glendale Golf and Country Club. The Study, which was approved in August 1997, recommends the construction of two ponds and stream erosion protection works on the stream within the golf course property. The purpose of these works are to mitigate the stormwater impact of development of the remaining upstream lands within the watershed, and in so doing, correcting an existing erosion problem on the golf course property.

The project comprises the following components within the golf course property:

- a constructed wetland to mitigate water quality
- a "wet" pond to attenuate flows for erosion protection
- stream bank erosion protection
- naturalized buffer areas along the stream banks
- reconstruction of a number of greens and tees to accommodate the above works

City of Hamilton Council, at its meeting of January 27, 1998, approved Item (d) of the Planning and Development committee report that directed that the recommended solution in the Montgomery Creek SWM EA Study be implemented as a condition of development of the upstream lands.

At the time of passage of the approval, the land was owned by the City of Hamilton. Since that time, however, the Albion Mills Estates property has been sold to a land developer. As there is no agreement between the affected developers to share in the cost this project, and they find it onerous for any one of them to "front-end" the entire cost of the project. The developers have therefore asked that the municipality construct the works on the golf course property and recover all the applicable costs when the lands develop.

It is appropriate for the Region to take ownership of the project, as there are benefiting lands in both the abutting cities (Hamilton and Stoney Creek). This type of work is within the mandate of the Region and it is possible then to pass a single by-law for the project cost recoveries, rather than requiring one in each municipality. With the Region directing the work, which is to be constructed on a municipal easement over the golf course lands, there is less chance of confusion or conflict developing between the owners.

Municipal Act By-law:

As there are a number of property owners that benefit from the works at various levels, it is necessary to structure the By-law with a variety of recovery mechanisms. The following table shows the proposed distribution of recoveries, for illustrative purposes only.

COST RECOVERY DISTRIBUTION

PROPERTY OWNER	FLOW CONTRIBUTION TO SYSTEM	DEFERRED BENEFIT	IMMEDIATE BENEFIT	TOTALS
Albion Mills Estates	25.12%	\$ 269,747.35		\$ 269,747.35
Red Hill Vista	25.24%	\$ 271,035.95		\$ 271,035.95
ORC Lands	34.94%	\$ 375,197.95		\$ 375,197.95
Pentecostal Holding Corporation	2.51%	\$ 26,953.26		\$ 26,953.26
Classes of America	1.24%	\$ 13,315.55		\$ 13,315.55
City of Stoney Creek	2.81%	\$ 30,174.76		\$ 30,174.76
Region of Hamilton- Wentworth	8.14%	\$ 87,410.17		\$ 87,410.17
Glendale Golf and Country Club	NVA		\$ 199,165.00	\$ 199,165.00
TOTALS	100%	\$1,073,835.00	\$ 199,165.00	\$1,273,000.00

The most significant recovery will be for the deferred benefit realised by the development lands when the lands are developed. It is therefore appropriate in the By-law, to recover the amounts when the lands are developed. It is intended to do this by recovering a portion of the assessed amount (25%) as a lump sum payment through the development agreement, and the remainder to be pro-rated on the units developed and paid upon issuance of building permit for each unit.

The remaining capital cost is to be recovered as an immediate benefit and would be assessable upon completion of construction. The lands in this category are the golf course and municipal lands. Of note in this section is the acknowledgement that the golf course will contribute to its share of the project cost by providing the easement for the works, and long term routine maintenance.

Financing

The total project cost is approximately \$1,273,000.00. Of this amount, approximately \$93,000.00 is for the EA Study which has been completed, and will therefore not require financing, and approximately \$180,000.00 which will be contributed by the golf course property by providing the requisite easement and maintenance. The amount to be "front-ended" therefore would be approximately \$1,000,000.00.

Conclusion

In order to complete the implementation of this important and environmentally sensitive project, it is recommended that the Region "front-end" the capital cost and recover that cost as well as the financing costs through a Municipal Act By-law. The capital cost of this project will be borne by the land development that is benefiting from this work and by the golf course which will be providing the easement and services in kind.

Cc: Nancy Smith, Assistant Corporate Counsel

Cc: Kevin Nutley, Real Estate

REGION OF HAMILTON-WENTWORTH

- INFORMATION -

Copy sent to members Region FASC ,members Regional Council, J. Bruzzese, A. Leitch,

best cent June 2 for

June 2, 2000

DATE:

May 15, 2000

2.1.3 E. McDonagh

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

A. F. Leitch, P. Eng.

General Manager

Transportation, Operations, and Environment

SUBJECT:

After-hours Dispatch Service

(ENV00024)

A. F. Leitch, P. Eng. General Manager

Transportation, Operation, and Environment

BACKGROUND:

Effective April 30, 2000, the transition period for City of Hamilton ("City") staff to train Hamilton Hydro-Electric ("Hydro") staff in after-hours dispatch duties ended. Effective May 1, 2000, this service is being provided entirely by Hydro staff. The transition from City to Hydro staff was transparent and without disruption of this service to the public.

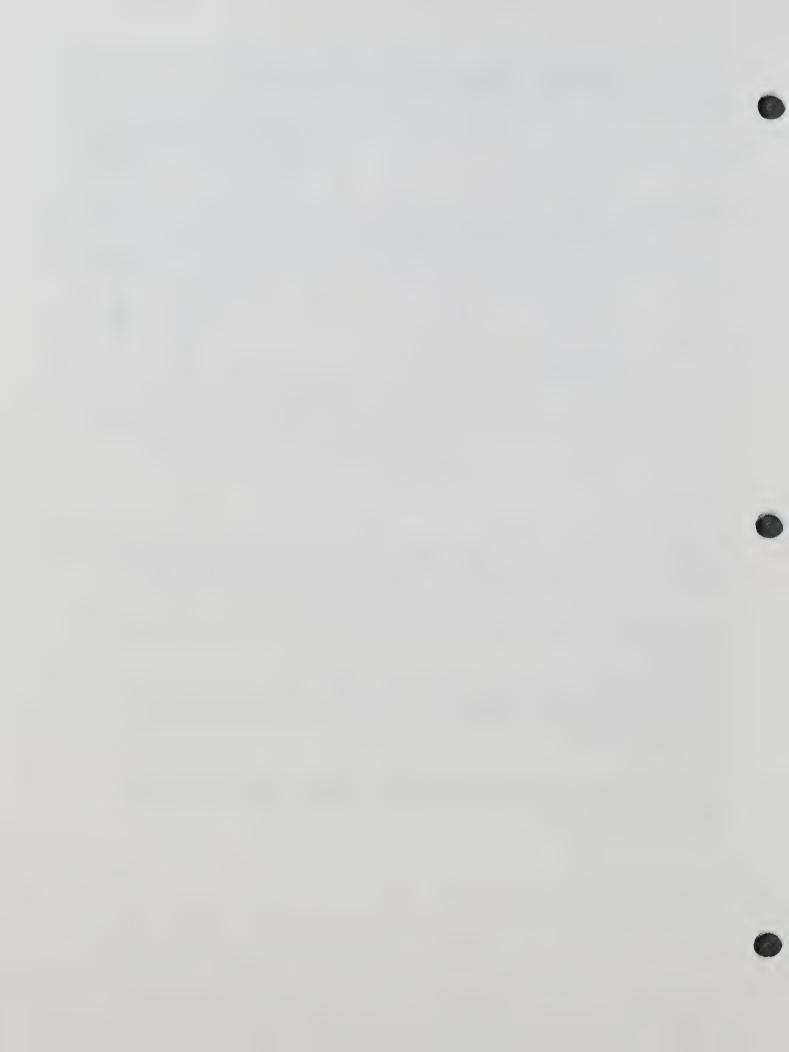
The annual savings to the City/Region from contracting this work to Hydro are projected to be \$150,000.

Approximately 4,000 calls are handled per month. Hydro staff receive and process after-hours calls for the Region's Water and Wastewater Sections, and the City's Public Works and Traffic Department. By mutual agreement, Hydro staff do not dispatch for parking violation calls.

Hydro staff are continuing to improve their service delivery and their method of logging and dispatching calls. This is being accomplished primarily through upgrades to the Hansen database software.

/em

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CITY OF HAMILTON

- RECOMMENDATION -

DATE:

2000 May 29

REPORT TO:

Susan K. Reeder

Secretary

Finance and Administration Committee

FROM:

Allan C. Ross

General Manager

Finance

SUBJECT:

Tax Applications processed under Section 443, Subsection (5) of

The Municipal Act, Chapter 45, Statutes of Ontario, 1990

(FIN00065)

RECOMMENDATION:

a) That realty and business tax applications processed under Section 443, of The Municipal Act, Chapter 45, Statutes of Ontario, 1990 in the amount of \$27,480.33 be approved and charged to COHAM 52108 211025 Tax Remissions.

b) That this request is subject to approval by the Transition Board. allen (La

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

N/A - See above recommendation

BACKGROUND:

In accordance with Section 443, Subsection (5) of The Municipal Act, R.S.O. 1990 this Section provides for the Municipality a means whereby Municipal Councils may approve tax refunds due to clerical errors in the Assessment Roll. The period for application is limited to two years proceeding the date of application.

Such applications are valid and therefore may only be heard and approved by Council provided that they comply with subsection (5) and that all applications have been confirmed and approved by the Regional Assessment Commissioner.

The Regional Assessment Commissioner has confirmed and approved these appeals and I am recommending that the attached summary of tax appeal applications be approved and charged to the Tax Remissions Account.

Transition Board Approval is required for the recommendations contained in this report.



City of Hamilton Treasury

"443" APPLICATIONS

A - Out of Business

B - Reduced Space

C - Fire, Demolition, Otherwise

D - Non-Residential to Resindtial Conversion

E - Overcharge (Clerical Error)

F - Undercharged (Clerical Erroe)

G - Tax Exempt

H - Tax Class Conversion

Application			Reason for Appeal	Tax
Number	Roll Number	<u>Year</u>	Appeal	Cancellation
DEAL TV				
REALTY				
1998-443-0037	050-411-01190	1997	D	\$ -
1998-443-0090	070-663-01750	1997	D	\$ 20.34
1999-443-0001	010-031-01250	1997	E	\$ 911.28
1999-443-0002	010-051-03910	1998	С	\$ 908.33
1999-443-0003	010-084-05320	1997	E	\$ 221.67-
1999-443-0005	020-152-51030	1998	D	\$ -
1999-443-0006	030-203-00520	1997	E	\$ 34.76
1999-443-0007	030-203-00520	1996	E	\$ 34.45
1999-443-0008	030-265-51460	1998	E	\$ 1,273.66
1999-443-0009	030-265-52630	1998	D	\$ 1,209.50
1999-443-0010	040-314-08950	1997	E	\$ 70.78
1999-443-0011	040-314-08950	1998	E	\$ 19.75
1999-443-0015	050-452-07620	1996	D	\$ 689.51
1999-443-0016	050-452-07620	1997	D	\$ 695.61
1999-443-0017	050-481-06140	1998	Н	\$ 793.55
1999-443-0018	050-491-09230	1997	D	\$ 440.63
1999-443-0019	050-513-01270	1997	E	\$ 101.72
1999-443-0020	060-551-01590	1997	С	\$ 177.17
1999-443-0021	060-551-01590	1998	С	\$ 118.48
1999-443-0022	070-742-05982	1997	E	\$ 203.87
1999-443-0023	070-813-08900	1998	E	\$ 39.49
1999-443-0024	040-813-08900	1997	E	\$ 79.68
1999-443-0026	080-971-05390	1997	D	\$ 81.13
1999-443-0027	080-971-05390	1996	D	\$ 80.66
1999-443-0029	020-152-51570	1997	G	\$18,687.20
1999-443-0030	070-742-05982	1996	E	\$ 202.08
		TOTAL REALTY		\$27,095.30
BUSINESS				
1999-443-0014	050-373-00220	1997	Α	\$ 62.33
1999-443-0025	080-971-05390	1997	A	\$ 162.06
1999-443-0028	080-971-05390	1996	A	\$ 160.64
		TOTAL BUSINESS	• •	\$ 385.03
		TOTAL AD MARKE		
		TOTAL ADJUSTME	NI	\$27,480.33

CITY OF HAMILTON

- RECOMMENDATION -



DATE:

12 June 2000

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Authorization to enter into Extension Agreements on specific properties

for the payment of realty tax arrears (FIN 00074)

RECOMMENDATION:

(a) That the City be authorized to enter into Extension Agreements, if required, in a form satisfactory to the Corporate Counsel and the General Manager, Finance pursuant to Section 8 of the Municipal Tax Sales Act, with the owners as outlined in Schedule "A" to extend the time open for payment of realty tax arrears in accordance with the policy for extension agreements approved by City Council on June 28, 1994;

(b) That the attached by-law to authorize the said Extension Agreements be enacted by Council.

(c) That the Mayor and Municipal Clerk be authorized to execute the aforesaid by-law

and extension agreements.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The execution of the by-law and agreements, where required, will defer the City's right to sell the lands for tax arrears for a maximum period of 24 months; however, the City will be in receipt of regular monthly payments towards current and prior years arrears over the term of the agreements.

This recommendation is not subject to Transition Board approval.

BACKGROUND:

Section 8 of the Municipal Tax Sales Act provides that the municipality, by a by-law passed after the registration of the tax arrears certificate and before the expiry of the one-year period for redemption, may authorize an extension agreement with the owner of the land extending the period in which the cancellation price is to be paid. On June 28, 1994, in accordance with this legislation, Council approved a policy authorizing the City to enter into extension agreements with taxpayers providing certain conditions were met.

The owner of a property which has been registered for tax arrears may request the City to consider an extension agreement at any time up to and including the final day on which the redemption period expires. Administratively, there may not be sufficient time to obtain the necessary Council approval of the by-law prior to this deadline. Accordingly, staff are requesting advance authorization for the City to enter into extension agreements, if necessary, with the owners of the above specific properties providing they meet the conditions outlined in the policy adopted by Council on June 28, 1994.

In certain instances when all of the conditions in the extension agreement policy are not met the General Manager, Finance should be allowed the latitude to recommend an extension agreement be entered into if it is deemed to be in the best financial interest of the municipality. Under these circumstances a separate report would be provided to the Committee for deliberation and approval.

During the initial months of this repayment option it has been ascertained that operational time constraints, e.g. writing of reports, council approvals, make it necessary to have the authorization to enter into these extension agreements pre-approved. Accordingly, in the month that the legislated final notices for the tax registration process are mailed out (280 days from the registration date), a listing of all those properties for which the owners may wish to enter into an extension agreement will be forwarded to Committee and Council for approval. Owners who show an interest in entering into an extension agreement with the City prior to the mailing of the final notices, will be added to the monthly reports required.

MDD

THE CORPORATION OF THE CITY OF HAMILTON

BY-LAW NO. 00-

TO AUTHORIZE AN EXTENSION AGREEMENT

FOR PAYMENT OF REALTY TAX ARREARS

WHEREAS the Municipal Tax Sales Act, R.S.O. 1990, c.M.60, (hereinafter referred to as the "Act"), states that the Council of a municipality may, by by-law, authorize an Extension Agreement with the owner of land in arrears of realty taxes in excess of three (3) years after the registration of a Tax Arrears Certificate and before the expiry of the one year redemption period;

AND WHEREAS the Municipal Tax Sales Act (section 8) states that the said Extension Agreement may extend the period of time, upon the terms specified therein, within which the Cancellation Price is to be paid;

AND WHEREAS, pursuant to the Municipal Tax Sales Act, the Treasurer did register a Tax Arrears Certificate indicating arrears of realty taxes in excess of three (3) years on the lands described in Schedule "A" annexed hereto.

AND WHEREAS, the said land is recorded by The Corporation of the City of Hamilton under the specific Tax Roll Serial Nos. indicated in Schedule "A" annexed hereto

AND WHEREAS, The Owners of the lands described in Schedule "A" have requested that the City exercise its discretion to pass a bylaw to authorize an Extension Agreement to extend the period of time in which the Cancellation Price may be paid.

AND WHEREAS the one year period within which this by-law may be enacted will therefore expire on the days described as the redemption date of Schedule "A" attached hereto.

NOW THEREFORE the Council of the Corporation of the City of Hamilton enacts as follows:

- (a) The time open for acceptance and the permitted payments of the Cancellation Price beyond the expiry of the said one year redemption period as set out in Schedule "A" are hereby authorized to be extended pursuant to an Extension Agreement.
 - (b) The owner of the land described in Schedule "A" may, on or before the redemption date, enter into the Extension Agreement with The Corporation of the City of Hamilton, and the Mayor and Municipal Clerk are hereby authorized to execute the Extension Agreement on behalf of the City.
- As provided in the Municipal Tax Sales Act, notwithstanding any other provision of this Extension Agreement, it is understood and agreed that while the Extension Agreement remains a subsisting agreement in good standing:

- (a) that the Extension Agreement does not reduce the amount of the Cancellation Price.
- (b) that the Extension Agreement does not prohibit any person from paying the Cancellation Price at any time.
- (c) that any person may pay the Cancellation Price at any time.
- (d) that the Extension Agreement terminates upon payment of the Cancellation Price by any person.
- (e) that the Extension Agreement shall cease to be considered a subsisting Extension Agreement for purposes of section 9(2) of the Act, when and under what conditions set out in the Extension Agreement.
- 3. As also provided in the Municipal Tax Sales Act,
 - (a) while such Extension Agreement is in good standing, the period of such time shall not be counted in calculating the time within which the Cancellation Price may be paid.
 - (b) upon default by owner in complying with the Extension Agreement or any term thereof, the Extension Agreement shall cease and, (unless there remains time within which the Cancellation Price may be paid and is paid), the land shall be offered for sale by the Treasurer.

PASSED this 27th day of June 2000, A.D.,

MUNICIPAL CLERK

MAYOR

SCHEDULE "A" EXTENSION AGREEMENTS

PROPERTY ADDRESS
 SERIAL NUMBER
 REDEMPTION DATE

769 Mohawk Rd. E. 06 06030 4650 DECEMBER 7, 2000



CITY OF HAMILTON

- INFORMATION -

DATE: 2000 June 5

REPORT TO: Chairperson and Members

Finance and Administration Committee

FROM: Ross L. Fair

General Manager

Community Services Division

SUBJECT: Purchase of Engine Exhaust Extraction Equipment -

Adjustment to Value of Purchase Order to Include Provision for

PST (CSC00095)

BACKGROUND:

Council, at its meeting of May 9, 2000, adopted Item 1 of the Finance and Administration Committee Report 11-00. This recommendation authorized staff to issue a purchase order to Nederman Canada Ltd., Mississauga, for the purchase and installation of exhaust extraction equipment in City Fire Stations.

In that report, staff provided an estimate of \$237,540 for the work but indicated the work was PST exempt. The final figure net of GST rebate was not to exceed \$228,700.

We have since learned that the work in fact is not exempt. The additional cost to provide for the PST is \$12,000, bringing the total cost for the work to just over \$240,000, net of the GST rebated. The budget allocated for this work is \$250,000 and is included in the 2000 Capital Budget.

We had originally sought and received approval from Council to carry a \$20,000 contingency. With inclusion of provision for PST, this contingency will now be just under \$10,000.

In conclusion, with this minor revision in the project line item budget, we remain confident that this work can be completed within the allocated budget.

The Purchasing Policy delegates authority to the General Manager for purchases under \$60,000. As the PST provision does not exceed my delegated limit and since the project may proceed within the funds allocated in the 2000-2009 Capital Budget, I have authorized staff to amend the purchase order and am simply writing to inform Committee of this action.

Cc: A.C. Ross, General Manager of Finance – att. D. Trevasani

Chief Glen Peace, att. L, Cooper

H. Kayal, Coordinator of Planning and Design

E. Holt, Assistant Legal Counsel.

CITY OF HAMILTON

- RECOMMENDATION -

DATE:

2000 April 19

REPORT TO:

Chairperson and Members

Finance and Administration Committee

FROM:

Ross L. Fair

General Manager

Community Services Division

SUBJECT:

Purchase of Engine Exhaust Extraction Equipment

City of Hamilton Fire Stations (CSC00081)

RECOMMENDATION:

a) That, a purchase order be issued to Nederman Canada Limited, Mississauga, for the purchase and installation of Exhaust Extraction Equipment in an amount not to exceed \$237,540 inclusive of all applicable taxes, PST exempt, and;

That the General Manager of Community Services be authorized to expend up to \$20,000 in project contingency to resolve unforeseen site conditions, if required, and;

c) That the Mayor and Municipal Clerk be authorized and directed to execute the necessary contract for this purchase in a form satisfactory to Corporate Counsel.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The recommendations contained in this report do not require Transition Board approval.

The Transition Board at its meeting on April 17, 2000 approved the City of Hamilton 2000-2009 Provisional Capital Budget.

The total amount of the purchase order includes all applicable taxes. The net cost after the G.S.T. rebate will not exceed \$228,700.

All purchasing policies and procedures have been followed and the Purchasing Section of the Finance Department endorses this recommendation.

BACKGROUND:

The cost of the purchase will be financed from the following accounts: Capital Account 489241009; Macassa Park Fire Station Construction (available funds \$258,736); Capital Account 480041024; Fire Department Business Plan, (available funds \$250,000); and Capital Account 480041002 (available funds \$615,722).

In the Hamilton Fire Department Business Plan presented and adopted by Council in June of 1999, it was identified under the section of "Building Stock and Related items" that \$250,000 will be required to negate health and safety issues resulting from engine exhaust fumes being released in the truck bays of the stations.

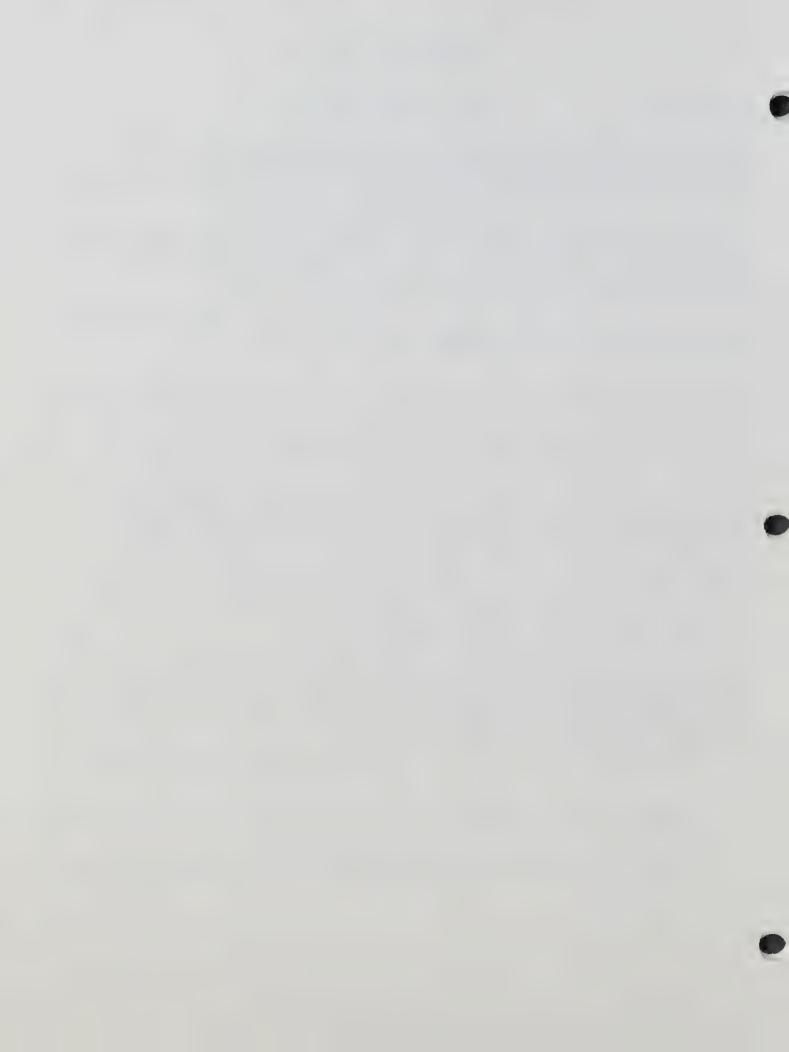
It is only consistent with the same principle of health and safety that exhaust extractors be also installed in the ambulance truck bays.

Engine exhaust extraction equipment will be used for the removal of all diesel engines fumes as the Fire and Ambulance trucks within the stations produce them. This is a Fan-Start/Stop Radio Controlled System that allows for a fail safe fan start and automatically controls the emissions of fumes into the Fire Stations. The fan is started automatically any time a truck engine is operating within the station.

The system, using a radio transmitter, automatically turns on upon the return of a truck to the station prior to its connection to the system. The fan and suction at the extraction nozzle is available when the operator attaches the extraction nozzle to the vehicle electro-magnetically while the vehicle is entering the station. The extraction nozzle is instantaneously released of the electromagnet connection upon the exit of the truck from the station.

Two types of systems will be used, Magnarail for drive through locations and Magnatrack where vehicles are required to back into the station.

Two bids were received; both bids have been adjusted to remove the cost of station #1. The bid from PlymoVent Canada Inc., 6615 Ordan Drive, Unit 3, Mississauga, ON L5T 1X2 is for \$236,421 plus tax. Nederman Canada Limited, 6675 Millcreek Drive, Mississauga, ON L5N 5M4 was low at \$222,000 plus tax.



BACKGROUND Cont'd

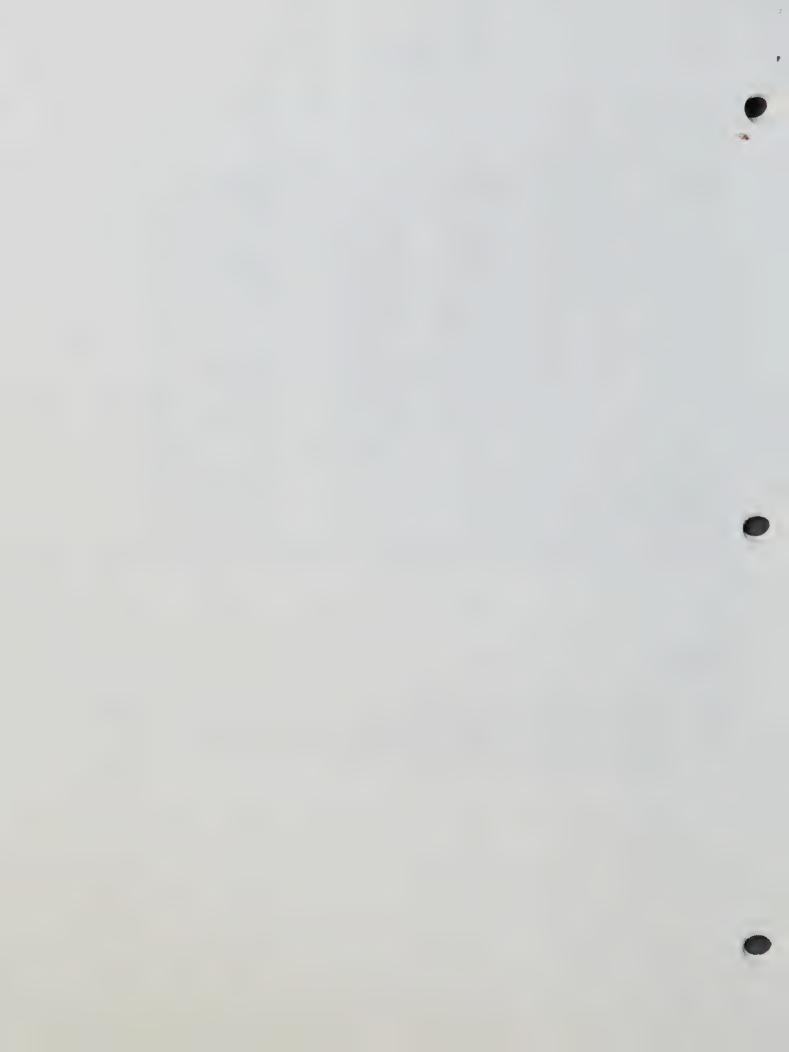
Nederman Canada Limited

Station	Magnarail	Magnatrack		Ambulance
#2	X1	X1	\$18,200	
#3	X1	X1	\$17,600	
#4	X1	X2	\$24,150	\$10,000
#5	X1		\$14,900	
#6	X1.	X2	\$17,300	\$10,000
#7	X1	X1	\$23,800	
#8	X1		\$12,850	
#9	X2	X1	\$20,300	\$10,000
#10	X2	X1	\$16,900	\$10,000
#11		X2	\$8,000	\$8,000
Total			\$174,000	\$48,000
Inc. Tax				
& Rebate			179,220.35 (1)	\$49,440.10 (2)
Total (1+2)				\$228,660*
Contingency				\$ 20,000
Total Cost				\$248,660

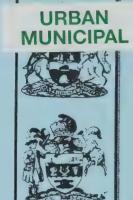
P.O. total is Amount 237,540. The amount above not consistent due to GST rebate.

GP/lc/hwk

c.c. A. Ross, General Manager, Finance
Chief Glen Peace, Hamilton Fire Department
Rand Roszell, Director of Legal Services and Corporate Counsel
H. Kayal, Co-ordinator of Planning and Design



CAY ON HBC AOS



AGENDA

Ken Roberts EEO
Hamilton Public Library

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

(available online at www.city.hamilton.on.ca/rccnet) (available online at www.city.hamilton.on.ca/hccnet)

Tuesday, October 3, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

Susan K. Reeder Acting Manager of Legislative Services/Records

Please Note: All Cellular Telephones and Pagers are to be switched to a non-audible function during Council and Committee meetings.

PLEASE NOTE THAT DUE TO AN INSUFFICIENT NUMBER OF AGENDA ITEMS, THERE WILL NOT BE A MEETING OF THE REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE.

The following items are being forwarded for information. Those items requiring approval will be moved by motion at Regional Council on October 3rd, 2000:

- (a) Acting General Manager, Finance 1999 Hamilton Wentworth Retirement Fund Pension Financial Statements (copy to follow)
- (b) Acting General Manager, Finance 1999 Hamilton Street Railway Pension Financial Statements (copy to follow)
- (c) Acting General Manager, Finance Information Report Banking and Custodial Request for Proposal (RFP) New City of Hamilton (FIN00101)
- (d) General Manager, Corporate Services Lease Agreement Suite 220, 100 Main Street East, Hamilton (FAC00005)
- (e) Private and Confidential Report (sent under separate cover)



INFORMATION ITEMS REQUIRING JOINT COMMITTEE RECEIPT

- (f) Information Report Acting General Manager of Finance Transition Board Budget (FIN00099)
- (g) Minutes of the Joint Meeting Session held on Tuesday, June 6, 2000
- (h) Minutes of the Joint Meeting Session held on Tuesday, June 20, 2000

AGENDA - CITY

- 1. Acting General Manager, Finance 1999 Hamilton Municipal Retirement Fund Pension Financial Statements (copy to follow)
- 2. General Manager, Corporate Services; General Manager, Community Services Hamilton Fire Department 3-Year Business Plan Strategy Update (CSC00134)
- 3. General Manager, Community Services Hamilton Fire Stations No. 10, Major Renovations, Expansion and Ambulance Station Inclusion, Approval of Construction Contract Award (CSC00130)
- 4. General Manager, Corporate Services Declaration of Surplus Property; Sale of Part of Bedford Street; Sale to Muraca
- 5. General Manager, Corporate Services Declaration of Surplus Property Cherryridge Close, Part of Block 37, Plan 62M-480; Part 1, Plan 62R-15501 (CS0028)
- 6. Acting General Manager of Finance Authorization to enter into Extension Agreements on specific properties for the payment of realty tax arrears (FIN00107)
- 7. Acting City Manager Voluntary Early Retirement Program/Voluntary Exit Program Transition Board Report TB0014 (CM0021)
- 8. OTHER BUSINESS
- 9. ADJOURNMENT



REGION OF HAMILTON-WENTWORTH

- INFORMATION -

(c.)

DATE:

September 22, 2000

REPORT TO:

Chairman and Members

Region Finance & Administrative Services Committee

FROM:

T. Bradbury

Acting General Manager of Finance

SUBJECT:

Banking and Custodial Request for Proposal (RFP)

New City of Hamilton (FIN00101)

T. Bradbury

SUSTAINABLE DEVELOPMENT IMPLICATIONS:

(Vision 2020, adopted by Regional Council as their vision for the future of Hamilton-Wentworth, embodies the concept of a sustainable community which is an equal balance of the economy, the environment, and social/health factors in all regional decision-making)

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

This information is not subject to Transition Board approval.

BACKGROUND:

The following recommendation has been approved by the Transition Board, and at Regional Council's Meeting convening September 5, 2000 and adjourning September 6, 2000 as a category "A" Task force recommendation. Category "A" denotes that Regional Council has agreed that Staff proceed with the recommendation prior to January 1, 2001.

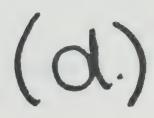
"That a formal RFP for banking services be prepared and issued in August 2000"

Currently the Region and the Area Municipalities use 3 different banks for their banking: CIBC, Bank of Montreal and Royal Bank. The City of Hamilton and the Region of Hamilton -Wentworth have one financial asset custodian, CIBC-Mellon Global Custody Services. The other area municipalities use various arrangements for financial custody.

The "RFP" will ensure a comprehensive, cost-effective solution to the New City of Hamilton's banking and custody needs. The bank and custody provider chosen will be based on price, quality of proposal, community involvement, branch network and experience.



REGION OF HAMILTON-WENTWORTH



- RECOMMENDATION -

DATE:

September 15, 2000

REPORT TO:

Chairman and Members

Finance and Administrative Services Committee

FROM:

James P. Bruzzese

General Manager, Corporate Services

SUBJECT:

Lease Agreement - Suite 220, 100 Main Street East,

Hamilton (FAC00005)

RECOMMENDATION:

(a) That the Regional Municipality of Hamilton-Wentworth enter into a Lease Agreement with Homestead Land Holdings Limited. for the premises at 100 Main Street East, Suite 220, Hamilton, comprising a total of 11,392 square feet;

(b) That the Lease for Suite 220 at 100 Main Street East, Hamilton contain the following items and conditions:

(i) Area:

11,392 square feet on the 2nd floor;

(ii) Term:

A five (5) year term, commencing October 1, 2000, terminating

September 30, 2005;

Renewal: One (1) additional five (5) year term, commencing October 1, 2005, rates to be negotiated nine (9) months prior to

expiration of the initial term;

(iii) Rental Rate: \$12.00 per square foot (gross) per year or \$136,704 per

annum, \$11,392 per month;

(iv) Operating Costs:

The Landlord is responsible to pay all operating costs, including maintenance, operations, cleaning, insurance, utilities, and

realty taxes. The tenant is responsible to pay for the increase in operating costs over the 2000 base year on a proportionate

basis;

(v) Landlord's Work:

The rental rate includes basic improvements to the space, including painting and carpeting as detailed in the offer to lease

dated August 21, 2000;

SUBJECT: Lease Agreement – Suite 220, 100 Main Street East, Hamilton (FAC00005)

- (vi) Additional Additional space may be added to the Lease for expansion purposes, at the same rental rate outlined in Section (b) (iii). The expansion is to be at the Landlord's expense.
- (c) That the Regional Chairman and Municipal Clerk be authorized and directed to execute the Lease Agreement outlined in sub-section (a) in a form satisfactory to the Corporate Counsel;
- (d) That this Report be forwarded to the Transition Board for Approval.

James P. Bruzzese

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The existing lease for the Child and Adolescent Services offices at 100 Main Street East expired April 30,2000 and is presently on a month to month term. The lease was renegotiated and there is a small increase in annual costs, in the amount of \$8,975. The increase is reasonable in consideration of the improvements that the landlord will make to the space and can be accommodated in program budget.

Additional space is also being explored to accommodate increased program demands. It is expected that an additional 500 square feet will be required. The increase can also be accommodated within the program budget and would have an annual impact of \$6,000. The landlord will assume all costs for improvements to the expansion space.

The programs delivered from this location will not be impacted by municipal restructuring as they are 100% funded by the Ministry of Community and Social Services. There is no impact on the municipal budget. Due to the highly sensitive and confidential nature of the program work, it is not appropriate to locate this function with other departmental or municipal functions. Costs to relocate the offices would be also be significant. In consideration of these factors, a five year term was negotiated to minimize leasing costs.

This report requires Transition Board approval.

Hamilton (FAC00005)

SUSTAINABLE COMMUNITY IMPLICATIONS:

(Vision 2020, adopted by Regional Council as their vision for the future of Hamilton-Wentworth, embodies the concept of a sustainable community which is an equal balance of the economy, the environment, and social/health factors in all regional decision-making.)

N/A

BACKGROUND:

The space at 100 Main Street East has been used by the Child and Adolescent Services, Youth and Mental Health Branch since 1990. Approximately 25 staff work at this location. Child and Adolescent Services is a Children's Mental Health Centre, which provides office based counseling/therapeutic services to children, adolescents and their families living within the current Region of Hamilton-Wentworth.

(EAG) Ext. 2427

CC:

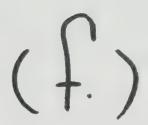
Dr. E. Richardson, Acting General Manager, Social and Public Health Services Division and Medical Officer of Health

R. Roszell, Corporate Counsel, Legal Services Department



Copy sent to Members of FA\FAS September 12, 2000 SKR/dg

CITY OF HAMILTON AND REGION OF HAMILTON-WENTWORTH



- INFORMATION -

DATE:

September 7, 2000

REPORT TO:

Chairman and Members

Finance and Administration Committee

Chairman and Members

Finance and Administrative Services Committee

FROM:

T. Bradbury

Acting General Manager of Finance

SUBJECT:

Transition Board Budget (FIN00099)

SUSTAINABLE DEVELOPMENT IMPLICATIONS:

(Vision 2020, adopted by Regional Council as their vision for the future of Hamilton-Wentworth, embodies the concept of a sustainable community which is an equal balance of the economy, the environment, and social/health factors in all regional

N/A

T. Bradbury

BACKGROUND:

In August, 2000, the Transition Board approved a report which reallocates \$1.9 million from its original use being reimbursement to the Region for cost of secondments to a proposed use being funding of one-time transitional costs. As a result the impact to the reserves will now be the full amount of the approved \$7,061,510.

The Transition Board report is attached.

CITY OF HAMILTON REGION OF HAMILTON-WENTWORTH

-RECOMMENDATION-

DATE:

2000 April 12

REPORT TO:

Chairman and Members

Joint City/Region Budget Steering Committee

FROM:

Allan C. Ross

General Manager, Finance

SUBJECT:

Transition Board Year 2000 Budget (FIN00053)

RECOMMENDATIONS:

- a) That the Year 2000 Budget for the Transition Board in the amount of \$7,061,510 be included in the Year 2000 Current Budget of the Region of Hamilton-Wentworth.
- b) That the amount in a) above be funded from the Tax Stabilization Reserve (RHWEN 110046).
- c) That the Regional Chairman be authorized to petition the province to recover all costs associated with the Transition Board's Year 2000 Budget.
- d) That this report be forwarded to all Area Municipalities with the request that their councils also petition the province to pay for all Transition Board Expenses.
- e) That any funds received from the Province for expenditures of the Transition Board be credited to the Region.
- f) That this report be forwarded to the Transition Board for approval.

Allan C.Ross

allen C. Less

reported by BSC. Cypr. 25 00

BACKGROUND:

On March 29th 2000 the Transition Board for The New City of Hamilton approved the Year 2000 Transition Board Budget (Report 7.4 attached).

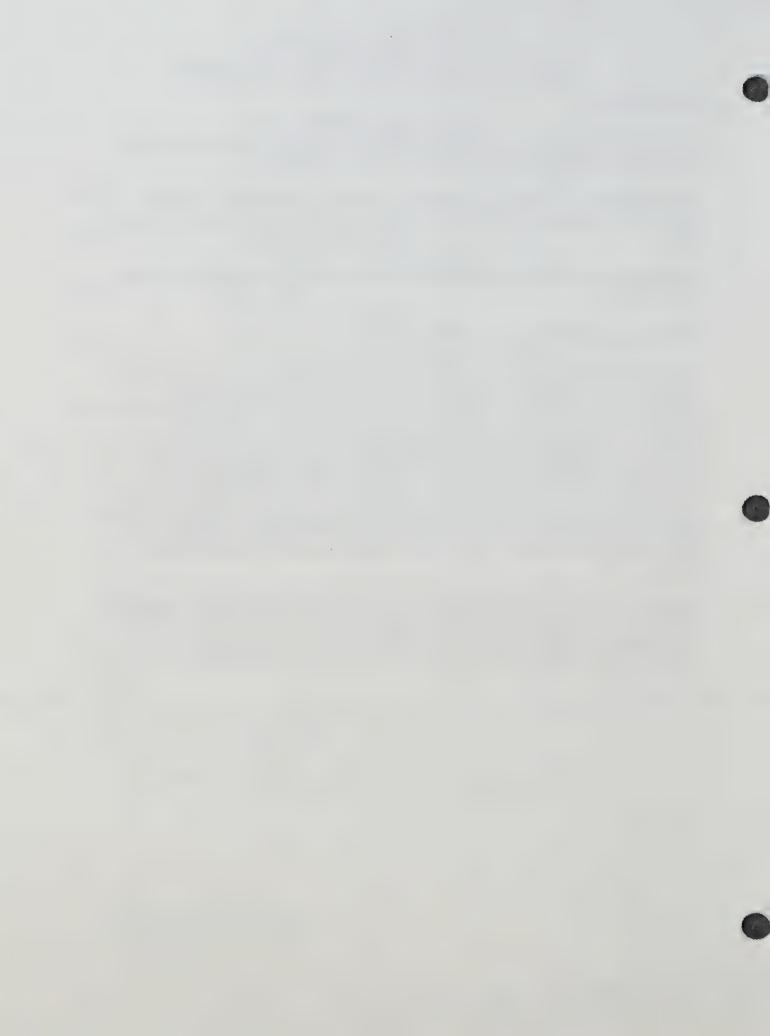
As per Section 27 of The City of Hamilton Act, 1999, the Region of Hamilton-Wentworth is required to budget for the Transition Board expenses for the year 2000.

Transition Board Approval is required for the recommendations contained in this report.

FINANCIAL/STAFFING/LEGAL IMPLICATION:

As per the attached report, the total Year 2000 Budget for the Transition Board of the New City of Hamilton is \$7,061,510. Included in the Budget are cost allocations from the Region and Area Municipalities in the amount of \$2.2M for the full and part time secondment of staff from all the area Municipalities and the Region. It is estimated that all direct costs for Regional employees will be charged from the Region of Hamilton-Wentworth to the Transition Board. Assuming none of these positions are backfilled and no additional costs are incurred, the Region could recognize savings in their Year 2000 operating Budget between \$600,000 to \$1,000,000. As a result the overall net impact of the Transition Board expenses to the Region would be approximately \$6.1M.to \$6.5M.

In keeping with past practice of funding one time costs staff is recommending that this amount be funded through the Tax Stabilization Reserve (RHWEN 110046). The current balance in this reserve is \$10.8 million prior to funding of the Transition Board budget.



Item 7.9

TRANSITION BOARD FOR THE NEW CITY OF HAMILTON

- RECOMMENDATION -

DATE:

August 18, 2000

REPORT TO:

Chairman and Members of the

Transition Board for the New City of Hamilton

FROM:

J. L. Rinaldo,

General Manager, Finance and Corporate Services

SUBJECT:

Reallocation of 2000 Transition Board Budget (TB0007).

RECOMMENDATION:

a) That \$1,922,000 of the amount earmarked for secondments in the approved 2000 Transition Board budget be reallocated to fund one-time transitional/special projects and service amalgamation costs as set out in the Task Force Reports.

b) That the revised budget be forwarded to Regional Council for information.

Joseph Rinaldo

ough Fundals

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

This report recommends the reallocation of funds and therefore there is no impact on the approved 2000 budget (see attached) for the Transition Board as this is a request to reallocate funds between accounts.

BACKGROUND:

The Transition Board at its meeting held April 4th, 2000 approved the budget for the Transition Board. Provisions for various secondments/facilities were included totalling \$2,184,300. Of this amount, \$1,922,000 was specifically for secondments. Staff is recommending that these funds be utilized for one-time transitional/special projects and service amalgamation costs which were approved by the Transition Board in the Task Force Reports. An example of such costs (\$422,038 plus taxes) is the Library Automated stem proposal to integrate all three libraries with the Dynix System. The Board approved this project on May 16, 2000.

At this time, the level of transitional funding which the province will provide for these projects is not known.

TRANSITION BOARD BUDGET

SUMMARY OF EXPENDITURES

MARCH THROUGH DECEMBER . 2000

ACTIVITY	TRANSITION BOARD	OFFICE OF THE NEW CITY MANAGER	TOTALS
Salaries	452.240	4 000 000	
Benefits	17.670	1,890,090	2,342,330
Omers	5,510	242,370	- 260,040
Office Supplies	5,000	119,410	125,020
Operat'g Supp.	5.000	6,300	11,300
Equipment/Furnish'gs	10.000	4,500	9,500
Advertising/Promotion	25.000	8,100	18,100
Staff Recruitment	a	96,000	121,000
Hardware(PC's,fax etc)	26,170	200,880 5.580	200,880
Postage/Frght/Cour.	2.000	3.350	31,750
Printing/Reprod'n	25,000	101,250	5,350
Consulting	0	205.000	126,250
Contractual Serv.(Fin,Leg. HR etc)	104.160	235,000	205,000
Communications Program	250,000	0	339,160
Telephones	24,370	21,290	250,000 45,660
Travel	20,670	7.700	28.370
Subscriptions	500	2,000	2500
Training /Workshops/Meetings	5.000	55,000	60.000
C/A - Secondments	0	2.184.300	2,184,300
CIA - Facilities	110,000	, 0	110.000
Election Expenses	720,000	ō	720.000
Election System Expansion	585,000	0	585,000
Totals	2,393,390	5.388.120	7,781,510
Transfer from Election Reserves	-720,000	0	_720,000
Total Less Reserves	1,673,390	5.388.120	7,061,510



MINUTES



CITY OF HAMILTON FINANCE AND ADMINISTRATION COMMITTEE REGION OF HAMILTON-WENTWORTH FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE

Tuesday, June 6, 2000 9:30 a.m. Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

Present:

City Finance and Administration Committee

Alderman D. Wilson (Chairman), Alderman D. O'Sullivan (Vice-

Chairman), Mayor R. Morrow, Aldermen A. Horwath,

D. Haining, C. Collins, B. Charters, B. Kelly

Regrets:

Alderman M. Caplan - Regional business

Present:

Region Finance and Administrative Services Committee Councillor B. Charters (Chairman), Councillor G. Etherington (Vice-Chairman), Councillors D. O'Sullivan, B. Kelly, M. Kiss,

A. Bain, D. Wilson, A. Sloat

Regrets:

Councillor F. D'Amico - Regional business

Councillor R. Powers - illness

Councillor M. Caplan - Regional business

Also present:

Councillors R. Corsini, F. Eisenberger

J. Bruzzese, A. Ross, L. Bourns, R. Fair, B. Desnoyers, R. Nutley, Fire Chief Peace, N. Catalano, T. Bradbury, J. Weatherhead,

B. McMullin, L. Coveyduck, Police Chief Robertson, E. Holt,

S. K. Reeder

Alderman D. Wilson, Chairman called the meeting to order.

THE FOLLOWING ITEMS WERE RECOMMENDED TO REGIONAL COUNCIL:

- 1. Adventure Golf Inc. Confederation Park Lease Amendment (FIN00045) (Item 2.1)
 - (a) That, the Regional Municipality of Hamilton-Wentworth enter into an amending agreement with the Hamilton Region Conservation Authority and Adventure Golf Inc. providing for a ten (10) year extension of the term from December 15, 2005 to December 15, 2015, providing for the existing scale of guaranteed minimum rents or percentage of profits, and providing for the lease of Part 1, (Plan 62R-15225); and,
 - (b) That the Chairman, Acting Municipal Clerk, and General Manager, Finance, be authorized and directed to execute the amending agreement, said agreement being in a form satisfactory to the Corporate Counsel and Director of Real Estate; and,
 - (c) That as per the Regulation made under the City of Hamilton Act, 1999, the amending agreement be referred to the Transition Board for consideration.
- 2. Court Security Staffing Increase Proposal (PSB00053a) (Item 3)
 - (a) That Regional Council finance the hiring of five additional Special Constables, Court Services Security Branch, to meet immediate security needs within the John Sopinka Courthouse; and,
 - (b) That financing of the hiring of five additional Special Constables, Court Services Security Branch, the Year 2000 cost of \$206,000 be added to the Police Services Board budget (RHWEN 376332) and funded as follows:
 - (i) Firstly, from surpluses in the Police Services Board Year 2000 budget;
 - (ii) Secondly, from overall corporate surplus;
 - (iii) Lastly, from the Tax Stabilization Reserve (RHWEN 110046); and,
 - (iv) That the annualized cost of the hiring of five additional Special Constables be incorporated in the Year 2001 Police Services Board budget submission; and,
 - (c) That this request is subject to approval by the Transition Board.

3. Funding Source for Determining a Site for Ambulance Administration (FIN00063) (Item 4)

- (a) That as referred to in Section 7 of Report 02-00 of the Community Services and Public Health Committee approved by Regional Council on February 15, 2000, that a maximum of \$250,000 be allocated from the Tax Stabilization Reserve (RHWEN110046) to fund the site for ambulance administration; and,
- (b) That this request is subject to approval by the Transition Board.

4. 1999 Regional Year End Operating Surplus (FIN00068) (Item 6)

- (a) That the 1999 surplus in Community Reinvestment Fund for unexpended funds for services downloaded by the Province, estimated to be \$3.3 million be transferred to the Tax Stabilization Reserve (RHWEN 110046); and,
- (b) That the remaining surplus in the General Levy programs estimated to be \$13.1 million be transferred to the Working Funds Reserve (RHWEN 112400); and,
- (c) That this report be forwarded to the Transition Board for their approval.

5. Hamilton Downtown Partnership (Item 9)

- (a) That the document presented by the Hamilton Downtown Partnership to the Finance and Administration Committees, which contains a revised mandate, and is herewith attached and marked Appendix "A", be endorsed; and,
- (b) That a more open dialogue between the Hamilton Downtown Partnership and the City of Hamilton/Region of Hamilton-Wentworth be maintained by having quarterly meetings between the City and Region Finance and Administration Committees and the Hamilton Downtown Partnership; and,
- (c) That in keeping with the recently approved Policy for Funding of Non-Profit Agencies, that the Year 4 and 5 Hamilton Downtown Partnership Budgets be referred to the Transition Board for inclusion in the future Operating Budgets.

6. Policy respecting use of Cell Phones in meetings (Item 21)

(a) That the Corporate Policy Manual be amended to include the following restriction respecting the use of cell phones and pagers during all Council and Standing Committee meetings:

"In order to maintain the focus of Council and Committee meetings, all cellular telephones and pagers are to be switched to a non-audible function during these meetings."

(b) That this restriction appear on all future Council and Standing Committee Agendas and be appropriately displayed at the entrance of the Council Chambers and Committee meeting rooms.

7. Non-Union Salary Adjustment (HUR0004)(Item 13.1)

- (a) That the Non-Union salary grid for all City and Regional exempt staff be increased by 1.5% effective April 1, 2000.
- (b) That this recommendation will require Transition Board approval.

FOR THE INFORMATION OF REGIONAL COUNCIL:

(a) Declarations of Interest (Item 1)

None declared.

(b) Adoption of Minutes - May 2, 2000 (Item 8)

The Minutes of the meeting of the Joint Meeting session of the Region Finance and Administrative Services Committee and the City Finance and Administration Committee held on Tuesday, May 2, 2000, were adopted.

(c) Presentation - Hamilton Region Conservation Authority (Item 2)

The Committee received a presentation by Ben Vanderbrug, Hamilton Region Conservation Authority respecting the Adventure Golf Inc. Confederation Park Lease Agreement

(d) Metered Water Penalty and Interest Rates (FIN00064)(Item 5)

The Committee received the Information Report from the General Manager, Finance entitled "Metered Water Penalty and Interest Rates (FIN00064)". The

Committee requested additional information of staff to look at increasing the time for ratepayers to pay; review the methods of payments; reviewing the billing process.

(e) Presentation – Hamilton Downtown Partnership (Item 9)

The Committee received a presentation from Al Peckham, spokesperson for the Hamilton Downtown Partnership.

(f) City/Region Budget Variance to April 30, 2000 (FIN00069) (Item 10)

The Committee received a report from the General Manager, Finance respecting the above noted matter. The Committee approved a motion for presentation to City Council.

(g) Information Items Listing (Item 11)

The Committee approved the receipt of the following Information Item:

(i) Information Report – General Manager, Finance – Finance Department Staff Relocations (FIN00066)

THE FOLLOWING ITEMS WERE RECOMMENDED TO A SPECIAL MEETING OF CITY COUNCIL SCHEDULED FOR TUESDAY, JUNE 6, 2000:

- 1. Non-Union Salary Adjustment (HUR0004)(Item 13.1)
 - (a) That the Non-Union salary grid for all City and Regional exempt staff be increased by 1.5% effective April 1, 2000; and,
 - (b) That this recommendation will require Transition Board approval.

2. Lakeland Pool (CSC00096)(Item 24)

- (a) That City Council approve a grant in the amount of \$20,000 to the Lakeland Family Pool Association for the purpose of operating the Lakeland Pool for the 2000 summer season only; and,
- (b) That the grant be subject to the operators receiving all necessary approvals from the Department of Public Health; and,
- (c) That the grant be subject to the operators providing proof of insurance satisfactory to the City Solicitor; and,

- (d) That the grant in the amount of \$20,000 to Lakeland Pool be funded from the Reserve for Contingency (COHAM 104015); and,
- (e) That this recommendation be forwarded to the Transition Board for their approval.

THE FOLLOWING ITEMS WERE RECOMMENDED TO THE REGULAR MEETING OF CITY COUNCIL HELD ON TUESDAY, JUNE 27, 2000:

1. Hamilton Downtown Partnership (Item 9)

- (a) That the document presented by the Hamilton Downtown Partnership to the Finance and Administration Committees, which contains a revised mandate, and is herewith attached and marked Appendix "A", be endorsed; and,
- (b) That a more open dialogue between the Hamilton Downtown Partnership and the City of Hamilton/Region of Hamilton-Wentworth be maintained by having quarterly meetings between the City and Region Finance and Administration Committees and the Hamilton Downtown Partnership; and,
- (c) That in keeping with the recently approved Policy for Funding of Non-Profit Agencies, that the Year 4 and 5 Hamilton Downtown Partnership Budgets be referred to the Transition Board for inclusion in the future Operating Budgets.

2. City Budget Variance to April 30, 2000 (FIN00069) (Item 10)

- (a) That the costs of demolishing the Femleigh Lawnbowling Club (estimated at \$20,000) be funded from the Property Purchases Reserve (COHAM 100035); and,
- (b) That any proceeds from the sale of the surplus lands of the Femleigh Lawnbowling Club be credited to the Property Purchases Reserve (COHAM 100035); and,
- (c) That this report be forwarded to the Transition Board for approval.

3. Underground Parking Garage - Lighting Retrofit (FAC00002) (Item 16)

- (a) That the staff of the Facilities Management Department be authorized to proceed with the retrofit of the lighting system within the Underground Parking Garage in an amount not to exceed \$175,000; and,
- (b) That the retrofit project be funded from the Enterprise Fund Account and repaid over a period not to exceed five (5) years from the operating savings realized from the reduced energy consumption; and,
- (c) That this matter be referred to the Transition Board for approval.

4. Sale of Alleyway between Glenfern Avenue and Amelia Street, Parts 7, 9 and Part of Part 6, Plan 62R-14134 (CS00022) (Item 17)

- That an Offer to Purchase (Highway Closure) duly executed by The Wright-Williams Realty Co. Limited on May 14, 1999 and scheduled to close on June 29, 2000, for a portion of the alleyway between Glenfern Ave. and Amelia Street being Parts 7, 9 and the easterly half of Part 6, Plan 62R-14134, be approved and completed as the requirements in the Municipal Act pursuant to the City's Real Property Sales Procedural By-Law No. 95-049 have been fulfilled by the City, and By-Law No. 99-080, to stop-up, close and sell said alleyway was passed on June 29, 1999 and registered in the Land Registry Office as instrument LT560115 on July 8, 1999, and funds derived from the sale of \$2.00 be credited to Account Centre 47702-100035 (Reserve for Property Purchases Sales); and,
- (b) That the Mayor and Acting Municipal Clerk be authorized and directed to execute the necessary documents; and,
- (c) That in accordance with Real Property Sales Procedural By-Law No. 95-049,
 - (i) satisfactory notice has been given to the public of the intended sale by Notices that were published in the Spectator for four (4) consecutive weeks pursuant to Section 300 of the Municipal Act (the highway sale provisions); and,
 - (ii) property sales/dispositions of Highways (Alleyways) are exempt from the requirement of an appraisal of fair market value; and,
 - (iii) The Acting Municipal Clerk be authorized and directed to execute and issue a Certificate of Compliance in the form prescribed by Section 193 of the Municipal Act.

5. Declaration of Surplus Lands - Hamilton Beach (CS00024) (Item 18)

(a) That the following properties be declared surplus to the requirements of the City of Hamilton in accordance with the Real Property Sales Procedural By-Law No. 95-049:

Item No.	Municipal #	Street Name Ap	proximate Size In Feet
1.	1057	Beach Blvd.	56.5 x 126
2.	1052	Beach Blvd.	72 x 160
3.	1038	Beach Blvd.	60 x 134
4.	1026	Beach Blvd.	177 x 130
5.	991	Beach Blvd.	103 x 137
6.	990	Beach Blvd.	108 x 140
7.	964-978	Beach Blvd.	246 x irregular
8.	951	Beach Blvd.	54 x 146
9.	930-940	Beach Blvd.	121 x irregular
10.	920	Beach Blvd.	172 x 193
11.	883	Beach Blvd.	53 x 96
12.	856 (860 – 950)	Beach Blvd.	183 x 195
13.	1	Fifth Avenue	38 x 97
14.	4	Fifth Avenue	43 x 98
15.	789	Beach Blvd.	31 x 147
16.	320	Beach Blvd.	49 x 142
17.	3	Locamo Drive	105 x 139
18.	12	Locamo Drive	42 x 80
19.	776	Beach Blvd.	30 x 184
20.	73	Beach Blvd.	32 x 42
21.	163	Beach Blvd.	25 x 102
22.	165	Beach Blvd.	25 x 102
23.	287	Beach Blvd.	28 x 238
24.	3	Wark Avenue	22 x 78
25.	4	Wark Avenue	33 x 70
26.	4	Lakeside Avenue	
27.	8	Lakeside Avenue	
28.	3	Lakeside Avenue	32 x 94
29.	493	Beach Blvd.	25 x 94
30.	3	Dexter Avenue	7 0 x 67
31.	5	Dexter Avenue	33 x 67
32.	5	Wickham Avenue	
33.	5	Knapmans Drive	50 x 86
34.	7	Knapmans Drive	
35.	2	Windermere Ave.	38.5 x 62.4

36 .	6	Windermere Ave.	39.5 x 64
37.	15	Windermere Ave.	79 x 75
38.	858 (rear)	Beach Blvd.	Irregular
39.	860 (rear)	Beach Blvd.	Irregular
40.	854 (rear)	Beach Blvd.	Irregular
41.	852 (rear)	Beach Blvd.	Irregular
42.	850 (rear)	Beach Blvd.	Irregular
43.	843 (rear)	Beach Blvd.	Irregular
44.	845 (rear)	Beach Blvd.	Irregular
45.	841 (rear)	Beach Blvd.	Irregular
46.	826 (rear)	Beach Blvd.	Irregular
47.	5 (rear)	Locamo Avenue	Irregular
48.	1044 (rear)	Beach Blvd.	Irregular
49.	1145	Beach Blvd.	166 x 116
50.	1111	Beach Blvd.	49.5 x 118
51.	717	Beach Blvd.	30 x 184
52.	536	Beach Blvd.	35 x 120
53.	328	Beach Blvd.	126 x 32 9
54.	258	Beach Blvd.	105 x 259
55.	526	Beach Blvd.	40 x 355
56.	512	Beach Blvd.	70 x 140
57.	496	Beach Blvd.	100 x 250
58.	486	Beach Blvd.	50 x 190
59.	456	Beach Blvd.	114 x 374
60.	417	Beach Blvd.	103 x 213
61.	422	Beach Blvd.	102 x 382.7
62	358	Beach Blvd.	50 x 334
63.	483	Beach Blvd.	25 x 114
64.	312	Beach Blvd.	100 x 279
65 .	984	Beach Blvd.	60 x 193
66.	809	Beach Blvd.	49 x 142
67.	640	Beach Blvd.	50 x 100
68.	377	Beach Blvd.	94 x 92

- (b) That Real Estate, Legal Services Section be authorized and directed to sell the properties in accordance with the Real Property Sales Procedural By-law 95-049.
- 6. Funding of Conference Attendance Committee of Adjustment (FIN0062) (Item 19)

That as referred to in Section 5 of the Planning and Development Committee Report 08-00 approved by City Council on April 11, 2000, the cost for attendance by Committee of Adjustment citizen members at the Year 2000 Committee of

Adjustment Conference be charged to the Unclassified Account (COHAM 211115).

7. Funding Source for Canadian Open Wheelchair Tennis Championships - Rosedale Tennis Club, June 21 - June 25, 2000 (FIN00060) (Item 20)

That as referred to in Section 10 of Report 05-00 of the Parks and Recreation Committee approved by City Council on March 14, 2000 that one time funding of \$9,000 be allocated from the Hosting of Conferences with Municipal Subject Content Reserve (COHAM 104030) to the Ontario Wheelchair Sports Association to assist with the costs of hosting the Canadian Open Wheelchair Tennis Championships being held June 21 - 25, 2000 in Hamilton and surrounding area.

- 8. Policy Respecting Use of Cell Phones in Meetings (Item 21)
 - (a) That the Corporate Policy Manual be amended to include the following restriction respecting the use of cell phones and pagers during all Council and Standing Committee meetings:

"In order to maintain the focus of Council and Committee meetings, all cellular telephones and pagers are to be switched to a non-audible function during these meetings."

- (b) That this restriction appear on all future Council and Standing Committee Agendas and be appropriately displayed at the entrance of the Council Chambers and Committee meeting rooms.
- 9. City of Hamilton 1999 Distribution of Year-End Operating Surplus (FIN 00070) (Item 22)
 - (a) That the 1999 surplus in Community Reinvestment Funding of \$57,000 be transferred to the Reserve for Tax Stabilization (COHAM 104055); and,
 - (b) That the amount of \$50,000 be transferred from the current budget surplus to the Reserve for the Hosting of Special Dignitaries (COHAM 104035); and,
 - (c) That the remaining current budget surplus, estimated to be \$612,000 be transferred to the Reserve for Tax Stabilization (COHAM 104055); and,
 - (d) That this report be forwarded to the Transition Board for approval.

FOR THE INFORMATION OF CITY COUNCIL:

(a) Declarations of Interest (Item 1)

None declared.

(b) Adoption of Minutes – May 2, 2000 (Item 8)

The Minutes of the meeting of the Joint Meeting session of the Region Finance and Administrative Services Committee and the City Finance and Administration Committee held on Tuesday, May 2, 2000, were adopted.

(c) Presentation - Hamilton Downtown Partnership (Item 9)

The Committee received a presentation from Al Peckham, spokesperson for the Hamilton Downtown Partnership

(d) Information Items Listing (Item 11)

The Committee approved the receipt of the following Information Item:

- (i) Information Report General Manager, Finance Finance Department Staff Relocations (FIN00066)
- (e) In Camera Agenda Personnel matter (Item 13.1)

The Committee approved the following resolution and agreed that it be presented to a special meeting of City Council being held on Tuesday, June 6, 2000 for approval:

Non-Union Salary Adjustment (HUR0004) (Item 13.1)

- (a) That the Non-Union salary grid for all City and Regional exempt staff be increased by 1.5% effective April 1, 2000; and.
- (b) That this recommendation will require Transition Board approval.

(f) General Manager, Community Services - Tiered Response (Item 15)

The Committee received presentations from the Hamilton Firefighters Association, the General Manager of Community Services and the Police Chief respecting Tiered Response.

The Fire Chief advised the Committee that he will be inviting representatives from the Firefighters Association to participate on the Tiered Response Committee and the Ambulance Committee.

(g) Requested Report Back – Acting City Manager – Comparison of fees and charges for Special Events Operations (Item 23)

The Committee received for information, the above-noted document.

(h) Requested Report Back – General Manager, Community Services – Lakeland Pool (Item 24)

The Committee received the above-noted information report and forwarded the following resolution to a special meeting of City Council on June 6, 2000 for consideration:

Lakeland Pool (CSC00096)(Item 24)

- (a) That City Council approve a grant in the amount of \$20,000 to the Lakeland Family Pool Association for the purpose of operating the Lakeland Pool for the 2000 summer season only; and,
- (b) That the grant be subject to the operators receiving all necessary approvals from the Department of Public Health; and,
- (c) That the grant be subject to the operators providing proof of insurance satisfactory to the City Solicitor, and,
- (d) That the grant in the amount of \$20,000 to Lakeland Pool be funded from the Reserve for Contingency (COHAM 104015); and,
- (e) That this recommendation be forwarded to the Transition Board for their approval.

(i) Added - Information Report - General Manager, Finance - Provincially Mandated Taxation Inserts (FIN00071)

The Committee received the above-noted information report.

The Joint Meeting of the Region Finance and Administrative Services Committee and the City Finance and Administration Committee adjourned at 11:00 a.m.

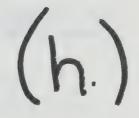
Councillor B. Charters, Chairman Region Finance and Administrative Services Committee

Alderman D. Wilson, Chairman City Finance and Administration Committee

Susan K. Reeder,

Acting Manager of Legislative Services/Records
June 6, 2000







MINUTES

CITY OF HAMILTON FINANCE AND ADMINISTRATION COMMITTEE REGION OF HAMILTON-WENTWORTH FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE

Tuesday, June 20, 2000 9:30 a.m.

Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

Present:

City Finance and Administration Committee

Alderman D. Wilson (Chairman), Alderman D. O'Sullivan (Vice-Chairman), Mayor R. Morrow, Aldermen M. Caplan, A. Horwath,

D. Haining, C. Collins, B. Charters, B. Kelly

Region Finance and Administrative Services Committee Councillor B. Charters, (Chairman), Councillor G. Etherington

(Vice-Chairman), Councillors D. Wilson, D. O'Sullivan, R. Powers,

M. Kiss, M. Caplan, A. Sloat, F. D'Amico, B. Kelly, A. Bain

Regional Chairman T. Cooke

Also present:

J. Bruzzese, A. Ross, T. Bradbury, E. Chayka, J. Weatherhead,

B. McMullin, J. Spiler, Fire Chief G. Peace, Deputy Fire Chief

K. Knoflook, Deputy Fire Chief J. Kay, R. Fair, S. Reeder

Councillor B. Charters, Chairman called the meeting to order.

THE FOLLOWING ITEMS WERE RECOMMENDED TO REGIONAL COUNCIL:

- 1. Property Tax Rebates Veterans' Clubhouses and Legion Halls (FIN00075)(Item 2)
 - (a) That the Region adopt the same tax policy as that used in the City of Toronto to allow for tax rebates of 100% for Veterans' Clubs with the required criteria to be met as follows:
 - (i) That property tax rebates under this program are limited to those properties occupied and used as a memorial home, clubhouse or athletic grounds by persons who served in the armed forces of Her Majesty or Her Majesty's allies in any war; and,

- (ii) That all clubhouses and legion halls receiving a property tax rebate must provide annually to the Chief Financial Officer and Treasurer a copy of their audited financial statements, as well as other information regarding their organization (including number of members) and operations (including community activities). This information must be received by September 1st of each year; and,
- (iii) That property tax rebates will only be provided for the portion of the property actually used as a clubhouse; and,
- (iv) That Veterans' clubhouses and legion halls that occupy their premises pursuant to a lease will be required to provide a copy of their lease agreement and/or a statement from their landlord confirming the amount of property taxes payable by them through the terms of their lease agreement. Property tax rebates for leased premises will be paid to the organization subject to receipt of this information. Rebates for leased premises will be paid to the veterans' clubhouses and legion halls on the first due date following the issuing of the final tax bill for the year; and,
- (v) That property taxes for owned premises will be rebated through the direct adjustment of taxes on the property tax account; and,
- (vi) That the Finance Department will provide each organization an annual statement of the property taxes rebated for the year, including the amount of taxes rebated for school purposes; and,
- (vii) That tax rebates apply to current taxes only and not tax arrears. Any clubhouse or legion hall with outstanding taxes from 1999 or prior years must enter into payment arrangements with the Finance Department, Revenue Services Division, with a view to bringing taxes current as quickly as possible; and,
- (b) That the Province be requested to provide the same cost sharing of the rebate program with respect to the education portion of the property taxes, as that provided to the City of Toronto in accordance with section 442.1 of the Municipal Act; and,
- (c) That this Region Tax Policy be in effect for three years (2000, 2001, 2002); and,
- (d) That this matter be forwarded to the Transition Board for approval.

- 2. Financing of Montgomery Creek Stormwater Management Project under The Municipal Act (FIN00076)(Item 3)
 - (a) That the construction and servicing costs for the Montgomery Creek Stormwater Management project (Refer report PDR00106) in the estimated amount of \$1,000,000 be recovered from the abutting owners under the Municipal Act on a full cost recovery basis; and,
 - (b) That the construction costs for the project be front-ended from the Storm Sewer Capital Reserve (RHWEN 108010) and repaid with interest (15 year debenture borrowing rate) as the abutting owners apply for building permits; and,
 - (c) That the City of Stoney Creek be requested to provide funds for their portion of this project and that this report be forwarded to the City of Stoney Creek for their consideration; and,
 - (d) That the General Manager, Community Planning and Development be authorized to prepare the necessary By-laws for the project, in accordance with the requirements of the Municipal Act, in a form satisfactory to the General Manager of Finance; and,
 - (e) That as per the regulation made under the City of Hamilton Act, 1999, the project be referred to the Transition Board for consideration since it was not included in the approved 2000 Budget for capital projects.
- 3. Grant First Unitarian Church, 170 Dundurn Street South Outstanding 1998 taxation year (New business #1)
 - (a) That the Region provide a grant in the amount of \$4,175.80 to the First Unitarian Church of Hamilton for payment of the Region's portion of the outstanding taxes on the property at 170 Dundum Street South for the 1998 year; and,
 - (b) That this amount be provided from the Year 2000 Corporate surplus.

- 4. Region of Hamilton-Wentworth Compliance Requirements for Year 2000 Community Reinvestment Funding (FIN00079)(New Business #2)
 - (a) That the Regional Municipality of Hamilton-Wentworth confirm the use of the 2000 Community Reinvestment Funding allocation as described in the Schedule attached herewith and marked Appendix "A"; and,
 - (b) That the Regional Municipality of Hamilton-Wentworth comply with the request of the Ministers of Finance and Municipal Affairs and Housing and submit to the Province an electronic copy of a forecast of the 2000 continuity of reserves and reserve fund schedule (FIR Schedule 10), attached herewith and marked Appendix "B", by June 30, 2000; and,
 - (c) That the Regional Municipality of Hamilton-Wentworth comply with the request of the Ministers of Finance and Municipal Affairs and Housing and submit an electronic copy of a forecast of the Year 2000 capital fund operations (FIR Schedule 5), attached herewith and marked Appendix "C", by June 30, 2000.

FOR THE INFORMATION OF REGIONAL COUNCIL:

(a) Declarations of Interest (Item 1)

None declared.

(b) Information Report - General Manager, Transportation, Operations and Environment - After-hours Dispatch Service (ENV00024)(Item 4.1)

The Committee was in receipt of the above noted Information Report. As a result of discussion, it was agreed that the Acting City Manager would report back to the Region Committee of the Whole session scheduled for July 4, 2000 with information on the actions taken to improve the communications and address complaints received regarding the After-Hours Dispatch Service.

THE FOLLOWING ITEMS WERE RECOMMENDED TO CITY COUNCIL:

- 1. Tax Applications processed under Section 443, Subsection (5) of The Municipal Act, Chapter 45, Statutes of Ontario, 1990 (FiN00065) (Item 9)
 - (a) That realty and business tax applications processed under Section 443, of The Municipal Act, Chapter 45, Statutes of Ontario, 1990 in the amount of

\$27,480.33 be approved and charged to COHAM 52108 211025 Tax Remissions; and,

- (b) That this request be forwarded to the Transition Board for approval.
- 2. Authorization to Enter into an Extension Agreement on a Specific Property for the Payment of Realty Tax Arrears (FIN00074) (Item 10)
 - (a) That the City be authorized to enter into an Extension Agreement, if required, in a form satisfactory to the Corporate Counsel and the General Manager, Finance pursuant to Section 8 of the Municipal Tax Sales Act, with the owner of 769 Mohawk Road East to extend the time open for payment of realty tax arrears in accordance with the policy for extension agreements approved by City Council on June 28, 1994; and,
 - (b) That the by-law to authorize the said Extension Agreement be enacted by City Council; and,
 - (c) That the Mayor and Acting Municipal Clerk be authorized to execute the aforesaid by-law and extension agreement.
- 3. City of Hamilton Compliance Requirements for Year 2000 Community Reinvestment Funding (FIN00078) (New Business #1)
 - (a) That the City of Hamilton confirm the use of the 2000 Community Reinvestment Funding allocation as described in the Schedule 1 attached herewith and marked, Appendix "A"; and,
 - (b) That the City of Hamilton comply with the request of the Ministers of Finance and Municipal Affairs and Housing and submit to the Province an electronic copy of a forecast of the 2000 continuity of reserves and reserve fund schedule FIR Schedule 10 attached herewith and marked Appendix "B"; and,
 - (c) That the City of Hamilton comply with the request of the Ministers of Finance and Municipal Affairs and Housing and submit to the Province an electronic copy of a forecast of the Year 2000 Capital Fund Operations FIR Schedule 5 attached herewith and marked Appendix "C".
- 4. Fire Negotiations (C00700)(Item 12.1)
 - (a) That additional costs for professional services rendered in relation to the City's application to the Ontario Labour Relations Board (OLRB) for the

designation of positions as "excluded management" pursuant to the provisions of the <u>Fire Prevention Act</u>, in an amount not to exceed \$70,000 be funded as follows:

(i) Firstly, from surplus in the Human Resources budget;

(ii) Secondly, from overall corporate surplus;

- (iii) Lastly, from the Reserve for Tax Stabilization (COHAM 104055); and,
- (b) That this request for additional funding be forwarded to the Transition Board for consideration.
- 5. Hosting of Dinner for dignitaries attending the International Children's Games being held in Hamilton July 1-7, 2000 (New Business #2)
 - (a) That approval be given to host a dinner for dignitaries attending the International Children's Games being held in Hamilton on July 1-7, 2000 at an amount of \$6,000.; and,
 - (b) That funding for this amount be charged to the Unclassified account COHAM 211115.

6. Bills

That the following Bills be adopted, signed, sealed and enrolled as By-laws:

- (a) D-026 A By-law to Authorize an Extension Agreement for Payment of Realty Tax Arrears
- (b) D-027 A By-law to Confirm the Proceedings of the Council of the Corporation of the City of Hamilton.

FOR THE INFORMATION OF CITY COUNCIL:

(a) Declarations of Interest (Item 1)

None declared.

(b) Presentation – Fire Chief - To the present and past Chairmen of the Finance and Administration Committee (Item 8)

Fire Chief Peace, Deputy Chief Knoflook and Deputy Chief Kay presented a golden helmet to former Alderman Don Ross, Alderman B. Charters and

Alderman D. Wilson as appreciation for their past and present Chairmanship of the Finance and Administration Committee.

(c) Information Items Listing (Item 11)

The Committee approved the receipt of the following Information Item:

11.1 Information Report – General Manager, Community Services Division –
Purchase of Engine Exhaust Extraction Equipment – Adjustment to Value of Purchase Order to include Provision for PST (CSC00095)

Note: The meeting of the Joint Meeting Session of the Region Finance and Administrative Services Committee and the City Finance and Administration Committee adjourned at 10:15 a.m.

Councillor B. Charters, Chairman Region Finance and Administrative Services Committee

Alderman D. Wilson, Chairman City Finance and Administration Committee

Susan K. Reeder

Acting Manager of Legislative Services/Records

June 20, 2000



CITY OF HAMILTON

- RECOMMENDATION -

DATE:

2000 September 20

REPORT TO:

Chairperson and Members

Finance and Administration Committee

FROM:

J.P. Bruzzese

General Manager, Corporate Services

Ross Fair

General Manager, Community Services Division

SUBJECT:

Hamilton Fire Department 3-Year Business Plan

Strategy Update (CSC00134)

RECOMMENDATION:

- a) That the Hamilton Fire Department, Maintenance Division be re-located from Fire Station Number 1 to occupy 177 Bay Street North, formally known as the Public Works Fleet Centre; and
- b) That the General Manager of Community Services be authorized to commission the minor renovation work as required according to the purchasing policy; and
- c) That an upset budget limit for the work be set at \$300,000 with funds drawn from the capital account for the Hamilton Fire Department Business Plan COHAM 410041002.

J.P. Bruzzese

Acting City Manager

Ross L. Fair General Manager

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The work will be financed from account COHAM 480041002, Hamilton Fire Department Business Plan account.

BACKGROUND:

In December 1999 the Hamilton Fire Department submitted an Update Strategy Report to Council, which indicated that the Maintenance Division would be relocated to Victoria Yard from its current location at Station number 1 (Central Fire). The purpose of the relocation was to provide a larger facility to accommodate the current maintenance

operations and the added number of vehicles as a result of the Land Ambulance and regional municipalities' fleet inclusion. At the time of the recommendation, no other facility was available to accommodate the function. A budget allocation for the renovations of the yard was set at \$575,000.

DISCUSSION:

Staff has completed the tender to retrofit Victoria Yard. The Tender price was in excess of \$1,200,000. This price was driven by higher than anticipated costs for required mechanical systems to operate the shop.

The results of the tender were considered by staff and it was agreed that it the scope could not be reduced and that the cost exceeds the budget by approximately \$625,000.

In the meantime and as a result of the Yard Rationalization Study, The 177 Bay Street North garage has been vacated. The garage is ideal for the combined Fire/Ambulance vehicle maintenance function, as it is equipped with most of the required machinery to operate the Maintenance Division and provide adequate storage for both land ambulance and fire vehicles.

Needed repairs to the Bay Street site can be accommodated within the original budget allocation.

The Land Ambulance and Emergency Services Department will continue to locate its operations and administration functions at the Victoria Yard in partnership with the playground equipment function of the Parks Division, Department of Public Works and Traffic.

c.c. Chief Glen Peace, Hamilton Fire Department
Karl Muller, Director Land Ambulance and Emergency Services
Tom Bradbury, Acting General Manager, Finance
Charlie Guthro, Acting Commissioner, Public Works and Traffic
Bob Desnoyers, Director of Facilities
Bob Chrystian, Manger of Parks Division
Hoda W. Kayal, Coordinator of Planning and Design

CITY OF HAMILTON

RECOMMENDATION –

3.

DATE:

2000, September 18

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

Ross L. Fair

General Manager

Community Services Division

SUBJECT:

Hamilton Fire Stations No. 10, Major Renovations, Expansion and

Ambulance Station Inclusion, Approval of Construction Contract

Award, (CSC00130)

RECOMMENDATION:

- a) That staff be authorized to issue a Purchase Order to G. S. Wark of Hamilton in the amount of One Million Five Hundred and Thirty One Thousand Dollars (\$ 1,531,000) including applicable taxes of Ninety Five Thousand Seven Hundred and Ten Dollars (\$ 95,710) for Hamilton Fire Station No. 10 Major Renovations and Expansion and Ambulance Station Inclusion as detailed in the Contract Documents C3-1600 issued in August 2000; and
- b) That a contract satisfactory to Corporate Counsel be entered into between the City and the Contractor; and
- c) That the Mayor and the Municipal Clerk be authorized to execute the contract on behalf of the City; and
- d) That the General Manager of the Community Services Division be authorized to expend a project contingency of Two Hundred Thousand Dollars (\$ 200,000) for unforeseen an additional project requirements.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Transition Board approval is not required.

a) The work will be financed from the Capital Accounts: COHAM 480041022 (New Station #10 Design and Construction, available funds \$1,750,000) and from COHAM 4800041002 (Provision of Ambulance Stations in Fire Stations) Available Funds \$873,317.

b) The Purchase Order amount breakdown is as follows:

1.	Basic Contract (Including Bonding) Construction Contingency (Allowances) Sub-Total	\$ 1,318,790 \$ 116,500
3.4.	Goods and Services Tax Total P.O. Amount Project Contingency	\$ 1,435,290 \$ 95,710 \$ 1,531,000 \$ 200,000
	Total Authorized Project Cost	\$1 721 000

BACKGROUND:

The Hamilton Fire Department 3-Year Business Plan was approved by City Council during the 2000 Capital Budget deliberation. Council approved the provision of Ambulance Stations as part of the Ambulance Business Plan in early 2000.

In December of 1999, Council approved an updated 3-Year Business Plan, which confirmed that as a result of lack of suitable available sites, the existing Station 10 would be renovated on the same site. Since then, staff from both the Ambulance, Fire Departments and with assistance from the project management section confirmed the scope of work, selected the Consulting Team, R.F. Lintack Architect Inc. and commenced the design and the production of the Contract Documents. Four General contractors were prequalified and invited to bid.

As a result of the analysis of the received bids, and with the inclusion of "Separate Price 1" (temporary accommodations for the Fire Fighters and the Fire Vehicle), it is our recommendation that the Corporation of the City of Hamilton enters into a contract with G. S. Wark Construction. The following is a summary of the bids submitted:

G.S. Wark Ltd	\$1,531,000.00
Sona Construction	\$1,545,000.00
Bestco Construction Limited	\$1,531,665.00
Beatty Hall Construction	\$1,667,438.00

c.c. Chief Glen Peace, Hamilton Fire Department
Karl Muller, Director of Ambulance Services
Elaine Holt, Assistant Counsel, Legal Services
John Krochak, Senior Buyer, Purchasing Department
Hoda W. Kayal, Co-ordinator of Planning and Design

CITY OF HAMILTON - RECOMMENDATION -

DATE:

2000 September 25

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

James P. Bruzzese

General Manager, Corporate Service

SUBJECT:

Declaration of Surplus Property/Sale of part of Bedford Street

Sale to Muraca

Report No.: CS00029

RECOMMENDATION:

- 1 (a) (i) That the lands forming part of the unopened road allowance of part of Bedford Street being Parts 28 and 29, Plan 62R-12578, be declared surplus to the requirements of the City in accordance with Real Property Sales Procedural By-law 95-049; and,
 - (ii) That the Real Estate Section, Facilities Management Department be authorized and directed to sell the subject properties in accordance with the Real Property Sales Procedural By-law 95-049 and,
 - (b) (i) That an Offer to Purchase (Highway Closure) for the unopened road allowance of part of Bedford Street, being Parts 28 and 29, Plan 62R-12578 for the price of \$3,130, to be executed by Lena Muraca, be accepted. The sale is conditional upon the City enacting a By-Law to authorize the stop-up, closure and sale of Parts 28 and 29, Plan 62R-12578. The said transaction is scheduled to close on or before December 29, 2000. Funds derived from this sale be credited to Account No. COHAM 47702-100035 (Reserve for Property Purchases Sales); and,
 - (ii) That the required deposit cheque in the amount of \$313 be held by the General Manager of Finance pending Council approval; and,
 - (iii) That Corporate Counsel be authorized and directed to prepare the necessary transfer and By-Law documents; and,
 - (iv) That in accordance with the City's Real Property Sales Procedural By-Law No. R95-049 for the Sale of Real Property:

4.

SUBJECT: Declaration of Surplus Property/Sale of part of Bedford Street Report No.: CS00029

- satisfactory notice has been given to the public of the intended sale through advertisements in the Hamilton Spectator on August 4, 11, 18 and 25, 2000;
- (2) no appraisal of fair market value of the real property intended to be sold has been obtained as Highway (Public Highway) Closures and Sales are exempt from the appraisal requirement of Section 193 of the Municipal Act;
- (3) That the Municipal Clerk be authorized and directed to execute and issue a Certificate of Compliance in the form prescribed pursuant to to Section 193 of the Municipal Act.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The sum of \$3,130 from the sale be credited to Account No. COHAM 47702-100035 (Reserve for Property Purchases - Sales). Upon closing, as a condition of a severance application these lands will be added to the purchaser's abutting lands located at 255 Rymal Road East.

Based on a review of Transition Board guidelines, staff has concluded that Transition Board Approval is not required.

BACKGROUND:

On 2000 July 4, City Council adopted Section A-13 of the Transport and Environment Committee section of the Committee of the Whole meeting approving the stopping up, closure, and sale of the unopened road allowance of Bedford Street, with the following conditions:

- that the Acting Commissioner of Public Works and Traffic be directed to prepare a By-Law to stop-up, close and sell a portion of Bedford Street road allowance, specifically Parts 26, 27, 28, 29, 32, 33, 34, 35 and 36 on Plan 62R-12578;
- that the Real Estate Section, be authorized and directed to sell these lands in accordance with the Real Estate Procedural By-Law;
- that the Acting Municipal Clerk be authorized and directed to publish a notice pursuant to Section 301 of the Municipal Act, R.S.O. 1990, of the Region's intention to pass the By-Law.

SUBJECT: Declaration of Surplus Property/Sale of part of Rymal Road Report No.: CS00029

Where the City has determined that a property is available for sale (or other disposition), Real Property Sale Procedural By-law 95-049 states that a Council resolution shall also be passed to formally declare the property surplus to municipal requirements.

Forming part of the July 4, 2000 approval was the recommendation that the Real Estate Section dispose of the subject lands to the abutting owner. Subsequently, following negotiations for the subject land sale, an Offer to Purchase (Highway Closure) document was prepared for the abutting property owner Lena Muraca. The negotiated price of \$3,130 for the subject vacant surplus lands reflects the residential contribution value to the abutting property at 255 Rymal Road East. The purchase of the subject Parts 28 and 29 from the City is a condition of the City of Hamilton's Committee of Adjustment approval of the Application for Land Severance of the Muraca lands at 255 Rymal Road East and Massena Drive.

It is the intent of Muraca to add the subject parcels parts 28 and 29 to the existing single family residence at 255 Rymal Road East and to add other Regional road allowance parcel to her lands on Massena Drive to create 4 single family building lots.

In compliance with Real Property Sales Procedural By-law No. 95-049, I am reporting to the Committee:

- (a) City Council in approving recommendation 1 (a) of this report, has declared the subject lands surplus to the requirements of the City;
- (b) that in accordance with the approved Method of Notice to the Public in Real Property Procedural By-Law No. 95-049, satisfactory notice has been given to the public of the intended sale of the subject road allowances by Public Notice for 4 weeks in the Hamilton Spectator;
- no appraisal of the fair market value of the real property being sold was obtained, as road allowances are exempt from the appraisal requirements of Section 193 of the Municipal Act.

VDP/ ext.4502

C.C.

-Alderman T. Anderson, Alderman, Ward 7

-Alderman B. Kelly, Alderman, Ward 7

-R. Roszell, Corporate Counsel, Legal Services Section

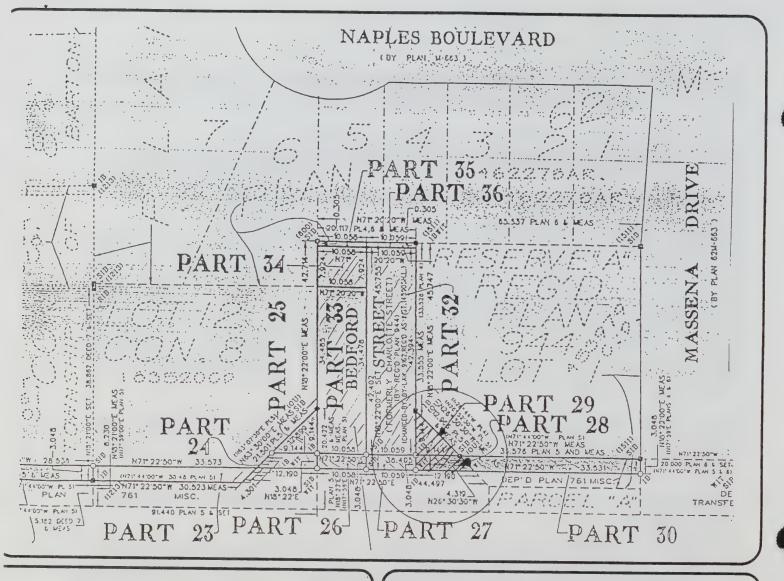
Attention: H. Vastis

-R. Male, Director of Accounting and Purchasing, Finance Dep't

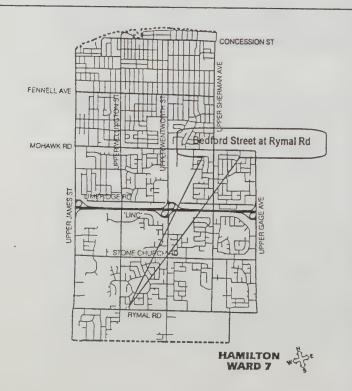
-G. McGuire, Manager of Surveys, Roads Division

-M. Hazell, Manager of Community & Traffic Parking Services,

Public works and Traffic Department



KEY MAP



LOCATION PLAN

Sale of Part 28, 29 62R-12578 Rymal Road CITY OF HAMILTON REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH REAL ESTATE SECTION, FACILITIES MANAGEMENT

LEGEND



SUBJECT LAND

SCALE

NOT TO SCALE

DATE

2000-09-25

REFERENCE FILE NO:

CS00029

CITY OF HAMILTON

- RECOMMENDATION -

DATE:

2000 August 14

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

J. Bruzzese

General Manager, Corporate Services

SUBJECT:

Declaration of Surplus Property - Cherryridge Close,

Part of Block 37, Plan 62M-480

Part 1 Plan 62R-15501

(CS00028)

RECOMMENDATION:

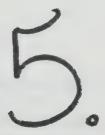
- That a portion of City lands located south of 70 Cherryridge Close, described as (a) Part of Block 37, Plan 62M-480, designated as Part 1 on Plan 62R-15501, be declared surplus to the requirements of the City of Hamilton in accordance with Real Property Sales Procedural By-law No. 95-049; and,
- (b) That the Real Estate Division of Facilities Management Department be authorized and directed to sell this property in accordance with the Real Property Sales Procedural By-law No. 95-049.
- That the General Manager of Community Planning and Development be (c) authorized and directed, as a City Initiative, to apply for a change to the zoning for the subject lands from "A" - Open Space to "C" - Urban Protected Residential, to allow the construction of a single family residence.

J. Bruzzese

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The sale of the subject lands for residential uses will generate additional property tax revenue for the City of Hamilton. Based on other homes in the area the possible assessment, as a developed lot would generate approximately \$3,500 to \$4,000 in yearly property taxes.

Based on a review of Transition Board guidelines, staff has concluded that Transition Board approval is not required.



BACKGROUND:

By-law 95-049 requires all City owned lands not exempted by Ontario Regulation 815/94 to be declared surplus prior to sale.

Effective January 1, 1995 the <u>Municipal Act</u> was amended by the Planning and Municipal Statute Law Amendment Act requiring municipalities to enact a by-law to establish procedures for the sale of real property owned by a municipality. On February 14, 1995 City Council adopted Item 8 of the 5th Report of the Finance and Administration Committee and enacted the Real Property Sales Procedural By-law No. 95-049. Section 5(a) of this by-law declares that the "Real Property of the City shall not be sold unless it is surplus to the requirements of the City".

This property has been circulated to all City and Regional departments and there has been no declared municipal interest.

DISCUSSION:

The subject property is a 18.29 metre by 30.0 metre (60 by 98-foot) parcel of municipally serviced vacant land, zoned "A" – Open Space and is approximately one-third of a larger site found in the King Street East/Greenhill Avenue area of East Hamilton. The lands are designated "Park and Recreational" on the approved Gershome Neighbourhood Plan, and "Residential" on Schedule "A" of the Official Plan.

The entire Block 37 on Plan 62M-480 came into ownership of the City as a condition of the development approval to satisfy the 5% parkland dedication requirement of the "Nash Orchard Heights North" subdivision. The developer Rymal Developments Ltd. transferred the lands to the City in October 1986. To date the lands have been used as a secondary access point to Father Sean O'Sullivan Park from Cherryridge Close.

The sale of this property has been reviewed by Parks Staff Advisory Committee, which concluded that the land is not needed for park purposes and could be sold off as a residential lot. If the lands are declared surplus and sold the balance of Block 37 will still provide significant pedestrian access to the Park.

If this recommendation is approved the Planning Department is requested to commence the process to rezone the subject lands from the current "A" - Open Space zoning to "C" - Urban Protected Residential to allow the construction of a single family residence and further to amend the subject designation on the Neighbourhood Plan from "Parks and Recreational" to "Single and Double" Residential. The rezoning will allow the City to sell the subject lands for a higher price and eliminates offers that are conditional upon zoning.

As the Real Estate Section has received many expressions of interest to purchase, if the lands are declared surplus, rather than list the subject with a Broker, it is recommended that Real Estate staff be directed to market and dispose of the subject lands. As a condition of the sale, the purchaser will be required to provide water and sewer connections at their own expense and to enter into a Lot Grading Agreement with the City.

Proceeds from the sale of this lot will be credited to the City of Hamilton - Reserve for Parklands.

VDP/vdp

c.c. -Alderman C. Collins, Alderman, Ward 5

-Alderman F. Eisenberger, Alderman, Ward 5

-R. C. Roszell, Corporate Counsel, Legal Services Section

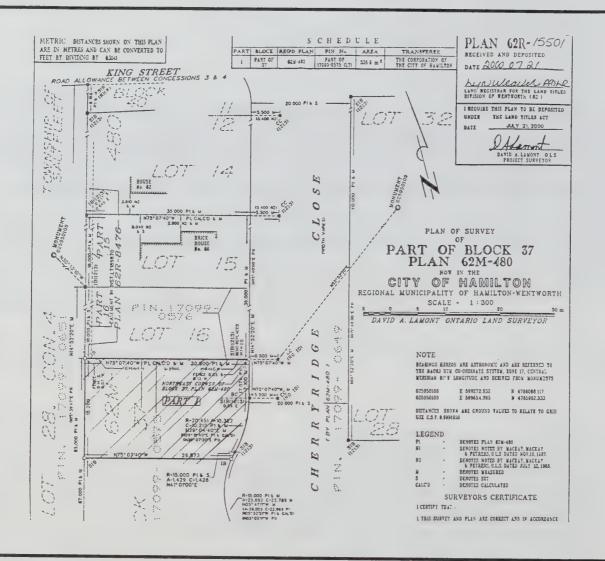
Attention: H. Vastis, Assistant Corporate Counsel

-B. Chrystian, Manager of Parks, Parks Division

Attention: W. Plessl, Co-Ordinator, Parks Development

-Gord McGuire, Manager of Surveys

-Paul Mallard, Manager, Development Planning



KEY MAP



LOCATION PLAN

Cherryridge Close, Hamilton Part 1 on Plan 62R-15501 Part of Block 37, Plan 62M-480

REAL ESTATE SECTION

LEGEND



SUBJECT LAND

SCALE

NOT TO SCALE

DATE

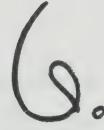
2000-09-18

REAL ESTATE FILE NO:

2000-027

CITY OF HAMILTON

- RECOMMENDATION -



DATE:

27 September 2000

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

Tom A. Bradbury

Acting General Manager, Finance

SUBJECT:

Authorization to enter into Extension Agreements on specific properties

for the payment of realty tax arrears (FIN 00107)

RECOMMENDATION:

- (a) That the City be authorized to enter into Extension Agreements, if required, in a form satisfactory to the Corporate Counsel and the General Manager, Finance pursuant to Section 8 of the Municipal Tax Sales Act, with the owners as outlined in Schedule "A" to extend the time open for payment of realty tax arrears in accordance with the policy for extension agreements approved by City Council on June 28, 1994;
- (b) That the attached by-law to authorize the said Extension Agreements be enacted by Council.
- (c) That the Mayor and Municipal Clerk be authorized to execute the aforesaid by-law and extension agreements.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The execution of the by-law and agreements, where required, will defer the City's right to sell the lands for tax arrears for a maximum period of 24 months; however, the City will be in receipt of regular monthly payments towards current and prior years arrears over the term of the agreements.

This recommendation is not subject to Transition Board approval.

BACKGROUND:

Section 8 of the Municipal Tax Sales Act provides that the municipality, by a by-law passed after the registration of the tax arrears certificate and before the expiry of the one-year period for redemption, may authorize an extension agreement with the owner of the land extending the period in which the cancellation price is to be paid. On June 28, 1994, in accordance with this legislation, Council approved a policy authorizing the City to enter into extension agreements with taxpayers providing certain conditions were met.

The owner of a property which has been registered for tax arrears may request the City to consider an extension agreement at any time up to and including the final day on which the redemption period expires. Administratively, there may not be sufficient time to obtain the necessary Council approval of the by-law prior to this deadline. Accordingly, staff are requesting advance authorization for the City to enter into extension agreements, if necessary, with the owners of the above specific properties providing they meet the conditions outlined in the policy adopted by Council on June 28, 1994.

In certain instances when all of the conditions in the extension agreement policy are not met the General Manager, Finance should be allowed the latitude to recommend an extension agreement be entered into if it is deemed to be in the best financial interest of the municipality. Under these circumstances a separate report would be provided to the Committee for deliberation and approval.

During the initial months of this repayment option it has been ascertained that operational time constraints, e.g. writing of reports, council approvals, make it necessary to have the authorization to enter into these extension agreements pre-approved. Accordingly, in the month that the legislated final notices for the tax registration process are mailed out (280 days from the registration date), a listing of all those properties for which the owners may wish to enter into an extension agreement will be forwarded to Committee and Council for approval. Owners who show an interest in entering into an extension agreement with the City prior to the mailing of the final notices, will be added to the monthly reports required.

WDD

SCHEDULE "A" EXTENSION AGREEMENTS

1)	PROPERTY ADDRESS
	SERIAL NUMBER
	REDEMPTION DATE

2) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

3) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

4) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

5) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

6) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

7) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

8) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

9) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

10) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

11) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

12) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

13) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

14) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

15) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE 84 FAIRFIELD 04 03325 7970 December 7, 2000

223 TRAGINA N. 004 03340 5340 December 7, 2000

77 GOLDEN ORCHARD 08 09720 1395 December 7, 2000

94 MYRTLE 03 02420 3080 December 7, 2000

22 STINSON 03 02060 4210 December 7, 2000

81 ERIN 05 03620 5090 December 7, 2000

368 WEIR N. 04 03355 2800 December 7, 2000

229 EAST 28TH 07 06760 5800 December 7, 2000

111 PEARSON 06 07310 1688 December 7, 2000

932 BRUCEDALE E. 06 06120 0730 December 7, 2000

14 EAST 7TH 08 09030 2800 December 22, 2000

316 BARTON E. 03 02150 0460 December 22, 2000

19 ORCHARD HILL 01 00830 0990 December 22, 2000

772 UPPER PARADISE 08 10610 6740 December 22, 2000

64 GAGE S. 03 02630 5680 OCTOBER 21, 2000

SCHEDULE "A" EXTENSION AGREEMENTS

- 16) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE
- 17) PROPERTY ADDRESS
 SERIAL NUMBER
 REDEMPTION DATE
- 18) PROPERTY ADDRESS
 SERIAL NUMBER
 REDEMPTION DATE
- 19) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE
- 20) PROPERTY ADDRESS SERIAL NUMBER REDEMPTION DATE

93 WELLINGTON S. 03 02010 0580 December 22, 2000

57 FAIRHOLT S. 03 02615 5400 December 22, 2000

391 STONE CHURCH E. 07 08410 6024 December 22, 2000

78 REGENT 08 10410 4900 December 22, 2000

1080 KING E. 03 026535 0880 December 22, 2000

THE CORPORATION OF THE CITY OF HAMILTON BY-LAW NO. 00-

TO AUTHORIZE AN EXTENSION AGREEMENT

FOR PAYMENT OF REALTY TAX ARREARS

WHEREAS the Municipal Tax Sales Act, R.S.O. 1990, c.M.60, (hereinafter referred to as the "Act"), states that the Council of a municipality may, by by-law, authorize an Extension Agreement with the owner of land in arrears of realty taxes in excess of three (3) years after the registration of a Tax Arrears Certificate and before the expiry of the one year redemption period;

AND WHEREAS the Municipal Tax Sales Act (section 8) states that the said Extension Agreement may extend the period of time, upon the terms specified therein, within which the Cancellation Price is to be paid;

AND WHEREAS, pursuant to the Municipal Tax Sales Act, the Treasurer did register a Tax Arrears Certificate indicating arrears of realty taxes in excess of three (3) years on the lands described in Schedule "A" annexed hereto.

AND WHEREAS, the said land is recorded by The Corporation of the City of Hamilton under the specific Tax Roll Serial Nos. indicated in Schedule "A" annexed hereto.

AND WHEREAS, The Owners of the lands described in Schedule "A" have requested that the City exercise its discretion to pass a bylaw to authorize an Extension Agreement to extend the period of time in which the Cancellation Price may be paid.

AND WHEREAS the one year period within which this by-law may be enacted will therefore expire on the days described as the redemption date of Schedule "A" attached hereto.

NOW THEREFORE the Council of the Corporation of the City of Hamilton enacts as follows:

- (a) The time open for acceptance and the permitted payments of the Cancellation Price beyond the expiry of the said one year redemption period as set out in Schedule "A" are hereby authorized to be extended pursuant to an Extension Agreement.
 - (b) The owner of the land described in Schedule "A" may, on or before the redemption date, enter into the Extension Agreement with The Corporation of the City of Hamilton, and the Mayor and Municipal Clerk are hereby authorized to execute the Extension Agreement on behalf of the City.
- 2. As provided in the Municipal Tax Sales Act, notwithstanding any other provision of this Extension Agreement, it is understood and agreed that while the Extension Agreement remains a subsisting agreement in good standing:

- (a) that the Extension Agreement does not reduce the amount of the Cancellation Price.
- (b) that the Extension Agreement does not prohibit any person from paying the Cancellation Price at any time.
- (c) that any person may pay the Cancellation Price at any time.
- (d) that the Extension Agreement terminates upon payment of the Cancellation Price by any person.
- (e) that the Extension Agreement shall cease to be considered a subsisting Extension Agreement for purposes of section 9(2) of the Act, when and under what conditions set out in the Extension Agreement.
- 3. As also provided in the Municipal Tax Sales Act,
 - (a) while such Extension Agreement is in good standing, the period of such time shall not be counted in calculating the time within which the Cancellation Price may be paid.
 - (b) upon default by owner in complying with the Extension Agreement or any term thereof, the Extension Agreement shall cease and, (unless there remains time within which the Cancellation Price may be paid and is paid), the land shall be offered for sale by the Treasurer.

PASSED this 10th day of October 2000, A.D.,

MUNICIPAL CLERK

MAYOR

CITY OF HAMILTON

- RECOMMENDATION -

DATE:

September 22, 2000

REPORT TO:

Mrs. Susan K. Reeder, Secretary

Finance and Administration Committee

FROM:

James P. Bruzzese

Acting City Manager

SUBJECT:

Voluntary Early Retirement Program/Voluntary Exit Program -

Transition Board Report TB0014(CM0021)

RECOMMENDATION:

That the Voluntary Early Retirement Program/Voluntary Exit Program developed by the Transition Board be endorsed.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The cost of the Voluntary Exit Program will depend on the take up rate.

BACKGROUND:

At its September 15, 2000 meeting, City Council received a request from the Transition Board for the New City of Hamilton asking if the City of Hamilton would be opting out of a Voluntary Early Retirement/Voluntary Exit Program established for employees of the constituent municipalities of Hamilton-Wentworth.

Council asked that staff report back on a number of issues including the anticipated staff take-up, the impact on the Corporation and an enhanced program.

Voluntary Exit vs. Severance/Layoff

A voluntary exit program supports those employees who, during a corporate change that will result in a smaller and/or restructured workforce, wish to leave the employer. These employees find it an ideal time to explore other employment, educational or travel opportunities. Employers are under no legal obligation to offer voluntary exit programs, nor are there minimum legal requirements regarding the structure of the offer.

Voluntary exit programs are attractive because they empower employees to make their own decisions about their future. The decision to remain, or leave, an organization rests entirely with the employee. Voluntary exit programs reduce the number of involuntary exits and the degree and duration of employee anxiety about job security. When the exit numbers are known, the employer is in a position to complete the organizational design and associated staffing without compromising service delivery.

Organizational restructuring can also be accomplished through involuntary exit or dislocation of employees. Barring an employer's ability to place a non-union employee occupying a redundant position, in an alternate position of similar rank and compensation, severance must be provided. Severance can take either of two forms. At the employer's discretion, it can be written notice to the employee that his or her job will end on a specific day, or it can be given as "pay in lieu" of that notice. It must meet the test of statutory and common law provisions and can vary between 3 and four weeks per year of service, with a normal maximum of 24 months. Severed employees are required to mitigate their circumstances by seeking alternative employment.

Collective agreements specify the manner in which an employee is to be treated when he or she is occupying a redundant position. Generally speaking, the employee is entitled to 'bump' into another position, vacant or occupied, within the same or lower pay grade. The employee must demonstrate an ability to perform the requirements of the job into which he or she is being bumped.

Severance and layoff programs that accompany significant organizational restructuring create a prolonged period of anxiety, uncertainty and preoccupation for employees. Personal stress levels increase and productivity suffers. A single layoff can cause an extensive 'ripple effect' in an organization by dislocating a number of employees over an extended timeframe. Severance and layoff programs are targeted at specific positions.

Take-up rates, either in terms of number of employees or differential effect across the organization, are impossible to predict: a decision to remain in or exit from an organization is coloured entirely by personal considerations. A voluntary exit program is most attractive to those who have already decided that they do not want to be part of the restructured organization and/or have alternative plans made. Those who are tentative will likely remain. More employees may choose to leave as the program, in terms of compensation and/or supports, becomes richer.

Voluntary Exit Program Comparison with Greater Sudbury and Ottawa Table 1 provides a synopsis of the Voluntary Exit Programs in Hamilton, Greater Sudbury and Ottawa. Just over 1400 employees are eligible for the Voluntary Exit Program in the City/Region.

Hamilton, of the three municipalities, has included unionized employees in the program. The window in which to submit a request to take a Voluntary Exit with a preferred date will remain open for 4 weeks; within three weeks of the program closing the employee will receive a response. Sudbury is limiting its program to non-union, and the formal window could be open for as little as two days. Ottawa, which also has restricted its program to non-union, is leaving the window open until the last position in the level one below that of the employee, is filled.

Hamilton also recognizes a combination of age and service in the incentive period, and funds benefits for the entire incentive period. In contrast Sudbury, varies its incentive by rank, and requires employees who chose monthly payments over a lump sum to pay all employer and employee contributions and deductions. Benefits are only provided to those who are 50 and have 15 years of service, otherwise, the employee may purchase these from the transition allowance. The incentive in Ottawa is also based on rank and service and requires employees, who wish to continue receiving benefits, to fund these from their transition allowance. The Hamilton program favours those employees with lower service.

Table 2 provides a summary, comparative analysis of the incentive package available to six employees, of varying ranks and service years, across the three Voluntary Exit Programs including an employee in the City/Region with the median profile of age (43), service (13) and salary (\$42,610) in the group eligible for the Voluntary Exit Program.



Comparison of Voluntary Exit Options - Hamilton, Ottawa, Greater Sudbury

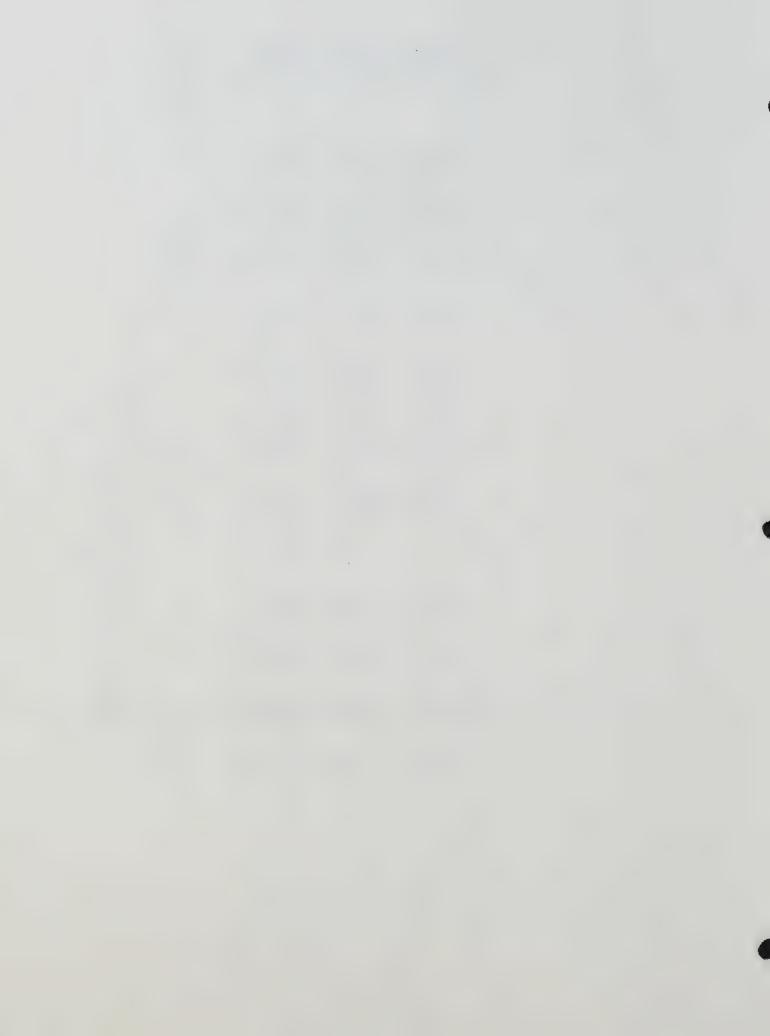
Municipali	Municipality Eligibility	Basis of Offer	Incentive Formula	Form of Payment	Benefits	Transition Assistance	Use of Transition Allowance
Hamilton	non-union and union with some areas excluded (rehirings would be necessary for safety and service	universal window open for 4 weeks	age + service = points incentive based on 5 point increments: 75 pts or greater 4 wks 65 - 74 pts 3.75 wks 55 - 64 pts 3.50 wks 45 - 54 pts 3.25 wks 35 - 44 pts 3.00 wks fewer than 35 pts 2.75 wks to a max of 15 months	lump sum or monthly payments employer continues to pay its share of statutory deductions and contributions	employer paid retiree benefits for incentive period no LTD/STD A.D. & D. or optional life insurance	10% of base salary no cash in lieu no residual payout	outplacement services tuition reimbursement (note: pre-refirement counselling available at no cost to employee)
Offawa	non-union	cascade by organizational levels window open until last appointment, one level below	based on service only 5 yrs or less = 6 months more than 5 yrs = 1 mo/yr of service, max 18 months	lump sum or monthly payment	none can be purchased with transition allowance	based on rank + service executive < 5 yrs \$5,000 executive > 5 yrs \$7,500 mgmt< 5 yrs \$2,000 mgmt> 5yrs \$1,000 exempt< 5 yrs \$1,500	continuing benefits outplacement services educational costs financial/legal services
						no cash in lieu no residual payout	
Sudbury	non-union exclusions long term care social services Planning & Development (already integrated at "regional" level)	cascade by organizational levels	based on service + rank executive (CAO): 4 wks/yr, max 72 weeks mgmt: 3 wks/yr, max 62 weeks support: 2 wks/yr, max 52 weeks	lump sum or monthly payments employee pays employer and employee share of contributions and deductions if monthly payments chosen (EHT, CPP, EI, possibly OMERS)	must be 50 yrs of age with 15 years of service to receive employee paid retiree benefits for incentive period; employee paid retiree dental plan employees ineligible for employer paid benefits may use transition allowance to pay for same	\$7,500 per employee residual payout	purchase of benefits pre-retirement counselling financial and legal services re-employment/career counselling

Voluntary Early Exit: Hamilton, Greater Sudbury, Ottawa Summary Comparison of Incentives by Employee Age, Rank and Service

Manager* Salary \$ 42,610 Years of Service 13	Age 43 \$32,121 \$2,205 \$4,261 \$38,587	\$21,305 \$1,062 \$6.438 \$28,805	\$46,161 \$2,925 <u>\$75</u> \$49,161
	\$50,481 \$2,953 \$5,000 \$58,434	\$57,692 \$0 \$7,500 \$65,192	\$75,000 \$3,000 \$00 \$78,000
Manager Salary \$ 50,000 Years of Service 20	45 \$46,875 \$2,742 \$5,000 \$54,617	\$57,692 \$2,451 \$5,049 \$65,192	\$75,000 \$3,000 \$000 \$78,000
Manager Salary \$ 50,000 Fears of Service 2	Age NA NA N	Z Z Z Z	ZZZZ
	N N N N N N N N N N N N N N N N N N N	X	& & & & & & & & & & & & & & & & & & &
	\$40,385 \$2,363 \$5,000 \$47,747	\$28,846 \$1,226 \$6,274 \$36,346	\$41,667 \$2,250 <u>\$750</u> \$44,667
ager 50,000 ervice 10	Age 35 45 \$28,125 \$37,019 \$1,645 \$2,166 \$5,000 \$5,000 \$34,770 \$44,185	\$28,846 \$2,250 \$6,274 \$37,370	\$41,667 \$2,250 \$750 \$44,667
Manager Salary \$50,000 Years of Service 10	Age 35 \$28,125 \$1,645 \$5,000 \$34,770 \$	\$28,846 \$1,226 \$6,274 \$36,346	\$41,667 \$2,250 \$750 \$44,667
	N N N N N N N N N N N N N N N N N N N	ZZZZZ	ZZZZZ
	\$31,875 \$1,865 \$5,000 \$38,740	\$2,885 \$123 \$7,377 \$10,385	\$25,000 \$1,350 \$650 \$27,000
	\$28,750 \$1,682 \$5,000 \$35,432	\$2,885 \$123 \$7,377 \$10,385	\$25,000 \$1,350 \$650 \$27,000
ger 0,000 ervice 1	Age 35 45 \$20,769 \$28,750 \$1,215 \$1,682 \$5,000 \$5,000 \$26,984 \$35,432	\$2,885 \$123 \$7,377 \$10,385	\$25,000 \$25,000 \$25,000 \$1,350 \$1,350 \$1,350 \$650 \$650 \$650 \$27,000 \$27,000
Manager Salary \$50,000 Years of Service 1	\$13,750 \$804 \$5,000 \$19,554	\$2,885 \$123 \$7,377 \$10,385	\$25,000 \$1,350 \$650 \$27,000
	Incentive Benefits Transition Allowance Total	Incentive Benefits Transition Allowance Total	Incentive Benefits Transition Allowance Total
	Hamilton Incentive Benefits Transition Total	Sudbury Incentive Benefits Transition Total	Incentive Benefits Transition Total
	Hamilton	Sudbury	Ottawa

*Median age, salary and service in City/Region







AGENDA

JOINT MEETING SESSION

REGION FINANCE AND ADMINISTRATIVE SERVICES COMMITTEE/CITY FINANCE AND ADMINISTRATION COMMITTEE

(available online at www.city.hamilton.on.ca/rccnet) (available online at www.city.hamilton.on.ca/hccnet)

URBAN MUNICIPAL

Tuesday, October 31, 2000 9:30 a.m.

NOV 0 6 2000

Council Chambers, Hamilton City Hall 71 Main Street West, Hamilton

GOVERNMENT DOCUMENTS

Susan K. Reeder Acting Manager of Legislative Services/Records

Please Note:

All Cellular Telephones and Pagers are to be switched to a non-audible function during Council and Committee meetings.

CALL TO ORDER

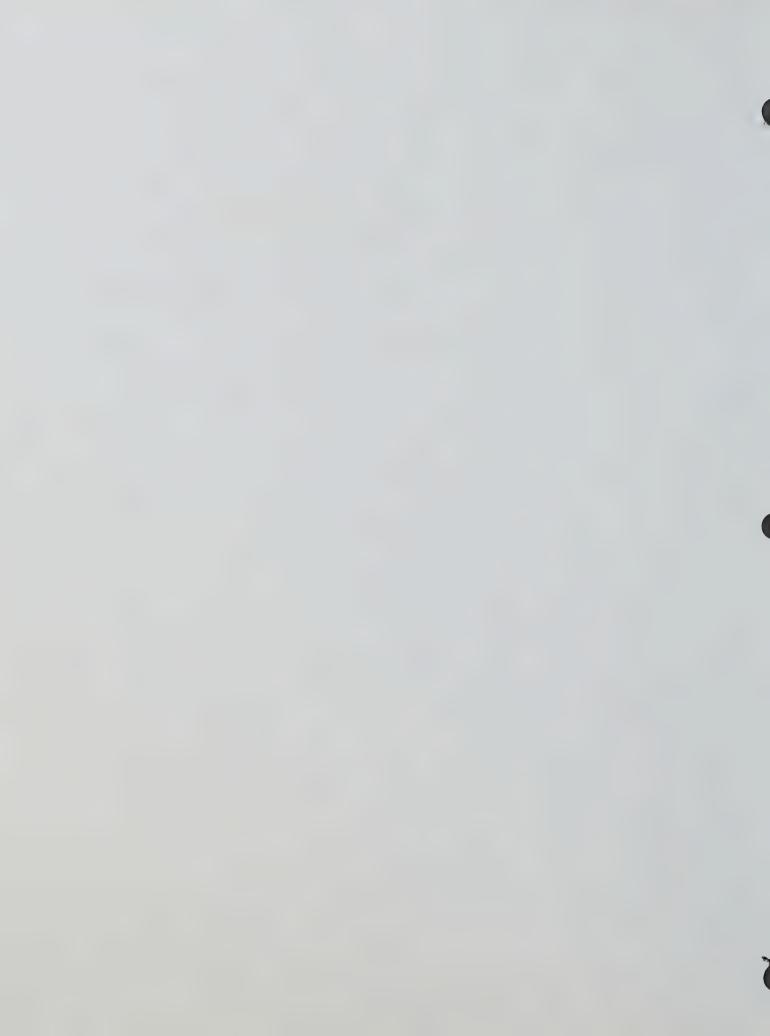
1. DECLARATIONS OF INTEREST

AGENDA - REGION

- 2. Lease of Former Wentworth County Courthouse to McMaster University (CM0023)
- 3. Information Reports:
 - 3.1 Appointment of External Auditor (FIN00113)
- 4. OTHER BUSINESS

AGENDA - JOINT SESSION

- 5. City of Hamilton and Regional Municipalities of Hamilton-Wentworth Property and Liability Insurance Coverage Extension of Policy Terms from November 1, 2000 to January 1, 2001 (CS0030)
- 6. City/Region Budget Variance to September 30, 2000 (FIN00109)



Urban/Municipal Librarian Hamilton Public Library



AGENDA

SPECIAL FINANCE AND ADMINISTRATION COMMITTEE

(available online at www.city.hamilton.on.ca/rccnet)
(available online at www.city.hamilton.on.ca/hccnet)

URBAN MUNICIPAL

NOV 0 3 2000

GOVERNMENT DOCUMENTS

Tuesday, November 7, 2000 4:30 p.m. Room 233, Hamilton City Hall 71 Main Street West, Hamilton

> Susan K. Reeder Acting Manager of Legislative Services/Records

Please Note: All Cellular Telephones and Pagers are to be switched to a non-audible function during Council and Committee meetings.

CALL TO ORDER

- 1. DECLARATIONS OF INTEREST
- 2. Referral from City Council Information Report Acting General Manager of Finance Lakeland Family Pool Association 2000 Audited Financial Statements
- 3. Sub-Committee Aldermen Ward 4, 5 and 6 Reserve Account from City's Sale of Surplus Freeway Lands Land Acquisition in Templemead Neighbourhood
- 4. Funding Source Park Development Concept Former Plastimet Site 361, 363 and 371 Wellington Street North, Hamilton
- 5. Information Report Bennetto Recreation Centre Renovation and Expansion Project Correction, Construction Contract amount
- 6. Adjournment



CITY OF HAMILTON

- INFORMATION -

2

DATE:

2000 October 31

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

Ross L. Fair

General Manager Community Services

Tom Bradbury

Acting General Manager of Finance

SUBJECT:

Lakeland Family Pool Association 2000 Audited Financia

Statements

BACKGROUND:

In accordance with the direction of City Council, the Lakeland Family Pool Association has forwarded a copy of its audited financial statements for the 2000 operating season, concluding September 30, 2000. A copy is attached hereto as Schedule A.

In their statement, the firm Taylor Leibow Chartered Accountants have concluded that the Association is in a deficit position of \$68,000 as at September 30, 2000.

Of that amount, a total of \$51,570 represents the Association's share of 1999 and 2000 municipal taxes on the lands that the pool occupies. The remaining \$16,430 represents a shortfall on its 2000 operations.

The Association has requested additional support from the City in the amount of \$15,000 to assist in covering their outstanding bills for the 2000 operating season. A revenue shortfall attributed to a late opening and a less than ideal weather conditions have contributed to this situation.

The City of Hamilton has already provided an operating grant in the amount \$20,000 for the 2000 operating season.

If Council is of a mind to provide financial support to the Association the following recommendation is submitted for its consideration:

- a) That the City of Hamilton contribute an additional operating grant in the amount of \$68,000 to the Lakeland Family Pool Association to offset its accumulated 2000 operating deficit with a total of \$51,570 to be retained by the City as payment of taxes owed and the remaining \$16,430 to be issued to the Association to resolve outstanding bills for the 2000 operating season; and
 - i) That these funds firstly, be charged to the year end Culture and Recreation Department operating surplus.
 - ii) Secondly, the funds be charged to the year end corporate surplus.
 - iii) Lastly, the funds be charged to the Reserve for Taxation Stabilization.
- b) That these recommendations be forwarded to the Transition Board for consideration and approval.

Cc: Ms. Burke Austin, Lakeland Family Pool Association



Schedule A

LAKELAND FAMILY POOL ASSOCIATION

FINANCIAL STATEMENTS

SEPTEMBER 30, 2000

A Member of DFK International

HAMILTON OFFICE

Effort Square 7th Floor

105 Main Street East Hamilton, Ontario L8N 1G6

Tel: (905) 523-0000 Fax: (905) 523-4681

BURLINGTON OFFICE

The Taylor Leibow Building

First Floor

3410 South Service Road Burlington, Ontario

L7N 3T2

Tel: (905) 637-9959 Fax: (905) 637-3195

AUDITORS' REPORT

To the Directors of Lakeland Family Pool Association:

We have audited the statement of financial position of Lakeland Family Pool Association as at September 30, 2000, and the statements of operations and changes in net assets and cash flows for the four month period then ended. These financial statements are the responsibility of the organization's management. Our responsibility is to express an opinion on these financial statements based on our audit.

Except as explained in the following paragraph, we conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform an audit to obtain reasonable assurance whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation.

The organization derives revenue from gate receipts, the completeness of which is not susceptible of satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to gate receipts, excess of revenues over expenses, current assets and net assets.

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of the gate receipts referred to in the preceeding paragraph, these financial statements present fairly, in all material respects, the financial position of the organization as at September 30, 2000 and the results of its operations and its cash flows for the four month period then ended in accordance with generally accepted accounting principles.

Sough Leibour LLP

CHARTERED ACCOUNTANTS

Hamilton, Ontario October 11, 2000

LAKELAND FAMILY POOL ASSOCIATION STATEMENT OF FINANCIAL POSITIO

- La come - La Comercia de Calendra de Cal

	As at September 30
	2000 \$
LIABILITIES	
BANK INDEBTEDNESS	158
ACCOUNTS PAYABLE	68,334
	68,492
NET ASSETS (DEFICIENCY)	(68,492)

LAKELAND FAMILY POOL ASSOCIATION

STATEMENT OF OPERATIONS AND CHANGES IN NET ASSETS For the Period of June 1 to Septe

	For the Pen	od of June 1 to	September 30
			2000
REVENUE			
Memberships			2,570
Sponsors			22,765
Gate income			8,738
Snack income			1,553
Ontario works			3,536
T-shirt revenue			370
Gifts in kind			10,920
			50,452
EXPENSES			
Bank and insurance			5,976
Birthday festival			3,905
Wages and benefits			14,228
Equipment rental			1,363
Gas and chemicals			3,117
Conservation authority			1,000
Hydro			1,628
Lifeguard shirts			265
Miscellaneous			1,008
Office rental			802
Office supplies			3,189
Paint, lock and keys			4,961
Plumbing			87
Pool and deck repair			12,329
Professional fees			1,000
Realty taxes	REPRESENTS	1999 + 2000	← 51,570
Septic	101111		460
Snack bar			2,045
Sub contractors			13,400
Telephone			520
T-shirt expense			730
Water top up			752
Waste removal			1,177
			125,512
DEFICIENCY OF REVENUE OVER EXPENSES			(75,060)
NET ASSETS, BEGINNING OF YEAR			6,568
NET ASSETS (DEFICIENCY), END OF YEAR			(68,492)

LAKELAND FAMILY POOL ASSOCIATION STATEMENT OF CASH FLOWS

For the Period of June 1 to Septe	
	2000 \$
CASH PROVIDED BY (USED IN):	
OPERATING ACTIVITIES	4
Deficiency of revenue over expenses Changes in accounts payable	(75,060) 68,334
DECREASE IN CASH	(6,726)
CASH, BEGINNING OF YEAR	6,568
BANK INDEBTEDNESS, END OF YEAR	(158)

(See accompanying Notes to Financial Statements)

LAKELAND FAMILY POOL ASSOCIATION NOTES TO FINANCIAL STATEMENTS

For the Period of June 1 to September 30, 2000

1. GOING CONCERN CONSIDERATION

These financial statements have been prepared on a going concern basis which contemplates the realization of assets and the payment of liabilities in the ordinary course of business. Should the organization be unable to continue as a going concern, it may be unable to meet its liabilities as they become due.

As at September 30, 2000, the organization has deficient net assets of \$68,492.

The accompanying financial statements do not include any adjustments relating to the recoverability and classification of recorded asset amounts and classification of liabilities that might be necessary should the organization be unable to continue in existence.

2. PURPOSE OF THE ORGANIZATION

The purpose of Lakeland Family Pool Association is to maintain Lakeland pool on behalf of the Hamilton Region Conservation Authority for the use and benefit of the community.

It is a non-profit organization and, as such, is exempt from income tax.

3. SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared by management in accordance with generally accepted accounting principles applied on a basis consistent with prior years and include the following significant accounting policies:

USE OF ESTIMATES

The preparation of financial statements in accordance with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amount of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amount of revenues and expenses during the reported period. These estimates are reviewed periodically and, as adjustments become necessary, they are reported in earnings in the period in which they become known.

CONTRIBUTED SERVICES NOT RECORDED

The value of volunteer and other services contributed to the Organization is not reported in the financial statements. There is no objective basis available to measure the value of these services and the Organization does not maintain detailed records of these services.

REVENUE AND EXPENSES

Contributions are recognized as revenue in the period in which they are received. Other income and expenses are recorded when incurred in accordance with the accrual basis of accounting.

LAKELAND FAMILY POOL ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

For the Period of June 1 to September 30, 2000

4. UNCERTAINTY DUE TO THE YEAR 2000 ISSUE

The Year 2000 Issue arises because many computerized systems use two digits rather than four digits to identify a year. Date-sensitive systems may recognize the year 2000 as 1900 or some other date, resulting in errors when information using year 2000 dates is processed. In addition, similar problems may arise in some systems which use certain dates in 1999 to represent something other than a date. Although the change in date has occurred, it is not possible to conclude that all aspects of the Year 2000 Issue that may affect the entity, including those related to customers, suppliers, or other third parties, have been fully resolved.



CITY OF HAMILTON - RECOMMENDATION -

DATE: November 06, 2000

REPORT TO: Chairman and Members

Finance and Administration Committee

FROM: Sub-Committee – Aldermen Ward 4, 5 and 6

Reserve Account from City's Sale of Surplus Freeway Lands

SUBJECT: Reserve for the Red Hill Creek Valley Redevelopment

- Land Acquisition in Templemead Neighbourhood

RECOMMENDATION:

a) That \$450,000 be allocated for the purchase of additional park lands from the Hamilton District Board of Education in the Templemead neighbourhood; and,

- b) That the \$450,000 be funded as follows: \$400,000 from the Revenue Account set up from the City's sale of surplus Freeway lands to the Region and, \$50,000 from COHAM 620054001 Park Development and Redevelopment Program (2000).
- c) That this report be forwarded to the Transition Board for approval.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

Transition Board approval is required.

The Reserve for the Red Hill Creek Valley Redevelopment was set up with an initial balance of \$3,222,000. The following table summarizes the approved expenditures to date from this reserve:

Component		Approved Expenditure	Balance
1.	Initial Reserve Balance	\$457.000	\$3,222,000 3.065,000
2. 3.	Mt. Albion Area – 1990 Design & Construction Lakeland Pool	\$157,000 40,000	3,025,000
4. 5.	Delta S.S. Campus Redevelopment Sam Manson Park	60,000 220,000	2,965,000 2,745,000
6.	East Hamilton Escarpment Steps	480,000	2,265,000
7. 8.	Parkdale Park Veever's Park	300,000 140,000	1,965,000 1,825,000
9. 10.	Mt. Lions Park Park Corridor Devlpt – adjacent to the "Linc"	60,000 225,000	1,765,000 1,540,000
11.	Hamilton East Kiwanis Boys & Girls Club	300,000	1,240,000
12.	Glendale Park	20,000	1,220,000

13. 14. 15. 16. 17.	Hillcrest Park Trenholme Park – bocce Glencastle Park – bocce Mohoney Park Cunningham School Parkette	160,000 30,000 22,000 146,000	1,060,000 1,030,000 1,008,000 862,000
	School Parkette	5,000	857,000

If \$400,000 is allocated for land acquisition in the Templemead Neighbourhood, a balance of \$457,000 would remain in the reserve.

The 2000 Park Development and Redevelopment Program – COHAM 620054001 has an allocation of \$70,000 for park improvements. The proposal is to use \$50,000 towards the purchase of additional park lands.

There would be minimal additional current costs, as portions of the lands to be purchased from the board are currently maintained by the City.

Staff from the Real Estate Division will be requested to negotiate the land purchase and the Legal Department staff will be requested to prepare all documentation.

BACKGROUND:

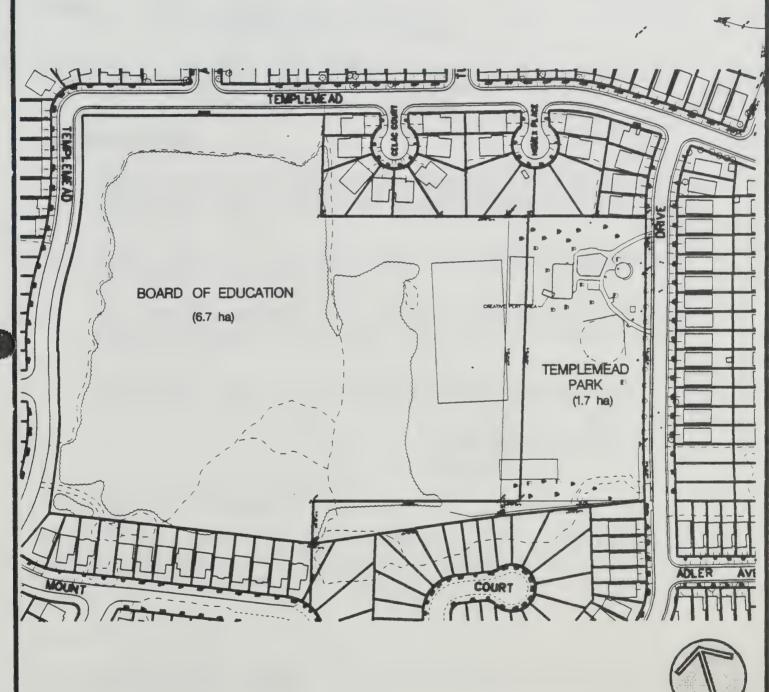
Templemead Park, having an area of 1.94 ha was developed within the neighbourhood in 1989. In addition, the City has used 0.93 ha of Board of Education lands since the early 1990's for a soccer field.

Not counting the Board lands, the City has a park deficiency of 1.65 ha in the neighbourhood.

The current Board plans are to develop a Junior Kindergarten to Grade 8 school on their property and sell a portion of their excess lands for residential purposes.

The attached sketch illustrates the City and Board land ownership.

Attch.





Project

TEMPLEMEAD PARK

Title

Existing Conditions

Date OCTOBER 2000

Scale 1:2500

Dwg. No.



CITY OF HAMILTON

RECOMMENDATION -

DATE:

November 3, 2000

REPORT TO:

Chairman and Members

Finance and Administration Committee

FROM:

T. A. Bradbury

Acting General Manager of Finance

SUBJECT:

Funding Source for Park Development Concept

Former Plastimet Site 361, 363, and 371 Wellington

Street North, Hamilton (FIN00125)

RECOMMENDATION:

- 1. That the costs identified in report PWT00189 relating to the Park Development Concept in the amount of \$200,000, be financed from the City's Tax Stabilization Reserve COHAM 104055.
- 2. That any subsequent recoveries of such costs as identified in PWT00189 are credited back to the aforementioned reserve.
- 3. That the costs identified in Report PWT00189 at an amount not to exceed \$200,000 be charged to Plastimet Fire Environment to Account No. COHAM 55916 259055003.

4. That this recommendation be referred to the Transition Board for approval.

T. A. Bradbury

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The capital funding source for this project is consistent with approved 1998 February 25 Financing of Plastimet Fire Costs Report. It is also being recommended that any subsequent recoveries, through whichever avenues, be credited back to the respective reserve.

BACKGROUND:

Refer report PWT00189. Committee of the Whole has been requested to identify a funding source for this expenditure.

Transition Board approval is required for the recommendations in this report.

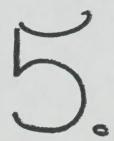
Cc M. Hazell, Acting Commissioner, Public Works

R.C. Rozell, Director of Legal Services and Corporate Counsel



CITY OF HAMILTON





DATE:

2000 November 6

REPORT TO:

Chairman and members

Finance and Administration Committee

FROM:

J.P. Bruzzese

Acting City Manager

SUBJECT:

Bennetto Recreation Centre - Renovation and Expansion Project

Correction, Construction Contract amount

BACKGROUND:

Council to be advised that the correct amount, in the Recommendation portion of Parks and Recreation Report CSC00051, is \$2,099,045 (Two Million Ninety-Nine Thousand, Forty-Five Dollars) instead of 2,003,045 (Two Million Three Thousand, Forty-Five Dollars) plus applicable taxes, to construct the addition and renovate Bennetto Recreation Centre, 450 Hughson Street North, and

The amount of the total contract was mistakenly inscribed in the recommendation portion of report number CSC00051, dated March 22, 2000. In order for the Legal Services Department to be able to issue the Contract, the correct amount must be approved by Council.

FINANCIAL/STAFFING/LEGAL IMPLICATIONS:

The total authorized cost of the project will be financed as stipulated in the original report dated March 22, 2000 (Parks and Recreation CSC00051) with no changes as the mistake was only in the recommendation portion of the report.

c.c. William Keel, Assistant Legal Counsel
David Trevisani, Supervisor of Accounts Payable and Purchasing
Hoda Kayal, Coordinator of Planning and Design





